Tuesday May 30 1989

goes beyond 1992

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# World News

#### Nakasone resignation clears way for Uno

The resignation from Japan's ruling Liberal Democratic Party of former Prime Minister Yasuhiro Nakasone appears to clear the way for Mr Sosuke Uno, the Foreign Minister, to take over as premier. Mr Nakasone said he felt a

Mr Natasone san ne ren a
"strong responsibility" for the
Recruit bribery scandal, the
subject of an 11-month official
investigation which ended with
meanected spudenness yester-

#### Wright set to go

Republicans waging an ethics crusade in the US House of Representatives are this week expected to complete the rout of the Democratic leadership by forcing the resignation of Jim Wright, the Speaker, Page

#### Alfonsin fixes rate President Raul Alfonsin of .. Argentina announced a series

of emergency economic mea-sures, including a return to a single exchange rate fixed and regulated by the govern-ment. Page 4 Chief to be chosen Members of Hong Kong'e executive and legislative councils

#### tion of the territory's chief ... executive. Page 7

meet today to try to agree on a post-1997 model for the selec-

300 Turks expelled Around 300 ethnic Turks arrived in Istanbul after being expelled from Bulgaria following attacks on ethnic protestors by the police and army which left an unkown number of the protestors dead and injured. Page 4

#### Palme charges

Christer Pettersson; a 43 years old Swede with a record of crime and drug abuse, was charged with the premedita murder of Prime Minister Olof

#### Syrian tribute

Syria has paid a warm tribute to the US Administration, after criticism of Israel voiced last week by Mr James Baker, Secretary of State. Page 7

#### Jalalabad slege ....

An Afghan military spokesman reported at least 460 people were killed in a new surge of fighting around the besieged eastern cities of Jalalahad and

#### Chemicals attack Four bombs exploded in north-

ern Italy causing damage but no injuries, in an apparently co-ordinated attack on the country's biggest chemicals group, Montedison Spa, by extremist ecologists.

#### Submarino cialme Details of the alleged suppression of a damaging report which inquired into alleged

irregularities in the purchase of German submarines for the Indian Navy were published in India. Page 4 UK dock strike likely

#### Britain's main transport union ems certain to call a national dock strike to start next week if port employers fall to get a court injunction to prevent

the action. Page 12 Port Sudan to close Sudan announced that it will close its only seaport, Port Sudan on the Red Sea, to departing travellers for the month of June in a move to

## Cyclone kills 42 A cyclone that hit india's nor-th-east coast killed 42 people, injured hundreds and left tens

of thousands homeless in Ben-gal and Orissa states. Missiles found Cypriot police have found two SAM-7 ground-to-air missiles and their launchers near the runway of Launca interna-tional sirport.

**Hong Kong auction** Land at e Hong Kong govern-ment auction sold at higher prices than expected despite predictions that political turmoil in neighbouring China would send property prices

#### Underwriters pull out of **Hong Kong** rights issue

UNREST in China led to the abandonment of one of Hong Kong's biggest fundraining exercises when underwriters withdrew from a HK\$3.865pr

withdrew from a HK\$3.86bn (\$501m) one for one rights issue issueched seven weeks ago by Hobewell Holdings, a prominent property and construction group. Page 24

EUROPEAN Menetary System: The Italian lira improved quite sharply against its EMS pertners last week; the Bank of Italy was active buying both D-Marks and French transs.

The D-Mark's fall against the

The D-Mark's fall against the dollar early in the week helped the lower placed members of the system to improve, because funds are switched from the D-Mark to the dollar to a greater extent than with other currencies.



May 26,1989

Limit - ECU Parity - Dey Position

The chart shows the two con-The chart shows the too con-straints on European Maneury System rates. The upper grid, based on the weakest currency in the system, defines the cross-rates from which no currency (except the lina) may move more than 24 per cent a he long. chart gives each currency's divergence from the "central rency Unit (ECU), a basket of

European currencles. Currencles, Page 35 STOCKBROKERS, company secretaries and registrars are mounting a rebellion which is likely to block London stock exchange proposals for computerising the tortuous and costly paper-based process of settling and registering share bargains.

SUN Microsystems, world leader in computer workstat-ions, has licensed its technology to Toshiba of Japan, leading Japanese personal computer manufacturer. Back-

ground, Page 21 GENCOR, South Africa's second largest mining house, is to raise RL5bn (\$355m) in new equity capital in anticipation of several new mining and energy projects. Page 24

CHASE MANHATTAN added significantly to its credit card business by purchasing a \$1.1bn portfolio of Visa and Mastercard accounts from Independence One Bank of South Dakota, the largest ever deal of its kind. Page 23

THE International Stock Exchange granted permission for a new kind of warrant to be listed in London, thus nhancing the product's appea to certain types of investors.

JAPAN'S four largest non-life insurance companies made record profits thanks to an increase in policy sales and good weather, which limited the growth in claims. Page 24

CHARLES Haughey, Irish Prime Minister, opened the new Irish Futures and Options Exchange (Ifox). Page 24 CONTINENTAL, West German continental, west German tyre company, is planning a further expansion in its international activities through the purchase of a majority stake in Nivis Tyre of Sweden, a move which will roughly double its share of the Scandinavian market. Page 24

PREMIUM Income at Allianz, leading West German insurance group, rose by 13 per cent to DM29.2hm (\$14.7bm) boosted

by beneficial exchange rate factors. Page 24 THE DOLLAR was confined to a narrow range in quiet trading. The US unit was fixed in Frankfurt at DM2.0101 after ing earlier in Tokyo at

SHARE prices closed lower in Tokyo where the Nikkei Index ended 31 points down at 34,160,83 from 34,191,62, Wall St was closed for the Memorial Day holiday and London for the Spring Bank Holiday.

# Bush wins Nato support for arms cuts proposals

By Robert Mauthner, Peter Riddell and David White in Bruss

PRESIDENT George Bush yesterday won broad support from Nato allies for far reaching proposals to reduce con-ventional arms in Europe pres-ented at the heads of government summit in Brus-

Mr Bush's new plan, only decided mon in the last 10 days, is intended to challenge Mr Mikhail Gorhachev, the Soviet Isader, by proposing a 20 per cent cut in US forces in Burope and Inviting Moscow to make much more drastic cuts to reach the same level of 275,000 foreign-based troops.

As a further conciliatory more, both towards the Soviet

move, both towards the Soviet Union and allies like West Ger-many and Britain, Mr Bush amounced the end of the "no exceptions" rule on restricting western technology exports to the Soviet Union. Several mambers of the Cocom, the vetting agency for such sales, have been pressing the US to ease the rule imposed after the Soviet invasion of Afghanistan in 1979.

Mr Bush also proposed a sharply accelerated timetable for the conventional arms talks in Vienna, seeking agreement within the next year and implementation by 1992 to 1993. This is four years earlier than the Soviets had proposed and would bring forward the time when Nato might engage in talks on abort-range nuclear

in takes on anort-range nuclear missiles.

After outlining his plan an enthusiastic Mr Bush said the US was going on the offence with a proposal that is hold, and tests whether the Soviet Union will move towards balance, or whether they insist on retaining an unacceptable con-ventional force imbalance."

His proposals were generally welcomed by other Nato lead-ers. Chancellor Helmut Kohl of West Germany talked of a "far-sighted step with which he has once more impressively affirmed the US leadership." Mrs Margaret Thatcher, the British Prime Minister, said the initiative went "to the heart" of Soviet conventional

arms superiority.

President François Mitterrand of France warmly wel-comed the proposals, but both France and Britain expressed concern that reductions in Nato aircraft should not affect their fighters equipped to carry

nuclear weapons.

Meanwhile, foreign ministers were expected to meet late into last night to resolve the deadlock over Nato policy over short-range nuclear missiles. Without a breakthrough they will be unable to adopt the "comprehensive concept," laying down the framework for the alliance's future arms con-

trol and armaments policy.

The US asked its allies to oin in preparing the proposal for formal presentation at the Vienna talks "at the earliest possible date."

The proposals broke mexpected new ground in bringing combat aircraft and helicopters within the scope of western proposals. Nato has so far resisted Warsaw Pact pressure to negotiate on air power, arguing that the issues were too complex. However, these nego-tiations would come only after agreement on targets for maximum numbers of tanks, artil-lery and troop carriers, the weapons which Nato considers

most threatening.

In a bid to resolve Nato's hitterest split, Mr Bush said that



the US was "not unwilling to negotiate on short-range mis-siles."

But he stressed that could be only after agreement was reached and after some implementation of conventional

The main sticking points over short-range missiles have been the timing of negotiations and the question of whether all

such weapons might eventually be scrapped, the so-called Continued on Page 20

# China likely to dismiss Zhao as party chief By Robert Thomson in Peking

DENG XIAOPING, China's paramount leader, has presented senior Communist party officials with evidence of alleged political crimes by Zhao Ziyang, who is widely expected to be dismissed as Communist party chief later

this week.

Among the charges against
Zhao is that of using the student protest movement which has swept the country to fur-ther his own political career. The piling up of evidence

The pling np of evidence against the party leader – including tapped telephone conversations – appears to reflect Deng's wish that the formal purging of Zhao have at least an appearance of unanimity and legality.

Criticism of Zhao at party meetings over the weekend

meetings over the weekend included references to his "bourgeois tendencies" and to his departure from "collective leadership."

One document listed specific

offences such as taking sick leave when martial law was announced on May 19, and praising the students in public

speeches.
Other materials presented by
Deng include pamphlets distributed by Zhao staff and col-leagues to the students, which give details of the bitter internal struggle and highlight Zhao's support for the stu-The students in Peking's

Tiananmen Square were erect-ing a makeshift Statue of Liberty early this morning in a gesture of continuing defiance. Their numbers had fallen to about 5,000, but tens of thousands of passers-by stopped to watch the work in progress.

Over the weekend, the pro-testors marched through the city with mocking portraits of IA Peng, the Prime Minister, in Nazi uniform.

Li Peng was with his family and military friends at a base in the Fragrant Hills to the west of Peking, near the sum-mer palace where the last of China's emperors sought ref-uge from the seasonal heat.

It was appropriate that Li spent part of the weekend in the company of the military, as the People's Liberation Army (PLA) has virtually determined the outcome of this phase of China's political battle.

Deng is said to have panicked when he heard rumours of coup plans late last month, and ordered a crackdown,

to lead the struggle against Zhao.

Deng later told associates that he had been misinformed about the alleged coup, but was still reliant on sympathetic factions within the PLA and six elderly comrades.

Crucial to the success of the success of the success of the success of the success.

campaign has been Chen Yun, 83, an elderly economist and sometime antagonist of Deng, who told the paramount leader that "if we take one step back, we will have to take two

chen, who has disagreed with Zhao over economics and ideology, chaired a meeting on ideology, chaired a meeting on Friday of the Central Advisory Commission. The Commission has no formal power, but it gave the first public notice of the "secret plot" supposedly orchestrated by the party chief. Zhao knew his career was over 10 days ago when he made

over 10 days ago when he made a dramatic early morning call on students in Tiananmen Square and uttered the pro-phetic words: "We have come

In part, he was apologising, but he was making the more important point that Deng and other elderly revolutionaries had won centrel of the coun-try's fate. Zhao's visit is now cited as one of Zhao's "antiparty" activities.

It came as no surprise that Li Xiannian, the former president and the conservative leader of another informal advisory body, condemned the "very small number of people who plotted behind the scenes, fabricated rumours, instigated agitation and deliberately aggravated the staff in Theo's

Apart from staff in Zhao's office, that "small number of people" include his former secretary, Bao Tong, now the head of a political research institute which the elders have labelled as "counter-revolutionary."

Bao is blamed for inciting the students by leaking internal documents damaging to Li Peng and Deng Xiaoping, and for acting as a campaign manager for Zhao Ziyang. One leaked document which

incensed Deng and is blamed on Bao gave a point-by-point description of the arguments between Zhao and conservative For the moment, the political

struggle is nearing settlement, but the military infighting remains a volatile variable. Continued on Page 20

# US trade policies under attack

By Peter Rorman, Economics Correspondent

trading policies and call into question Washington's commitment in the battle against inflation at top-level meetings in Paris this week.

The foreign, trade and finance ministers of the 24-nation Organisation for Economic Co-operation and Development tomorrow begin their annual ministerial meeting under the shadow of last week's US Super 301 decisions which singled out Japan for supposedly unfair trade practices under

accorded such treatment - the other two named countries being Brazil and India. However, the US decision to put four European Community countries – Italy, Greece, Spain and Portugal – on a special watch list for possible future action in the intellectual property area has propelled the Super 301 issue to the top of

the agenda. The idea that the US should resort to bilateral negotiations with supposedly unfair traders

General Agreement on Tariffs and Trade could be under-

Throughout the 1970s and 1980s, the industrialised countries that form the OECD consistently declared that their interests were best served by the maintenance of multilateral trade and support of Gatt. Not for the first time, how-ever, many of the US's trading partners see a fragile element of world economic co-operation threatened by the OECD's provide for three years of bilat-

eral negotiations between the US and offending trading part ners, it is feared that they could become a running sore in international trade relations with the ever present threat of encouraging the US Congress to increased protectionism. Last week, Mr David de Pury, Switzerland's chief trade negotiator, said he feared that the Uruguay Round of multi-Continued on Page 20

Editorial comment, Page 18

Commercial property and

abundance competitively

. . . 9.5 million potential

# while attempting to build an Satisfying the urge for politi-alliance of retired, aged leaders cal change, Page 19

# Public forces deputies to yield Supreme Soviet seat to Yeltsin

By Quentin Peel and Edward Mortimer in Moscow

THE SOVIET Congress of People's Deputies bowed to popular anger last night and elected Mr Boris Yeltsin to a seat in the new Supreme Soviet, reversing a decision taken only two days earlier. All weekend, the newly-lected deputies had been inundated with telephone calls and cahles, in Moscow especially but also from across the coun-

try, expressing dismay and confusion at the apparent determination of a majority in the Congress to stick to its old ideas and methods in debating and electing its officials.

The volte face followed another stormy day in the Soviet assembly, with Mr Mik-hail Gorbachev facing angry

criticism from reformers for his chairmanship, and the Communist Party bureaucracy, including the ruling Polithuro and the KGB, coming in for outspoken attacks. Failure to elect Mr Yeltsin, who won a landslide victory in the Soviet capital two months

radicals, to the Snpreme Soviet, the country's new full-time parliament, was the key issue which threatened to trigger a popular revolt.
The former Moscow Commu-

nist Party chief, who won more than 6m votes in the election in spite of a hostile campaign by his former party colleagues, got the largest number of nega-tive votes in the Congress on Saturday. His demise was denounced at rallies in Moscow on Satur-day and Sunday, and support-ers called for a protest strike in

the capital today. Yet the obvious embarrass ment of Mr Gorbachev and the party leadership was saved by the decision of a successful candidate to the Supreme Soviet – Mr Alexei Razannick, from the Siberian city of Omak – to withdraw in Mr Yelisin's

Dissatisfaction with the election of the Supreme Soviet was mounting, and by tomorrow the consequences might have been unpredictable," Mr

"This indicates that the Congress is becoming more demo-cratic and if this line continues there are more and more hopes that it will justify the aspira-tions linked with it."

Thousands of supporters were gathering last night in Moscow's Poshkin Square for an impromptu, and unsanc-tioned, demonstration in support of their hero.

The latest development followed a day of fresh revela-tions and a stormy battle over the election of Mr Gorbachev's close friend and nominee, Mr Anatoly Lukyanov, to be his first deputy president in the new parliament.

His confirmation only came after attacks from both pro-gressives and nationalists for his shoddy organisation of the Congress and his part in approving what they called anti-democratic legislation on -demonstrations and crimes against the state,

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#### ago, and other Moscow-based

CONTENTS INTERVIEW



Martin Sorrell, chief executive of WPP Group, found his unflappability served him well in his company'a recent takeove bid for the Oglivy Group, the world's fifth-largest advertis-

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Middle Easts Damascus-Baghdad rivalry lets

# Bush plan for arms cuts gives West the initiative

THE BUSH PLAN for cuts in conventional forces – more far-reaching than expected and involving a one-fifth reduction in US troop strength in Europe manages to kill three birds with one stone:

1. It takes the US and its allies

off the defensive in the initiative battle that began when Mr Mikhail Gorbachev announced deep cuts in Soviet manpower and armour at the United Nations in December. Nato has been pinned in its corner ever

2. It provides President Bush with a convenient way of appeasing Congress, where pressure has been mounting to cut back on the cost to the US

of European defence.

3. As a by-product, it gives a signal to the West Germans and other Continental allies that, if the need for US nuclear warheads is open to question, then US troop levels in Europe are not sacrosanct either.

The initiative and the allies' positive reaction to it mark a change of context since the last Nato summit in March last year, which stated clearly that the US presence "must and will be maintained."

West Germany, where the bulk of US service personnel -some 245,000 - are based, warmly greeted the initiative. But a Bonn government spokesman, said the Soviet Union would have to go a long way towards reducing its strength before the substance

of the US presence could be called into question. Chancellor Helmut Kohl went out of his way at the summit to thank "our American friends" for their commitment. The US military presence, he told Allied leaders, would remain indispensable for Europe, as well as for the US

The US plan takes the challenge of the Conventional Armed Forces in Europe (CFE) negotiations by the horns, by proposing an ultra-rapid agreement - six months to one year and reductions by 1992-93.
 This is four years ahead of the deadline the Warsaw Pact has

It also makes an about turn on previous Nato policy hy agreeing to include air power – land-based combat aircraft and helicopters - in the talks. The target would be 15 per cent below current Nato levels, which by Nato's own figures, stand at 4,500 combat aircraft and 2,600 helicopters. This compares, again by Nato's reckoning, with Warsaw Pact totals of 8,250 and 3,700. The Warsaw Pact has proposed reducing numbers to 1,500 "strike" aircraft (excluding air defence fighters) and 1,700 combat helicopters. It also wants to cut Nato strength in carrier-based aircraft.

Up to now, Nato has argued that difficulties in counting and defining these weapons would bog down progress in

Under the Bush proposals, future cuts in tanks, artillery and armoured troop carriers -the core of any potential inva-sion force - would still have te be agreed first. But the propsals ease the way for agree-ment by bridging the remain-ing gap on target numbers in these categories. Ceilings for artillery pieces would be from 16,500 (the Nato target) to 24,000 (the Warsaw Pact tar-get), "depending on the resolu-tion of definitional questions." The latest Warsaw Pact propos-als coincided with Nato's on figures of 20,000 tanks for each side - a two-thirds cut for the Pact - and 28,000 troop carri-

President Bush, strongly backed by Mrs Margaraet Thatcher, the British Prime Minister, insisted that the equipment should be not only withdrawn hut destroyed, to stop Soviet equipment being

The third important switch in US policy is to bring troop levels into the discussions, proposing that the Soviet Union match a reduced US level of 275,000 troops ou foreign post-

massed behind the Ural moun-

ings in Europe.
This would be a 19 per cent reduction on the current total of 340,000 US service personnel, including those assigned to the Sixth Fleet in the Mediterranean. The US says Moscow has 600,000 troops in Eastern Europe. Up to now the only troop proposals had come from the Warsaw Pact, suggesting a mntual limit of 350,000 stationed in Europe ontsids

national boundaries.

The proposed US cut follows repeated demands in Congress to limit US spending on European defence, reckoned to be at least \$100bn and by some estimates \$160bn, out of a \$300bn annual US defence budget.

These demands have recently focused on withdrawal of troops assigned to US intermediate-range missile bases, which are being eliminated under the 1987 INF treaty: some 9,000 for Pershing-2 mis-siles and 16,000 for Cruise mis-

The figure can easily be brought up to 30,000 by including air force personnel attached to the US base at Tor-rejon, near Madrid, where the 401st Tactical Fighter Wing of nuclear-capable F-16 fighters is due in any case to move out. The fighter wing has been cited as an obvious sacrifice

the US could make.

#### **President** goes onto offensive

By Peter Riddell in

PRESIDENT George Bush could hardly hide his giec yesterday when he emerged from the Nato summit to tell reporters about his new conventional arms proposal.

Adopting his gung-ho ex-Yale baseball captain's style, he exclaimsd: "Here we go now, on the offence". Mr Bush's exhibitation is understandable since he feels

that at last the US has captured the initiative not only within the Western alliance but also from the Soviet Union For all his denials of being ngaged in a public relations battle, the president said his plan was intended to challenge Mr Mikhail Gorbachev and put him to the test.

Mr Bush's excitement reflects the speed with which the plan has been put together. With talks on conventional force reductions having started in Vienna as recently as March
9, the administration had
believed it would be premature
to make a radical revision so soon, despite detailed reserva-

But the pressure of events forced a change, only agreed in principle when the president met his defence and foreign policy advisers in Maine 10 days ago. Only then, the Defence Department presented deas on conventional arms.

Details only began to leak out
as he left Washington for Rome

Domestically, the president
has been string by criticism he
is being too reactive at a time of major changes. Internationally, he has been faced by the probability that divisions within the alliance would dom-inate the summit and mar his first trip to Europe as president. Then came the Soviet acceptance of the general West-

ern negotiating position.

# UK, W Germany soften positions on SNF

By Robert Mauthner, Diplomatic Correspondent

BOTH BRITAIN and West Germany yesterday softened their positions on the controversial subject of short-range nuclear weapons in Europe and appeared to be preparing the way to e possible compro-

It was still not clear, however, whether an agreement could be reached during the two-day Nato summit meeting

Mrs Margaret Thatcher, the British Prime Minister, made clear that, on certain well-de-fined conditions, she was pre-pared eventually to envisage negotiations on the reduction of short-range nuclear forces (SNF), as proposed by the Soviet Union and West Ger-

Soviet Union and West Ger-many.

Only one or two weeks ago,
Mrs Thatcher was adamant that Britain would not accept the German demand for early negotiations with the Soviet Union on the reduction of SNF, let alone a "third zero", the jargon for the complete aboli-tion of these tactical nuclear weapons.

Yesterday, she responded to the strenuous efforts being made by the US to find a compromise, by telling her 15 part-ners that Nato should not enter negotiations "unless and until" it was satisfied that tan-gible reductions of conventional weapons had been

This meant not only that SNF negotiations must be pre-ceded by the conclusion of an agreement in Vienna on wide-ranging cuts in conventional forces, but also by the imple-mentation of many of these reductions. As for the "third ero", Mrs Thatcher continued to insist that this remained

unacceptable. However, by the time it was agreed at lunchtime that a

high-level working group should be set up to try to find a formula that would bridge the gap between the US and Britain, on the one side, and West Germany on the other, Mrs Thatcher had conceded at least that negotiations on reducing SNF could take place in principle if certain condi-

tions were fulfilled. The search for a compromise thus concentrated on whether the Germans were prepared to accept a formula which ruled out the complete abolition of

Mr Helmut Kohl, the West German Chancellor, also adopted a more flexible stand, which could open the door to a compromise. Mr Kohl had said, in a radio interview on the eve of the Nato meeting, that a third zero was conceivable in the abstract, but he appeared to rule it out in his opening speech at the summit.

"The Eastern superiority that we continue to face must be countered by means of military forces that reliably prevent any war, be it nuclear of conventional," he said. "We thus need, today and for the foreseeable future, an appropriate mix of conventional nuclear forces that are kept effective and in the requisite

That declaration seemed to recognise that any negotiations with the Soviet Union on SNF must leave some of these tactical nuclear weapons in place in Europe, at least in the short term. Mr Kohl also appeared to accept, in his statement that nuclear forces "must be kept effective and in a requisite state", that they must be mod-ernised sooner or later, even it a final decision to manufacture and deploy them has been put off until 1992, under an earlier

decision by Nato's defence

Both Mrs Thatcher and Mr Kohl warmly welcomed President George Bush's proposal to cut US troops in Europe by 30 per cent, though only a few months ago such a suggestion would probably have caused an outcry in the camp of the European members of Nato.

In the past, the smallest hint of a reduction in US forces has always been taken as a sign of a weakening of Washington's commitment to the defence of

Yesterday, however, Mrs Thatcher said the president's proposal went "to the heart of the the Soviet superiority in conventional arms."

Even so, the prime minister. like President François Mitterlike President François anter-rand of France, emphasised that Nato should maintain its dual-capability aircraft, which, can fire either conventional or nuclear warheads, and she also insisted that all the conventional weaponry to be cut by the Warsaw Pact should be destroyed and not just be with-drawn behind the Ural Moun-

Mr Kohl, for his part, effu-sively congratulated Mr Bush on his "far-sighted step, with which he has once more impressively affirmed US lead-ership."

The West German leader clearly sees in the US presi-dent's proposal a means to defuse some of the domestic criticism that his government is not doing enough to promote disarmament, as well as mak-ing a possible compromise on SNF more palatable to German public opinion.

**Diplomats** at Vienna talks surprised

By Judy Dempsey in

NATO diplomats at the Vienna negotiations en Conventional Forces in Europe (CFE) were yesterday very surprised fol-lowing new proposals made by President Bush at the Nato-summet in Brussels for reduc-

summing the same time, initial reactions by the Warsaw Pact to his unexpected proposals

were welcomed.

Mr Bush's proposals go beyond those presented by Nato at the CFE talks last March which envisaged discussing three categories of weapons in the early phases of the CFE negotiations. These include tanks, artillery and armoured troop carriers.

include tanks, artiliery and armoured troop carriers.

But yesterday, in what seems to be an attempt both to speed up the CFE talks and for Nate to regain the initiative, Mr Bush appeared more than willing to discuss three extra categories.

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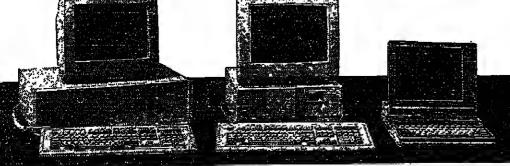
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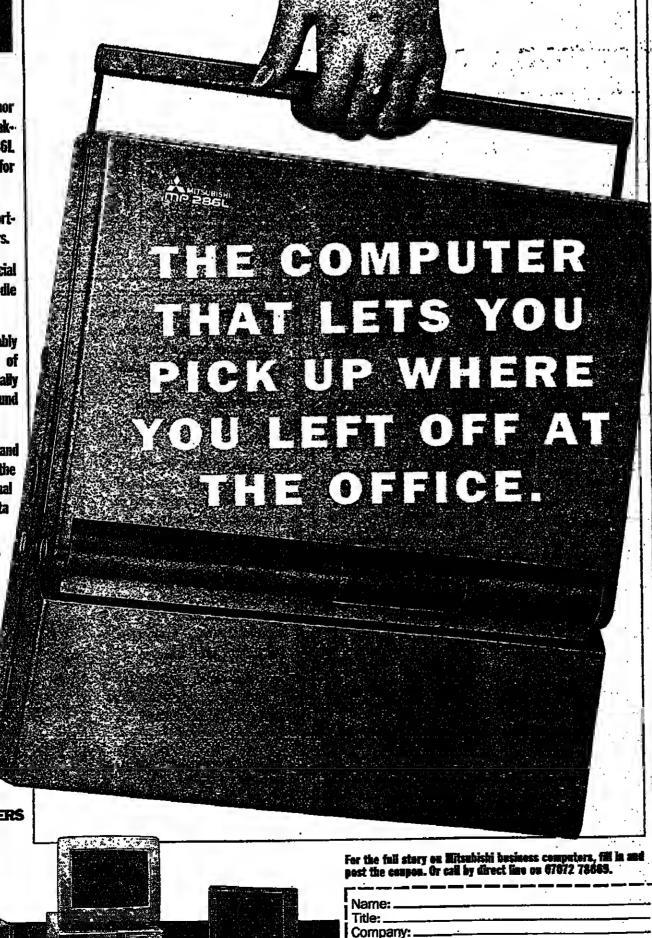
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FINANCIAL TIMES

#### **OVERSEAS NEWS**

# Euro-election may determine Kohl's fate

Poll will serve as a test of the Bonn coalition's fortunes, David Marsh reports

Diplomak

at Vienna

Surprised

talks

considerably cooler than in the 1930s, the poll will serve above all as a test for the fortunes of the centre right Bonn coalition.

After a string of regional election setbacks in the past two years for the ruling Christian Democrats, another had two years for the ruling Christian Democrats, another had result for Mr Kohl would trigger a firm move on the right to unseat him before the next general election in December 1990.

On balance, however, barring a disaster of unforeseen proportions on June 18, Mr Kohl seems likely to slog on to the December 1980 battle.
After being regarded for years as European minded people, the West Germans are taking an increasingly grudging view of the Community. Impatience, too, has come to the surface. The electoral turnout will serve as the best indicator. will serve as the best indicator of new German lack of interest in Europe. The turnout, 66 per

EST GERMAN voters in next month's European elections will have a hand not only in choosing the next Stassbourg parliament but in deciding how long Chancellor Helmut Kohl will remain in effice.

With West Germany's ardour about Western Europe now voters that Mr Kohl guarantees considerably cooler than in the Saarland and Rhineland-Palati-nate on the same day.

The election posters of the main parties are enlivened only by a new liking for below-the-belt polemics with rivals. The campaign slogan for the Christlan Democrats strikes a fresh note by assuring veters that Mr Kohl guarantees policies "in the German inter-est".

est".

For most of the three decades since the signing of the Treaty of Rome, it could be taken for granted that German and Western European interests coincided. Now, after Gerests coincided. Now, after Ger-man restiveness about EC poli-cies on baar purity, the environment, regional support, industrial composition and social legislation, this is no longer an automatic assump-tion. Like all other members, West Germany, the Commu-nity's principal paymaster, has to assure voters it is getting value for money.

value for money. Christian Democrat officials admit their more aggressive slogan has been prompted partly by the advocacy of "Ger-many first" by far-right group-Under its leader, Mr Gerhard

Frey, the German National Union is mounting a vehement campaign for the June poll. cent in 1979 and 56.8 per cent in 1984, is widely expected to fall further, but may be increased by simultaneous municipal elections in the Brussels. Under last year's

Brussels package on financing programmes aimed to accompany the 1992 Single Market, the Federal Republic's annual bidgetary contributions are expected to rise by 1992 to around DM26bn from DM18bn last war.



The West Germans are worried their high standards in areas ranging from air pollu-tion to labour-management co-operation will be watered down by European harmonisation. In European monetary collaboration, Bonn is adopting a cautious stance in spite of the enthusiaam for monetary union of Mr Hans-Dietrich Genscher, the Foreign Minister. The popular worry appears to be that hard won German stability will be frittered away by too much consorting with the poorer and less inflation-minded states of southern

Europe. German reservations about the post-1992 programme are underlined in the latest opin-

ion polls sponsored by the European Commission. Based on surveys at the end of 1988 throughout the Community. they show that only 10 per cent of Germans said they viewed "very hopefully" the 1992 date. This compared with 19 per cent for the replies of all member The proportion of Germans saying they thought their country benefited from Com-

munity membership was 55 per cent. Only three other memthe UK (47 per cent), the UK (47 per cent) and Spain (27 per cent) - had lower scores. The proportions saying they thought their countries gained from the Community were 79 per cent in Iraland, 75 per cent in Iraland, 75 per cent in Italy, 69 per cent in the Netherlands and Greece, 67 per cent in Luxembourg, 64 per cent in Belgium and 58 per cent in France. The German reticence takes little account of the takes little account of the nearly two thirds of the Federal Republic's foreign trade surplus of DM128bn last year which came from trade with the other 11 members of the

Community.
The far right is treating the elections as a dress rehearsal for December 1990. Signs are that the movement is at last being seriously treated by the

media.
One Bonn cabinet minister regrets that right wing sympathisers on their way to election rallies step through a barrage of abuse from "anti-Fascist" demonstrators.

Their electoral importance his less its whether or not the lies less in whether or not the German ultras succeed in win-

German ultras succeed in winning parliamentary representation in Strasbourg, far more in how many votes thay steal from the mainstream parties on the right.

Tha Christian Democrats and their Bavarian partner, the Christian Social Union, are trailing in the opinion polls with about 36 per cent support from the electorate, against 40 per cent for the opposition Social Democrats. This compares with the 44 per cent gained by the right in the January 1987 general election, when the Social Democrats scored only 37 per cent.

Scored only 37 per cent.
Pundits recall that the electoral showing of the far right
National Democratic Party –
even though it failed to win the 5 per cent necessary to pro-pel it into the Bundestag – was crucial in ejecting the Christian Democrats from 20 years of power at the federal level in the general elections of 1969. On election night of June 18, the voters will be thinking less about Brussels in 1993, far more about Bonn in 1991.

## For Länder, Brussels poses both threat and opportunity

By David Goodhart in Bonn

WEST Germany's 11 Länder (states) have always had thair reservations about the EC. Despite enormous sovereign
power within the Federal
Republic they are simply
ignored by EC Law which
recognises only unitary states.
This has meant the Federal
Government usurning many Government usurping many Länder powers, for example in

education or cultural matters, in its dealings with Brussels.

The Länder have clawed back some rights to information and consultation from Bonn and have become adept at lobbying Brussels directly when they feel their interests are seriously threstened.

Mr Lothar Späth, Prime Minister of Baden-Württemberg, even enthuses about a "Europe of Regions".

His fast-growth region bas set up spacial relationships with Rhone-Alpes (France), Lombardy (Italy) and Catalonia (Spain) which be calls the "four motors of Europe".

He says that all four regions fear that thinking in Brussels is still too geared towards supporting old industries like coal. steel and agriculture, and not anough towards things like linking universities to indus-

This is not merely altruistic high-tech thinking, regions

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qualify for more R&D support from EC if they link in with others across national borders.
But from most Länder capitals, the EC has been seen as much of a threat as an opportunity, particularly since Brus-seis developed an interest in

competition policy.
The Competition Directorate has been snooping around not only in Germany's national regional aid programme (drawn up and paid for by Länder and Federal Government) ment) but also in the Lander's own supplementary funds. Last year's so-called Bange-mann-Sutherland compromise

(named after the former Bonn Economics Minister and Brus-sels Competition Commissioner) was meant to reduce from 46 per cent to 38 per cent the proportion of the population living in areas qualifying for regional aid.

According to one exasper-ated Competition official in Brussels the fierce resistance of the Länder has kept the figure over 40 per cent.

These "European" issues will have virtually no effect on this month's European election but the running battles between the Länder and Brussels may well have contributed to a national cooling-off towards the EC.

The impact of EC initiatives

The impact of EC initiatives is usually more mixed than the Laender let on. Take the case of Essen, the old industrial town on the Ruhr.

Being in a major coal-producing area, Essen will suffer from the EC's proposal to ban subsidies to the coal industry

But that does not automati-cally crank-up hostility to the EC when the local Social Dem-ocrat politicians concentrate on blaming the Christian Democrats in Bonn for falling to

stand up to Brussels.
On the positive aide, EC enthusiasts in Essen point to the fact that the town has just been granted Objective 2 status by the EC's European Regional

Development Fund.

That means it classifies as an area of industrial decline

requiring belp
However, Essen has recently
stopped being covered by
either national or Länder regional aid. This creates a complication.

Essen will receive no EC aid unless it also qualifies for aid within Germany but to put it hack on the national list would further breach the 38 per cent compromise.

Some European issues will never make the stuff of elec-tion campaigns.

# European go-ahead for new Boeing jet

By Raymond Snoddy

EUROPEAN aviation anthorities have cleared the new long-range Boeing jumbo jet for commercial service while a programma of modifications is carried out.
The agreement has been

reached following talks in Paris last week between Boeing and the aviation authorities of four countries — the UK, West Germany, France and the Netherlands — which have been pressing for improvements to the design of

the 747-409.

The compromise means that the four European airlines which have ordered 747-400s, British Airways, Air France, Lufthansa and KLM Royal Dutch Airlines, will now be able to introduce the new air-

agreed to continue working with the European authorities to develop what it called satisfactory design and testing solutions to meet their require-

"In turn, the European anthorities have agreed to accept 747-400s for commercial service from their respective

airlines," Boeing said. Britain's Civil Aviation Authority confirmed yesterday it was satisfied with the arrangement reached with Boeing regarding modifications to the huilding standard of the

The Authority would in turn proceed with the certification of the 747-400 for introduction into UK service this summer. British Airways has ordered 19 of the aircraft, which have a range of 8,000 miles without refuelling, at a cost of more

The first BA aircraft is due

to make its maiden flight today at Everett, the Boeing produc-tion ceuntre in Washington state, in preparation for deliv-ery at the end of June. The group of European avia-tion authories wormed Reging.

tion anthories warned Boeing some months ago the 747-400 did not meet their latest safety standards and that airworthiness certificates might be withheld until changes were

Since the Turkish Airlines DC-10 crash in Paris in 1980, when a a cargo door failed leading to decompression, the collapse of a flight floor and the severing of control wires, European aviation authorites have insisted on improved standards for new aircraft. They include strengthened

craft on scheduled services this uppar deck flooring and strengthened greater separation of control manufacturer, said in a state ment yesterday that it had a derivative of existing jumbos and therefore not a new aircraft automatically subject to the latest European safety standards. The 747-400 which has longer wings than existing jumbos will carry 410 passen-gers and be able to fly all the world's major air routes nonstop with the axception of

northern Europe to Australia. The 747-400 has already received airworthiness certification from the Federal Avia-tion Authority in the US and is already in service with North West Airlines of the US and Singapore Airlines.

Today Singapore Airlines launches the first scheduled 747-400 service into London's Heathrow Airport - a non-stop service that should take 13 hours - one hour 50 minutes less than the current service.

Together the four Europea nations have ordered a total of 55 aircraft, about one quarter of Boeing's order book.

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One rainy evening (in London, where else?) the Front Office Manager at the Sheraton Park Tower decided to become a Taxi Driver.

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So our Manager stepped in and offered lifts to the guests. Two accepted. Instead of driving straight home to Putney (in the south-west of London, across the Thames), she took one guest to Covent Garden (east of the West End) and another to Bayswater (north of Hyde Park), neither exactly en route.

In every Sheraton we work to a motto: "Little things mean a lot," exemplified in this case by a temporary change of job that helped two guests to keep dry, and keep their appointments.

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#### Telecom link planned to test advanced projects By Hugo Dixon

THE telecommunications administrations from 13 European countries have agreed to set up a special network for tions applications which require transmitting huge amounts of information.

The sorts of applications

which might be tested include facilities for foreign exchange dealers to see moving pictures of each other while trading electronically; for experts to diagnose faults in aircraft from remote locations; and for doctors to examine patients' x-rays ovar a telecommunications link.

The trial will help Europe's telecommunications operator decide whether there is suffi-cient demand for advanced applications and whether they should invest in fully fledged networks. The total cost of establishing advanced net-works across Europe would be

The trial network, called the European Broadband Interconnection Trial (Ebit) will be capable of switching traffic at two megabits a second, about 30 times the current speed. Although the operators' present networks are not designed to cope with such a load, they believe it can be done hy

improvising.

The Ebit network is designed to run in parallel with the European Comission's Race programme, which is pioneering into advanced communications. The idea is that applica-tions developed in Race would be tried out on Ebit.

The 13 countries which last The 13 countries which last month signed a memorandum of understanding to establish Ebit are: Belgium, Denmark, Finland, France, West Germany, Ireland, Italy, Netherlands, Portugal, Spain, Sweden, Switzerland and the UK.

WORLD	<b>ECONOMIC</b>	INDICATORS
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#### **OVERSEAS NEWS**

#### Bulgaria expels 300 ethnic Turks

By Jim Bodgenar in Ankara

ABOUT 300 ethnic Turks arrived in Istanbul at the weekend after being expelled from Bulgaria. Their ejection followed attacks a week before on Turkish ethnic protestors by the Bulgarian police and army, which left an unkown number of the protestors dead and injured.

The refugees included promi-nent members of the two Bulgarian Turkish movements, the Democratic Union and the Independent Civil Rights Defence Association. These have sprung np in protest against the campaign since 1984 by Bulgaria to force its 1.5m-2m-strong Turkish minor-ity to renounce its ethnic

rights.
The refugees corroborated reports that several demonstra-tors had died. Tanks were driven into a peaceful protest march on May 20, in the town of Kaolinovo, and the marchers were clubbed with rifle butts. according to Mr Alattin Sadik Memedoglu, who was a provin-cial leader of the independent Civil Rights Defence Association. One demonstrator died, and up to 30 were injured, he

# Silent majority dominates Soviet Congress

By Quentin Peel in Moscow

THE SOVIET Congress of People's Deputies, President Mikhail Gorbachev's attempt to insert some popular democracy into the Communist sys-tem in his country, revealed itself in its true colours this

Its decisions are decided by a huge, usually silent conserva-tive majority, which dominates the public debate, although members were occasionally stirred into fury by a highly articulate, progressive minor-

ity.

The decision to reject Mr Boris Yeltsin, the man with the biggest popular mandate in the country, and e string of Moscow radicals, for positions in the Supreme Soviet, showed thet the writing was on the

The change of heart yesterday, whereby another seat for Mr Yeltsin was found when Mr Gorbachev said that was a good idea, showed just how docile the majority remains. Suddenly the old labels of Bolsbevik and Menshevik -

the majority group and the minority group – look like coming back into vogue.

Dr Yuri Afanasyev, the historian and arch-reformer, described the two sides, in a rescionate outburst on Satur. passionate outburst on Satur-day, as the "democratic minority", condemned to a subordinate role, and "the aggressive, subservient majority." The dangers of a party split

are very real.
Dr Afanasyev brought all the radicals in the assembly to their feet when he denounced the new parliament as a "Stal-inist-Brezhnevite Supreme Soviet" - in style, if not in actual personalities.

actual personalities.

Mr Gorbachev himself steers an unsteedy middle course between the two, giving the radicals their platform, but allowing the party's lobby fodder to dictate the results. The result is an extraordinary combination of unprecedented outspokenness from the radicals - and truculent inter-ventions, rude heckling, com-

hined with traditional eulogies

Anatoly Lukyanov makes a point for the Soviet conservatives of the top party leaders, from

the majority.
On Saturday, it seemed as though the old-style majority had finally overstepped the mark when, in full view of an enormous television audience, it rejected Mr Yeltsin, the man with a popular mandate from more than 6m Muscovites, for a seat in the new Supreme

Candidate after candidate from the party apparatus was approved by the same, old 2,000-odd votes in favour, with a handful against. Only the outspoken progressives - Mr Yeltsin and a string of others from Moscow - were roundly

defeated. Every one who had spoken out at the congress was savaged in the poll.

In truth, the Moscow radi-cals had committed political suicide in the cause of democ-racy, when they decided to present 55 candidates for 29 seats, while every other group in the country nominated almost exactly the right num-ber of names for seats avail-

As for Mr Yeltsin, his demise seemed quite clearly designed by the party apparatus: The Russian Federation, with 11. Russian Federation, with 11 seats to fill in the new Soviet of Nationalities, allowed 12 names to go forward, just enough for the former Moscow party chief to get the chop. He came bottom of the poll, with 964 votes against him. The only consolution was that second consolation was that second bottom – with 761 negative votes – was the only Politburo member of the listed dozen, Mr Vitaly Vorotnikov.

Those election results appeared to fly in the face of the whole new electoral trend-in the Soviet Union, party functionaries having been defeated in the popular vote across the country earlier this year, and radicals seach as Mr Yeltsin and his colleagues, having triumphed in the hig cities of Moscow, Leningrad and Kiev against the party

The result of the vote in Congressbecame swiftly appar-

ent as the weekend wore on: First a demonstration by 5,000 people outside the Luzhniki Stadium in Moscow on Satur-day night, followed by another of about 50,000 on Sunday night. For the first time, Mr Gorbachev himself came in for some savage criticism. "A majority of the people backs a minority in the congress," the banners cried.

bamers cried.

Most worrying for the deputies themselves, however, was a flood of telegranimes and telephone calls from across the country, where Mr Yeltsin – albeit undeservedly maybe – has become a symbol for oppo-sition to party privilege and

"The people are not happy with the work we are doing," Mr Yuri Barashkov, from Archangelsk, declared.

"The outcome of the secret-ballot for the Supreme Soviet was not met by full under-standing," a deputy from Donets declared, by way of a magnificent understatement. magnificent understatement. That was when Mr Alexei

Kazamick from Omek stepped in to save the day - offering to give up his seat in the new standing parliament, the Supreme Soviet, for Mr Yeltsin and Mr Gorbachev

approved. Even so, most of the Moscow progressives and their support-ers - a growing but solitary - remain out in the

# Polish minister aims to harvest farmers' votes

By Christopher Boblaski, recently in Lomza

THE LUSH green farming country of Lonza is one of the few places where the Polish authorities have a chance of winning points in the country's June 4 parliamentary elections.

elections.
It is here in an overwhelmingly rural district that Mr Dominic Jastrzebski, the dynamic 47-year-old Foreign Trade Minister, is challenging a brace of Solidarity candidates to the free elections for the

e brace of Solidarity candidates in the free elections for the Senate. Should he fail, the future of the Government could come into question.

Mr Jastrzebski is indeed running as if his job depended on it and he has been spending four days a week away from his ministry seeking to convince Lomiza's 240,000 voters he is worth backing.

He comes from peasant stock and was born in a small village a few miles from Lomiza.

"Ninety-five per cent of my family still live here," he tells meetings after driving up in his blue Mercedes.

H's a point which could pick up votes at polls, especially as

up votes at polis, especially as the provinces in these elections

the provinces in these elections are looking critically at the candidates' backgrounds for links with the constituencies in which they are standing.

His Solidarity opponents, Mr. Lech Koziol, a local lawyer, and Mr Richard Reiss, a Catholic politicism from Warsaw, are rattled, as not only does Mr. Jastrzebski have the right roots but he is also promising to bring prosperity to his home province.

province.
"I am Lomza's chance for the future," he promises, like the Western politicians he identifies with and was able to observe when he worked in London for six years in the late 70s in a Polish timber trading

company.

But for the voters he embodies 44 years of misrule by the party and he knows he is battling against the tide. He says: "I wanted to do this to see if I could break the wave of feeling against us and win in a free election." Mr Jastrzebski also wanis fo

But there is the Catholic Church. If the Catholic Church wasn't backing Solidar-ity up to the hilt, they'd get no more than 20-30 per cent, he said bitterly of the 86 parishes in the constituency.

Mr Jastrzebski does admit

though to his membership of the Communist Party at meetings but there is little trace of

ings but there is little trace of socialist ideology and more than a dash of right-wing appeal in his speeches.

Wherever he goes, the minister is telling the farmers of Lomza, where 96 per cent of the land is in private hands, that they should look to the private sector and not to the Government to solve their everyday problems.

Government to solve their everyday problems.

The road to prosperity for the province, the minister repeats is through private food processing business and export through joint ventures with Western capital Indeed he is promising to arrange multimilion dollar credits from Italy for the district and a trade mission from Louza is due in Rome this week.

The line is leading to accusations from Solidarity that he is

tions from Solidarity that he is using his position as Trade Minister to favour one prov-

Minister to favour one province.

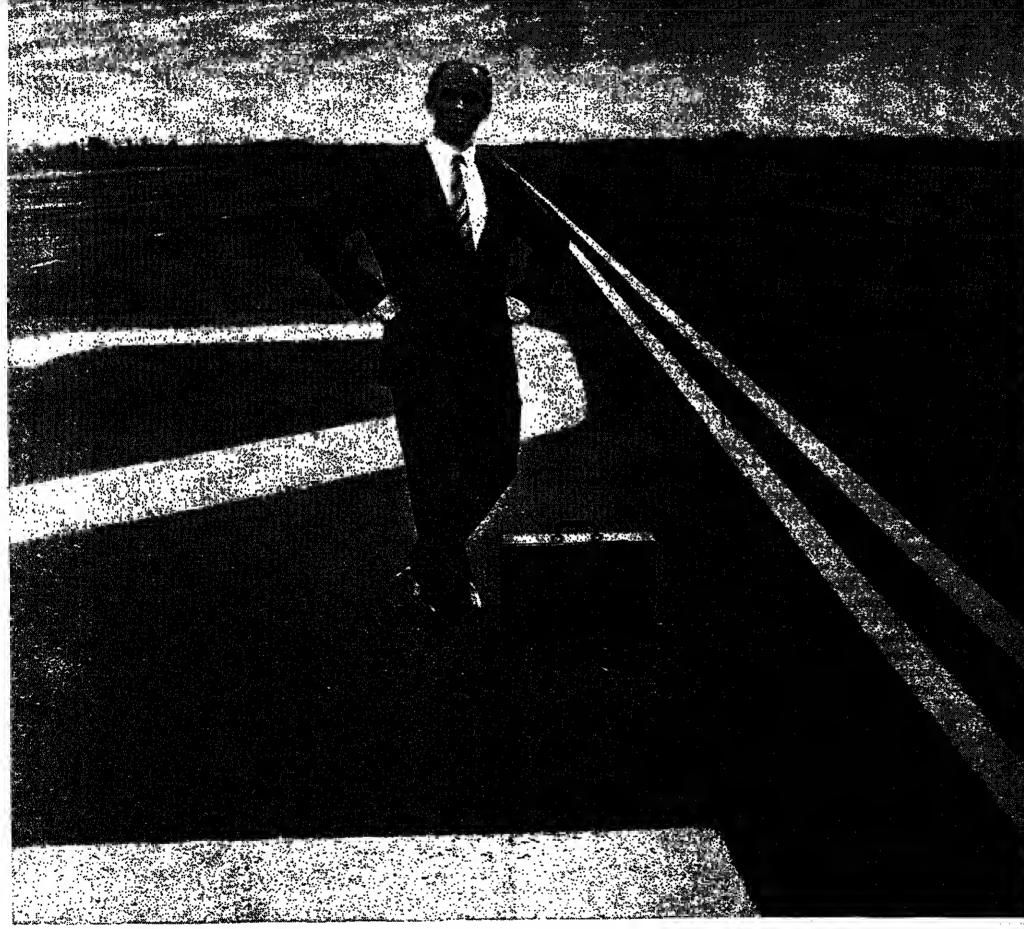
He is also coming under attack for being fascinated by the West. "Mr Jasirzebski has seen senntors in the West and liked what he saw." Mr Richard Kraszewski, a farmers Solidarity candidate for parliament in Lomza told the perishloners of Mastkowo at a meeting in the achurchyard after a Corpus Christi service. "He wants to make mere farm labourers and scavants out of us," Mr Kraszewski warned.

But Lomza is ripe for development. The average size of the farms in the province is 12 hectares. Large by Polish standards. Many locals have also worked in the West and dollar navings are high, potentially previding the capital which Mr Jastrietski wants to mobilise to rebuild the private service infrastructure. Polish

service infrastructure Polish farming needs if it is to mod-erhide:

Mr Jastrzebski siso wants to win as he seems to assume that only those politicians who can win elections will count for much in the party from now premise of concrete improvement. At times it even looks as if he wants to build a political fature. It stands a chance of base for himself in Solitical fature. It stands a chance of base for himself in Solitical fature. It stands a chance of base for himself in Solitical fature. It stands a chance of base for himself in Solitical fature. It is the allectorate.

The Soliderity bears with the solitical fature in the allectorate ways, in the man a well and her with the allectorate. It is in the more easily with the solitical fature and grievances before he goes to meetings.



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# Argentine currency rate frozen

By Gary Mead in Buenos Aires

PRESIDENT Raul Alfonsin of Argentina has announced a series of emergency economic measures, including a return to a single exchange rate fixed and regulated by the government.

In the middle of a growing crisis of confidence and stability, the president, who has just over six months left in office, made a national broadcast on television and radio late on Sunday, the third such direct appeal this month. In his halfhour speech he accused unnamed individuals of finan-cial "speculation" and said the country's present crisis was due to their unpatriotic behav-

He said his government has decided to return to a fixed exchange rate, after less than one month of a free-floating rate, as part of a package intended to stabilise the econ-

Other measures include export duties of 20 per cent for industrial goods and 30 per cent for agricultural products; a 4 per cent tax on the first

sale of agricultural land; suspension of all state-financed public works; threats of legal action against price "specula-tion"; further increases in public service tarrifs (following an average 40 per cent increase this month); and a six month suspension of tax-relief schemes for industrial promo-

Mr Alfonsin added that a new set of tax laws will be sent to Congress for approval this

The emergency measures come at one of the lowest points in Argentina's economy this century. Inflation this month is likely to exceed 70 per cent and the currency, the austral, has slid since January from 18 to the dollar to 220 a week ago, when trading week ago, when trading from 18 to the dollar to 220 a week ago, when trading was frozen by government decree. The decision to fix exchange rates is likely to see the resurgence of black market trading in foreign currency, despite the president's promise to enforce legal action against such trading, now illicit.

## Indian dailies claim report on submarines 'suppressed'

By K.K. Sharms in New Dethi

DETAILS claiming suppression of a damaging report of a parliamentary committee which inquired into alleged irregular-ities in the purchase of Ger-man submarines for the indian Navy were published in the Indian Express and The States-man over the weekend.

The disclosures are expected to provide fresh amountain to

opponents of Mr Rajiv Gandhi, India's Prime Minister, who has faced attacks based on allegations concerning payoffs in defence deals to friends and

In the unpublished draft report, Parliament's Public Accounts Committee concluded that the recommenda-tions of the Ministry of Defence and the indian Cabinet to buy four West German submarines — in preference to an

offer from Kockum, a Swedish company - were based on con-siderations "other than technical and financial evaluation" of the submarines.

the submarines.

The draft report said that the choice of the submarines was prompted by an "outrageous mistake in financial evaluation against the interest of the country, due to which selection could not be wede on proper could not be made on proper material."

Although the contract for the submarines was signed during the prime ministership of the late Mrs Indira Gandhi, mother of Mr Rajiv Gandhi, the controversy exploded when Mr V.P. Singh resigned in 1987 as Defence Minister following criticism of his decision to inquire into commissions that had allegedly been paid for the

linister harvest

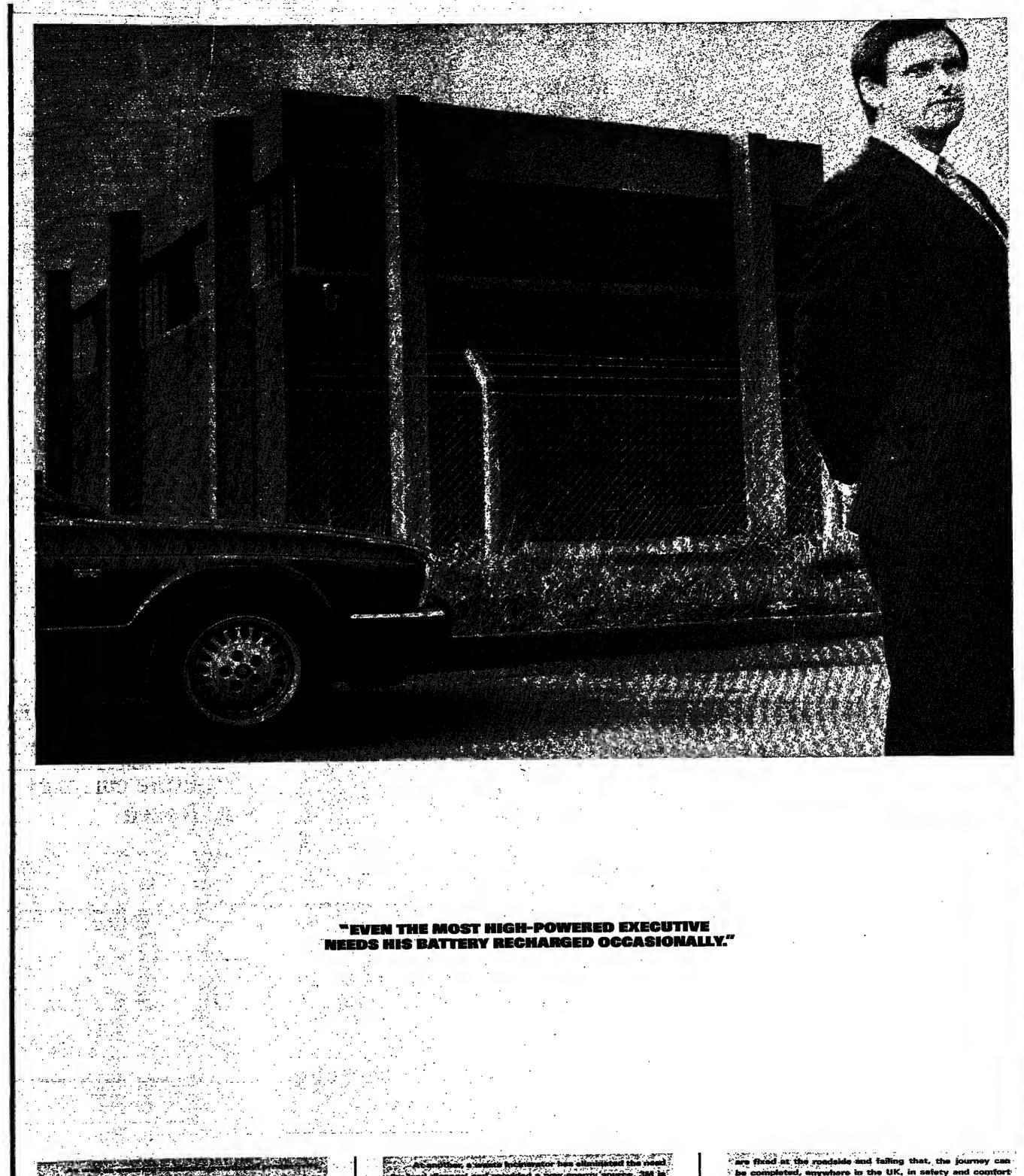
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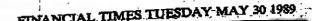
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# Fearful China could face military dictatorship

FEAR has gripped China in the wake of the astonishingly liberated student movement of the past air weeks as intellectuals, journalists, civil servants and other supporters awalt the retribution that seems certain to follow.

Petring's gerlatric leaders, clinging to their lincipus Deng Xiaoping and fearful of losing privilege and power, have emerged as one to vote yet again for repression. They are determined to preserve China as their own estate, as one student said in Peking's Tiananmen Square's week ago.

The mood in Peking has switched from the hope that change to a more liberal society might be effected by popular power to the recognition that a greety and ambitious.

lar power to the recognition that a greedy and ambitious. Communist Party which controls both the army and the press can scarcely be defeated. "At least the students have learned about the real world," said one Chinese professor

While Zhao Ziyang, the party general-secretary, and other relative liberals such as Vice-Premier Tian Jiyun, have not yet been given the final coup de grace, it is probably just a matter of time before the party

dinosaurs dismiss them.

For nearly 100 years thoughtful Chinese have been trying to bring some kind of modernisa-tion to their ancient but impoverished culture. Today the party elders are playing the role of the aged empress dowa-ger of the late 19th century, who executed as many modernisers as she could catch in order to preserve her own postlords, generals and other char-ismatic leaders, all of whom in the last resort despoiled the country to satisfy their own

greed for power.
In the latest clampdown,
China's student leaders
among the brightest and best
at the country's universities at the country's universities—seen likely to be sacrificed, if not literally then at least to dead-end jobs. Academics and teachers, plus distinguished intellectuals such as China's most famous dissident, the astrophysicist Fang Lishi, will be targets. Contributions from China's best economists to the key question of how to modernise the lumbering economy will be shelved and their authors sidelined, if not worse. Chinese development is

Chinese development is likely to be frozen where it stands, at least for many months. Political reform has been a dead letter for more than a year, as Zhan has fought a losing battle to retain his power as party leader. Eco-nomic reform has been frozen since last autumn because of high inflation. In any case, economic reform was constantly sabotaged by interference from conservatives and hardly had a

chance to run smoothly.

The unobtrusive reintegration of Hong Kong to China now seems impossible. Last week's prodemocracy demon-strations in the British territory underline the growing view that it needs much stronger safeguards than are pro-posed in its mini-constitution, the Basic Law, or in its own political reforms for the next few years, before it reverts to China in1997. The emigration

rate of Hong Kong's brightest and best to Canada and else-where seems likely to multiply

It could be argued that, as China's new power-holders are mostly over 80, their term of office is likely to be abort. office is likely to be ahort. Deng Xiaoning himself is clearly failing if not in political acumen at least in physical powers. Chen Yun, Po Ino and the rest of the octogenarians who emerged last week to give their support, are frail. The exception is the 60-year-old premier, Li Peng, but he is widely seen simply as a puppet.

Furthermore there have been some signs of difference over policy, such as the defence by a number of retired generals last week of the sta-dents as "patriotic". Some Chiness say, too, that Deng is meeting unspecified problems in calling a meeting of the Cantrai/Committee to endorse the top changes.

Yet the army now appears united behind Deng, perhaps as a result of his quick trip to Wuhan last week, when he is thought to have demanded, and got, obedience from six out of China's seven regional military commanders. Tha seventh, Peking, has now fallen

President Yang Shangkun is a former senior army chief and still counts among his relatives many important military lead-ers whose interests are best served hy a consarvative administration.

The outlook for China under what could effectively be a mil-itary dictatorship is bleak

#### troubles in Peking By Michael Marray in Hong Kong

HK debate

clouded by

MEMBERS of Hong Kong's executive and legislative councils meet today to try to agree on a post-1997 model for the selection of the territory's

chief executive.

They will try to hammer out a consensus ahead of this week's two-day legislative council debate on the basic law, Hong Kong's future mini-constitution, which is currently in a final period of con-sultation.

Councillors led by lawyer and liberal activist Mr Martin and liberal activist Mr Martin
Lee have been pressing for the
first chief executive, who will
as under the present system
wield considerable powers, to
be chosen by universal suffrage, though others favour an
electoral college process for
the first term at least.
Concern at recent execute in

Concern at recent events in Peking and the groundswell of popular support for the stu-dent protests have already led to a unanimous vote by execu-tive and legislative council members to speed up the time-table for elections to the post-1997 legislature, with a fully directly elected legislature by the year 2003.

At the weekend demonstrators again took to the streets in protest at the crackdown in China. Despite the apparent fizzling out of the student pro-test in Peking and the consoli-dation of the hardliners' grip on power, local protesters con-tinued to call for democratic reform in China and for Pre-

on Saturday several hundred thousand spectators attended an amotional open-air concert.

A demonstration on Sunday

is estimated to have been even higger than one the previous week, when more than 500,000 of the territory's 5.5m popula-

tion took to the streets.

The protest march had a carnival stmosphere, with banners calling for freedom and democracy in China mingling with Chinese flags.

# Syria applauds Baker's stricture on Israel

SYRIA HAS paid a warm tribute to the US administration, after criticism of Israel voiced last week by Mr James Baker, Secretary of State, Andrew Gowers reports from Dannascus.

The minister's remarks came after President Hafar Assad of Syria had injured other retary of State, Andrew Gowers reports from Damascas.

Mr Mohammed Selman, Syrian Information Minister, said at the weekend Syria saw Washington's call on Israel to give up

American personality. This means the US is refusing Israeli expansionism."

The minister's remarks came after President Hafez Assad of Syria had joined other Arab leaders, at a summit meeting in

Morocco, in backing the Palestine Libera-tion Organisation's current peace initia-tive. Mr Salman said that, after meetings of Mr Assad and Mr Yassir Arafat, PLO chairman, at the summit, the PLO was welcome to send a delegation to Damascus to discuss a full reconciliation between the two sides.

# Old vendetta lets Lebanese blood

Andrew Gowers weighs up Damascus-Baghdad rivalry

VERY SO often the Arab world finds its founda-tions shakan and its political resources sapped by an internecine feud of quite baffling ferocity. Such was the case at last

week's Arab summit in Casa-blanca, where the old schism dividing Syria and Iraq erupted into open abuse between the into open abuse between the respective presidents, Hafez al-Assad and Saddam Hussein, on the subject of Lehanon. No sooner had the Arab League mended its final fences with Egypt, after a 10-year rift over the Camp David accorde with the Camp David accords with Israel, than a much deeper vendetta was reasserting itself. with Syria and Iraq entrenched on opposite sides in the latest round of Lebanon's 14-year civil war.

The outcome of the bout last week was a victory on points for Syria. But, with the propaganda war between Damascus and Baghdad plumhing new depths, that is almost certainly not the end of the affair.

Rivalry between the two capitals goes back at least to the eighth century AD, when the Ahhasid in Baghdad usurped the leadership of the Arab empire from the Umayyads of Damascus. In modern times, the conflict has taken on new and virulent forms, and has brought them close to hostilities more than once.

There is a peculiarly intense personal loathing between Sad-dam Hussein and Hafez Assad. It is often said that the two men, rulers of neighbouring countries for the best part of 20 years, can scarcely bear to be in the same room together - an observation borne out by last week's events. By repute, there is a world of difference

between the two individuals.

However, they match each other in ruthlessness and ambition.

Both desire to play a role in the Arab world disproportionate to their countries' demographic maight; both respectively. graphic weight; both possess formidable military machines; both pay lip service to Socialist ideology but have made pragmatic accommodations with

private enterprise and conser-vative Arab monarchies. Above all, as belits authori-tarian rulers, both Hafez Assad and Saddamm Hussein are constantly on their guard, their watchfulness aggravated by the fact that they belong to minority sects in countries riven by powerful sectarian or river by powerful sectarian or ethnic traditions. In the case of Iraq, a Sunni Muslim Arab elite presides over a Shia majority and a large and rebel-lions Kurdish minority. In Syria, power is invested in the

Alawite community from the

mountainous north, a sect of Islam closer to Shi'ism than to

the Sunni branch adhered to by most Syrians.

Partly for these reasons, each country has tended to hlame its domestic political trouble on subversion by the other. Syria accused Iraq of having a hand in an uprising hy Sunni fundamentalists in the town of Hama in the early 1980s. Saddam Hussein, for his part, claimed to have uncovered a plot against him alleged

to have been supported by Syria shortly after he seized the Iraqi presidency in 1979, What has brought the underlying tension to a head is Sad-dam Hussein's desire to avenge Syria's support for Iran in the Gulf War since the ceasefire last summer. Where better to create trouble for Syria, the

Iragi leader calculated, than

and a country where Damascus believes history and geography give it a special role. Since last autumn, Iraq has

Since last autumn, Iraq has been pouring money and arms — including heavy artillery and tanks — into Beirut's Christian enclave where Maronite forces oppose the Syrian military presence in Lebanon. This year, Bagbdad has emerged as the principal sponsor of Gen Michel Aoun, the Christian army commander who is waging a "war of liberation" against the Assad regime. Syrian officials claim Iraqi Syrian officials claim Iraqi and Israeli military advisers are working with Gen Aoun,

and matter that he possess six missiles — probably Soviet-made Frogs — with the range to strike Damascus. Iraqi officials make no secret of their aim either to force Syria into a hmliating withdrawal from Lebanon or to goad Hafez Assad into a full-scale inter-vention in the Christian enclave, which they hope would dent his international

n an intriguing hut distorted symmetry, each side claims the other has been weakened by recent events: the Iraqis say Syria's international assets have diminished as a result of the end of the Gulf War and the Palestine Liberation Organisation's overtures to Israel; the Syrians point to recent ructions in Saddam's family and his vicious suppression of the Kurds as evidence

of post-war insecurity.

"Assad has lost his Palestinian card and his Iranian card," gloated an Iraqi official in Baghdad last night, "Lebanon is the last card he has." "As long as the contradictions within Iraq increase, retorts Mr Mohammed Salman. Syria's Information Minister "Saddam will try to keep his army busy with outside activi-

It was with the hope of build-ing an Arab consensus for Syr-ian withdrawal that Saddam Hnssein went to Casahlanca miscalculated. The outcome was a bland statement calling for continuing efforts at politi-cal reconciliation between the three Arab leaders – from Morocco, Algeria and Saudi Arabia – who are unlikely to create problems for Syria. For the moment, then,

Syria's position does not seem under serious challenge. In alliance with Lebanese Muslim forces, its 30,000 or more troops control 80 er cent of the terri-tory. It enjoys at least tacit support from Arah powers such as Saudi Arabia, which is anxious to shield itself against Iraq's post-war ambitions. Rather than send troops into the Christian enclave, the Syrians believe they can afford to sit tight until the Lebanese tire of Gen Aoun's advanture: Syria has no intention to enter this area or to solve Leb-anon's problems by military means," says Mr Salman.

On the other hand, Saddam Hussein has invested a lot of prestige in his attempt to make mischief for Syria, and it is hard to see him dropping his support for Lebanon's Maro-nite Christians now. With or without gennine moves towards reform of Lehanon's political system, the battered people of Beirut have reason to fear yet more bloodshed as a result of what is, at least in part, somehody else's war.

## Students wake to sober reality Protesters fear punishment, reports John Elliott

I, a 21-year-old physics student, stood beside a bright red loud-hailer and a couple of demonstration posters in a scrnffy dormitory of Shanghai's Fudau University. "It is failure but we will have won in peoples' hearts — and we can only only expect to get democracy step by step," she said. In another room two postgraduates in their early 30s, who were caught up as teenage Red Guards in China's cultural revolution of the 1961s and plants and they had revolution of the 1961s and plants and they had revolution of the 1961s and plants and they had revolution to the stime species. Square and the bundary is show I am back," said one lost — for the time speing. There was a crawling crub was a the past weeks demonstrations. Feng as a crawling crub was a the past weeks demonstrations in focal point, together with an should not be remembered as eight foot plastic model of the hai's Fudan University. "It is should not be remembered as turnoll, a word used by Id. Peng, the hardline Prime Min-ister, who also compared their

democracy movement with the cultural revolution.

Tarmoil 1s a disgusting term — this time we have had a movement which wants to keep China stable and help it develop and become prosperous, not cause turmoil or chaos," said Xiao Wang "The cultural revolution was the result of top leaders using students for their political aims this time the student move-ment has not wanted to be a tool but we do want a different political system. It is the goverument that has made turmoll," said Xiao Yang

In Shanghai's universities, the past three days have seen

the euphoria of a week ago when the spontaneous country-wide student movement, brilliantly self-regulated and generally peaceful, thought it was heading for victory.

There has been a sudden

eight-foot plastic model of the Statue of Liberty,

ome students talked of funing a planned workpers' march today, though many complained that workers were not prepared to strike and endanger their increasingly comfortable life styles with television sets and refrigera-tors at home. There were dreams of a demonstration on October 1, Liberation Day, and of rallies at the Asian Games in Peking next year.

most in many people's minds.
"We may get sent home before
we graduate," said Mi. "A few ple will be put in prison or be sent off to some remote north-west province, said

part will just get a bad job, or maybe later when they want to go abroad they will not be able to. After our experiences in the cultural revolution, they can do nothing to worry me. I am

willing to go to prison - I'll convert the guards."

People started covering their tracks over the weekend, someuniversity left a couple of weeks early for their homes, saying they would not return

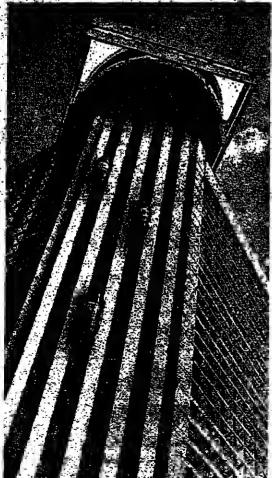
Parents who had not wanted their offspring to suffer a repeat of their own punishment in the Cultural Revolution were relieved that protests were waning. Students said they were orig-

inally motivated hy disgust that the economic liberalisation of the past ten years had led to mounting official corrup-

ened pay differentials, while they lived in appalling conditions and, along with lecturers, had poor job prospects
Their hasic political
demands have been limited

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#### **OVERSEAS NEWS**

# Debate grows on Japan's market changes

The view is gaining ground that Tokyo needs another big shock, Ian Rodger writes

political and technical merits of last week's decision by the US to cite Japan as an unfair trader, there is growing debate on whether the process of market liberalisation in the country is

still on course. In the US and elsewhere, the view is gaining ground that, despite its pledges, Japan is not emerging from its protectionist traditions quickly enough and that it needs to be hit with another hig shock. In Japan, most officials believe that the momentum of struc-tural change is proceeding satisfactorily and even gathering pace. Excessive pressure from the US or other foreign countries risks offending the Japanese people and thus being counterproductive, they fear. Certainly, the results of the

country's efforts at structural change in the past few years are meagre so far. When the seven leading industrial com-tries agreed in September, 1985 to revalue the yen, it was widely assumed that this move would force Japanese manufac-turing industry to change its aggressively export oriented structure.

The Japanese government quickly followed np with the so-called Mackawa report, the fruit of a blue ribbon committee study which set out a blueprint for complementary structural changes in the economy and society to help absorb the expected severe adjustments in

Under the Maekawa plan,

the government would stimulate domestic demand, partly to attract imports, and would dismantle regulatory barriers to market forces in many industries. Measures would be taken to remove excessive incentives to savings in the hope of stimulating consumption, and rules would be changed to reduce the working week, create more holidays and take other steps to encourage the Japanese people to be less workaholic. Four years later, even though the yen has doubled in value against the dollar, the trade surplus is much higher than it was in 1985 and, by all accounts, it is likely to grow again this year to something like \$100bn. Imports have grown significantly, but manufactured imports still represent a relatively small proportion of gross

national product.

It was expected that many lower value industries, such as shipbuilding, textiles and steel, would have to contract or disappear as a result of the yen revaluation, and that was accepted by Japanese authorities as an inevitable consequence of the need for fairer international division of labour. In fact, Japan now produces more steel than five years ago, the shipbuilding sector is booming and only in the garment making sector has the conntry given way significantly to the pressure of imports from neighbouring

Asian countries. What appears to have hap-pened is that the Japanese people, particularly those in manufacturing industry, reacted to the yea's rise in an unexpected but very traditional Japanese way. They worked harder. Industries quickly overcame

the revaluation through a com-bination of rationalisation and development of new, higher value products. In the electronics industry, in particular, they have developed a series of sophisticated products - facsimile machines, laser printers, laptop computers, hand held be matched elsewhere, and so makers can pass on the impact of the yen's rise to the world's consumers. Meanwhile, the process of eliminating barriers to imports has been disappoint-

ingly slow in all but a few luxury product markets. For their part, individuals

MR Sosuke Uno (right), who is

expected to be named Japan's new prime minister later this

week, has many qualities and

circumstances, they would never have enabled him to reach such a high position, lan

The son of a sake brewer in

rural western Japan, he first came to prominence in 1947 when he published a book about his experiences in an

internment camp in Siberia.

The book was aimed at raising public awareness of the plight

of the remaining internees and

it was so successful that it led

to a political career for some-

one who might otherwise have

Despite being a politician,

Rodger writes.

have been hesitant to drop their deeply ingrained habits of thrift, hard work and acceptance of substandard living conditions. Household savings rates remain at 16 per cent, well above the 6 per cent rate in the UK, and both ordinary and overtime working hours have increased since the Mae-kawa report. Trade unions On the other hand, there is remain docile, accepting wage

What all this suggests is that the Japanese moved most quickly on the least painful changes in the Maekawa blueprint - stimulating domestic demand and liberalising financial markets. But they have dragged their feet on the ones - deregulation, reduction of

increases this year of about 5

per cent despite a second year

of double figure profit growth

working hours, land use reform – which would have broken traditional commercial ties and caused anxiety in a people who still feel economi-

people who still feel economically vulnerable.

Thus, perversely, the main beneficiaries of the Maekawa reforms to date have been Japanese manufacturing companies. In the past few days, dozens of companies have been reporting their financial results for the 1988-89 fiscal year, and one of the most common themes is that their profmon themes is that their profits have been soaring because of strong domestic demand.

That success, in turn, has helped arm them with funds to invest abroad, which they are

he has published two collec-

ne has published two collec-tions of poetry and two books on the history of his native region of Shiga. He paints in oils and plays the piano pri-vately and the harmonica pub-licity, as many foreign digni-taries can attest. He is also a

qualified teacher of kendo,

Mr Uno, who is 66, has con-centrated on policy issues in

his career rather than internal

party matters, and so has never built a following within

the party or been considered a potential leader. However, he has done memorable work in

most of his cabinet portfolios, which have included science

and technology, public service management, international trade and industry and foreign

Sosuke Uno, specialist in policy issues

that it is arousing opposition in many countries. Because of the high yen, these invest-ments are relatively cheap.

Conversely, the revaluation of the yen and the subsequent surge in Japanese land prices have made it more difficult for foreign companies to invest in

considerable evidence that ordinary people too are starting to benefit from Japan's success and, more portant, to demand more. The number of people travelling overseas is expected to reach 10m this year compared with only 6.8m four years ago,

and Japanese property compa-nies are investing heavily in leisure facilities at home to meet growing demand. The rationalisation of the agricultural sector is under way, albeit slowly, and that should at some point make it politically possible for the gov-ernment to implement measures to promote land reform. Better land use is seen by many analysts as a most important reform, as it would lower housing prices and raise

living standards. is it enough? Is it happening quickly enough? The Japanese Government's view is that restructuring is proceeding sat-isfactorily. We have pledged ourselves to this process and

we are proceeding on the set course," Mr Michihiko Kuni-hiro, an assistant deputy foreign minister, said on Friday. He acknowledged that the

He is eloquent in his

from foreign diplomats for studying his brief carefully

es, and wins wide praise

process had not proceeded as quickly as he had hoped three years ago, but that was not because of any "monkey business" on the Japanese side. It was simply that Japanese companies had responded quickly to increases in demand both in Japan and the US. "Who knows how long some of them will survive if US demand

drops?" he saked rhetorically.
The US Administration, which has launched an investigation of structural barriers within the Japanese economic system, obviously disagrees, as do other Western Governments. Mr Martin Bangamann, vice president of the European Commission, who was in Tokyo last week needled Mr Hiroshi Mitsuzuka, Minister of International Trade and Industry, saying that the implementation of the Maekawa report was not proceeding as quickly as the legislative programme to bring about the unification of the EC market.

Even if there was agreemen on the need to galvanise the Japanese people into more action, there is no longer an easy way to do it. The view is growing in both Japan and the US that it would not be helpful to bring about another signifi-cant revaluation of the yen

because many Japanese exporters would quickly adjust to it.
It might even be harmful,
making it easier for Japanese companies to expand overseas and still more difficult for foreign companies to expand in Japan. Also, any attempt by the US to demand an accelera-tion of structural changes in Japan will be met by indignant demands that the US do like-wise. From the foreign view-point, the best solution would be for Japan's leadership to become convinced that more rapid change was needed and to take bold action to bring it about. But the climate for such leadership is not propitious.

Correction **Sumitomo Trust** and Banking

A headline on page three of Saturday's Financial Times which read "Recruit scandal fells Sumitomo bank chief" should have read "Recruit scandal fells chief of Sumitomo Trust and Banking".

### For Burma, read The Union of Myanma...

By Roger Matthews

BURMA, one of the world's 10 poorest countries, has officially ceased to exist. The country's military regime has taken the ultimate step in its campaign to convince the world that everything has changed since the brutal surpression of mass pro-democracy demonstrations last September. It has chosen a

new name for the country.

Instead of The Union of Burma, it is to be called the Union of Myanma. Rangoon, the capital, will henceforth be known as Yangon, while the city of Moulmein becomes Mawlamyaing and Prome is to be Pyi.

The official explanation is that more than four decades after the country became fully independent from Britain at the astrologically auspicious moment of 4.20 am on January 24 1948, the residual aspects of colonialism have to be swept

Leading astrologers are also said to be concerned about the regime's announcement that it is prepared to emerge from self-imposed isolation and to consider foreign investment for the first time in more than a quarter of a century.

The change in the country's name may therefore also be interpreted as an early antidote to the perceived dangers of foreign influence.

When Japan and other aid donors from the industristised world cut off assistance to Burma last autumn in protest at the killing by the regime of more than 1,000 demonstrators, one of the conditions for a resumption of aid was the introduction of economic reforms.

The regime promptly dropped the "Burmese Road to Socialism", which had almost bankrupted a nation still rich in natural resources, but has yet to flesh out the replacement policies.

However, by selling fishing and logging concessions, suffi-cient foreign exchange has been gathered to finance a four-month military campaign against Karen rebels who have been fighting for 40 years for autonomy from what used to be called Rangoon. The fighting has been particularly intense in the past week.

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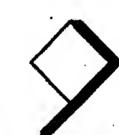
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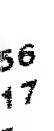
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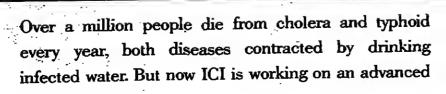
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water filter so fine it will be able to trap the bacteria responsible. Which should help provide the developing world with more water that gives life instead of taking it.



World Problems

World Class

# Pharmaceutical industry row over drug safety tests

A ROW over scientific standards used in trials of medicines has erupted between Britain's main trade association for the pharmaceutical industry and a leading drug-

safety research body.

The Association of the British Pharmaceutical Industry came under fire from Professor Bill Inman, head of the Drug Safety Research Unit at South-ampton University.

Prof Inman is regarded as one of the world's foremost authorities on the surveillance of new drugs to determine their safety. He set up the Southampton unit in 1980 and receives money from both the Government and industry to run a number of scientific programmes to record the adverse reactions of patients to new

drugs.

Prof Inman is a long-time critic of what he believes are efforts by some drug compa-nies to promote their new drugs with excessive zeal, to the possible risk of patients'

These promotional exercises could, he believes, lead to many thousands of patients being told to take a new medicine before its safety profile has been properly worked out, At the end of last year Dr Frank Wells, medical director

THE Co-operative movement achieved retail sales of £5.8bn

in 1988, an 8 per cent increase on the 1987 total, the Co-opera-tive Union revealed yesterday

at the movement's annual con-

gress being held in Torquay,

This represents a slight fall

By Maggle Urry

at the ABPI, wrote to chief executives of major UK and US drug companies drawing attention to some of Prof Inman's views regarding promotional efforts by the industry. These comments had, said Dr Wells in the letter, received wide publicity in Britain "to the damage of both UK and US

Prof Inman said that the letter had been a "blatant attempt" by the trade association to damage a drive by him last year to raise money from the international drug industry for a new building for his unit to expand its operations.

In the event, Prof Inman raised £1.3m through the funding exercise, most of it coming from US pharmaceutical companies including Merck, Pfizer, Upjohn and Johnson & Johnson.

Johnson & Johnson.
Only two British medicines groups, Beecham and Imperial Chemical Industries, came up with money and Prof Imman believes that other large UK companies, such as Glaxo and Wellcome, might have promised support had it not been for the letter from Dr Wells. Behind the dispute is a rum

bling controversy over the techniques used by drug com-panies to increase revenues from new medicines by per-

Co-operative societies' sales rise 8%

in the movement's share of total retail sales from 4.5 per

cent to 4.4 per cent. The union

said that the rate of decline of market share had slowed.

plus of the 85 co-operative societies was £110m in 1988, np from £99m in 1987. Although

The aggregate trading sur-

suading large number of doc tors to prescribe the products in the first year or so after they are available.

The discussion has focused on post-marketing clinical trials, efforts organised by indi-vidual companies to assess the safety of their new medicines by asking doctors to report any

dverse effects. Prof Inman believes that some companies, which he stresses have been a small minority, have put undue pres-sure on doctors to enter these trials. Physicians have, he believes, sometimes been given cash inducements by the companies to prescribe new drugs to an excessive number of

The professor believes his own studies, based on prescrip-tion data which he receives direct from the Department of Health, are a more reliable guide to the safety of new drugs and are free from commercial overtones.

The ABPI pointed out that in the past few years new guide-lines had been agreed in the industry designed to curb incorrect use of post-marketing studies and to harmonise scientific studies in this field. It said it did not want to comment on regarding it and Prof Inman.

this showed an improvement in trading margins from 2.0 per

cent to 2.1 per cent, the perfor-

mance was still below the aim

The union, which organises

and speaks for the movement,

said it was optimistic about the

of 2.5 per cent.

The Department of the Envi-ronment said it had not yet seen the warning letter from

The UK has always made it explicitly clear that we intend to comply fully with the direc-

reluctant to impose the direc-tive the Secretary of State has fall powers to direct them to

#### Sunderland air pollution prompts EC

legal threat THE GOVERNMENT WAS threatened with European Community court action yes-terday because of sir pollution in the Sunderland area.

The European Commission in Brussels said conditions were so bad that it would launch legal proceedings in two months unless the Gov-ernment could justify its failure to take steps to cut levels of anhydrous sulphide in the

BC restrictions on certain substances in the air have been in force since 1982 but Sunderland was one of the regions granted an exemption.
All exempted areas were told
by Brussels to produce
long-term proposals for cutting levels of pollution.

In a formal warning yester-day the Commission said that no plan had been forthcoming and the Government was in breach of the rules. Under EC legal procedure the Govern-ment has two months to reply before the Commission consid ers its next step.

The investigation of air pol-intion over Sunderland was triggered by the complaint of a private individual. The Commission now wants to see concrete evidence that efforts are being made to reduce the con-centration of pollution in the

the Commission. A spokesman said, however:

"If local enthorities are

# Economic trends 'to change in 1990s'

By Michael Prowse

THE PATTERN of economic activity will change markedly in the 1990s as Britain strives to curb its balance of payments deficit, says Cambridge Econo-metrics, the private forecasting group, in a long-term economic and industrial forecast published yesterday.

The company projects growth of about 23 per cent a year during the 1990s - about i percentage point slower than between 1985 and 1990. It expects inflation to hover between 5 per cent and 6 per cant and unemployment to drop only to Lam by the year 2000. However, the company expects the balance of payments to return to small surplus by the end of the period. The improvement in the current account assumes a grad-ual depreciation of sterling and a sharp reduction in consumption growth. Consumers expenditure is forecast to grow by only 1.9 per cent a year dur-ing the 1990s, compared with more than 8 per cent during

Exports are forecast to grow at 4.5 per cent during the 1990s, compared with 2.5 per cent between 1979 and 1988. Imports should grow by slightly less than 4 per cent a year, com-pared with close to 5 per cent

The shift in demand away

and towards investment and exports has important implica-tions for individual industries. Manufacturing will gain at the expense of consumer services, such as retailing and catering But service companies with business clients will also tend

In manufacturing high growth is expected in chemi-cals, electrical engineering. paper, printing and publishing, and building materials— reflecting the strength of con-struction, which will be sup-ported by higher infrastructure

In services high growth is expected in telecommunications, banking and finance,

and insurance. Low-growth industries of the 1990s include clothing, textiles and mechanical engineering The sharpest sectoral turn-around occurs in energy, as a result of the decline of North

Sea oil production. The projections depend criti-cally on the assumption that consumers' expenditure is restrained. In the absence of tax increases, says the report, measures to boost saving are Mean to include incentions for likely to include incentives for private pensions, high interest rates and tax reforms.

Industry and the British Economy to the year 2000. Cambridge Econometrics. 21 St Andrews Street, Cambridge CB2.

# Call to end 'commission war'

A CALL for the return of an industry-wide maximum commission agreement on life assurance contracts was made at the weekand by Mr Len Warwick, president of the Life Insurance Association, a trade ody for life and pension inter-

mediaries and advisers.
The call was made in the association's initial response to the proposals published last week by the Securities and Investments Board on its disclosure arrangements for life ssurance and unit trusts.

Mr Warwick referred to the current situation of a commissions war between life companies seeking to secure their marketing outlets through independent advisers. This was resulting in a bidding up of commission payments on a vol-ume-related basis, with the largest producers receiving the highest commission.

He laid the blame for the present commission "free-for-all" squarely with the Office of Fair Trading, for recommending that the existing industry-wide commissions agreement should be abolished and that commission payments should be free of restraint.

His fears, expressed to the SIB, were that independent advisers could find it difficult to demonstrate their indepen-dence when commission pay-ments based on volume would lead to suspicion of bias by the adviser to the highest paying

life company.

The LIA warned the SIB that the answer to these problems was to remove the influences which bring about such suspi-cion by a return to a maximum commission agreement and not more disclosure – a reference to the SIB's welled warning in the section of its document relating to commission disclo-sure that "further adaptation in disclosure and regulation may be found necessary in the

light of experience." Mr Warwick also had warnings for life companies offering volume-related incentives.

used to attract holiday time-share buyers have been

share puyers have been sharply criticised by the Advertising Standards Authority, the watchdog body for press advertising and other forms of sales promotion.

In its latest report on adver-

tising complaints made by the public the authority says that although timeshare has been

has clearly hot settled down to the extent of avoiding offence by the sales methods of all its

Timeshare is the system

Timeshare sales

methods attacked

By David Churchill, Leisure Industries Correspondent

THE PROMOTIONAL methods - one have bought a share in a

These incentives were directly against the pronounce-ments by regulators and Gov-ernment, even if their pay-ments were being made in a manner that did not infringe the letter of the regulatory

As such, he felt that life companies were provoking both the Government and the SIB to consider more stringent disclosure than the current

proposals.
This in turn would renew pressure on independent advisers to reconsider their status. just as they were beginning to overcome the problems posed by the financial services regu-

lations and regulators.
Otherwise, the LIA gave a general welcome to the SIB general watcome to the sale proposals, regarding plans to disclose charges and expenses as being a further step forward in providing consumers with a greater degree of relevant ment than mere commission

timeshare property. Sales to British owners in the UK and

overseas now total more than

The authority points out that "a source of anger, as reflected in a regular string of complaints to the authority, is

the sometimes indicrous gim-

mickry used in mail shots to prospective customers to try to

from other unsolicited mail."

it cites the example of a US-originated timeshare offer by post which had envelopes over-printed with the words

'Royal Postmaster' to attract

clear that the purpose is to sell

#### **InterCity** travellers see red

By Rachel Johnson

HUNGRY passengers on InterCity trains may not have been surprised to hear last week that the sector has become the only passenger railway network in the world to make a profit

However, Mr. John Prideaux, InterCity's director, insisted that the move into profit had little to do with bumping up fares or the price of a cup of coffee on trains.

Last week Intercity said it had beaten the Government's deadline to move into profit without a subsidy by a full

From a loss of £104m in 1987-1988, a profit of £24m was predicted for 1988-1989.

Passengers facing 10 per cent increases in the cost of food on trains as from last week, and 21 per cent increases for their annual season tickets this year, could be forgiven for thinking that InterCity's turn-round has been achieved at their expense. The Consumers' Association is agitating on their behalf about what it calls "the price of coffee syndrome " - when how much you pay bears no relation to what you

"How can an organisation pride itself on lurching into profit by extracting the last penny it can from passengers?" said Mr Tom Jaine, editor of this year's Good Food Guide, published by the association.

The cost of tea, coffee, sand-wiches and snacks went up by about 10 per cent in April, to widespread consumer dismay. Intercity also increased the cost of breakfasts. First-class us on the Pullman serdees now pay £9.95, which the Consumers' Association estimates is more expensive than the Savoy.

As from last week main courses for dinner on the trains cost from £9.50 for pasta with tomato sauce to £12.95 for poached Scotch salmon. Last year most main courses were under £10. The price of coffee rose by 20 pence.

The Consumers' Association said these were top quality West End restaurant prices but the consumer was getting a

cook-chill offering.
InterCity, however, describes
the increases as "product
changes and much more differentiation" resulting from a better understanding of the market.

The new prices are ahead of the rate of inflation, but the net cost of providing the ser-



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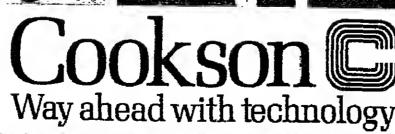
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#### whereby consumers are able to buy a period of time each year in a property, usually in a holiday resurt and often as a hedge against rising holiday "There is an assortment of ginamicks to suggest urgency," it says. "Some letters contain what appears, through the win-In spite of criticisms it is still one of the fastest growing secdow on the envelope, to be a genuine cheque." It believes that many of these letters do not make it

tors of the holiday market. There are more than I.3m timeshare properties world-wide and at least 120,000 Brit-

Bundespost to take stake in pocket-phone system

THE BUNDESPOST, West Germany's state-owned tele-communications operator, has agreed to take a stake of about 10 per cent in one of the UK's telepoint networks, the revolutionary pocket-phone system due to start later this

year.
The Bundespost is joining Phonepoint, the telepoint consortium led by British Telecom. Other shareholders are STC, the UK electronics com-pany, France Telecom and Nynex, which runs New York's

telephone network.

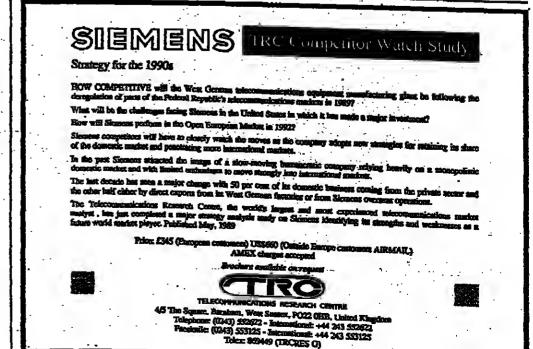
BT originally had a 60 percent stake in the consortium, but the Government said it would have to reduce this to

under 50 per cent and that Phonepoint would have to be run on an arms-length basis from BT to avoid it dominating the

The Bundespost has been talking to BT about taking the excess shares for several months. Ms Sandra Rogers, Phonepoint's marketing manager, said that an agreement in principle had now been reached. The addition of the Bundes-post to Phonepoint will put the

consortium in an excellent position to develop interna-tional telepoint services, as its shareholders have a strong presence in four of the world's leading economies.





# Most company pensions 'lagging

the earning index rose by 10.8 per cent.

The majority of sompany pension schemes provide pensions at retirement, based on the salary of the employee at or near the time of retirement and the number of years' membership. An employee's pension entitlement during his working life is therefore effectively revalued in time with

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sion entitlement during his working life is therefore effectively revalued in line with earnings increases.

But when pension payments start, future increases to offset the discretion of the scheme trustees and the employer. The increases depend largely on the surpluses in the scheme to fund those payments.

Very few private sector

Very few private sector schemes even match, let alone guarantee, inflation increases. as is the position with public.

INCREASES being made by financial position, with subcompany pension schemes to pensions paid to pensioners are lagging behind inflation. Pension actuaries base according to the latest survey equity asset values on dividend from leading consulting actuaries. E without a survey of licension increases shows an average rise of 4.7 per cent to pension increases shows an average rise of 4.7 per cent to pension payments in the 12 months to January 1, 1969. The increase in the Retail Price Index over the same period was 6.8 per cent, while the carning index rose by 10.8 ments, and shareholders, per cent.

recording substantial surphies.

Companies are dividing their surphieses between pensioners, by increasing pension payments, and shareholders, through continuity of the latest survey from R. Watson indicates that employers and trustees should be putting more emphasis on further pension increases when considering the use of surphieses, and less on continuing contribution holf-

continuing contribution holi-A recent report from the Occupational Pensions Board on the rights of employees and employers in occupational pen-sion schemes referred to the

rising expectations of employ-ees and pensioners towards their payments.

The board urged that schemes should revalue pen-

sions in line with inflation at least up to 5 per cent a year, but refrained from recommending this revaluation to be a 

## Mineral water sales soar

THE CONTROL OF STREET A CLUB OF STREET AND STREET

By Lisa Wood

MINERAL water sales in the the industry forecasts sales UK are still growing at a much faster rate than any sector of the soft drinks industry, according to a review of the market by Perrier (UK), the

market leader.
Total sales of bottled water in 1988 were up by 30 per cent over the previous year, said the report. It estimates that -more than 175m litres of mineral water were drunk last-

will reach 2200m by the early

UK consumption in 1988, at three litres per capita, still lags well behind that of most Continental countries. France heads the league table with 83 litres a

Of the 30 plus brands of min-eral water available in the UK, Perrier, Evian and own label account for 72 per cent of the year.

The market, now worth E130m, has grown by 145 per cent to be shared by other cent in the last three years and and French waters.

THE PROPERTY OF THE PROPERTY O

# **Financiers**

**UK NEWS** 

### support survival of the fittest

By Clive Walmen

IN THE WARE of American power breakfasts, huge performance-linked bonnses, and rapid hiring and firing. City financiers are now having to cope with US-style luxury sports and fitness

Mr David Glampaolo, the former "body-sculpting" Mr Florida (lightweight division) who last year established the Burbican Health and Fitness Club — with its £800 joining fee — for the giant US Bally Health and Tennis Corpora-

tion, has returned.

His new company, Espree
Leisure, last month received 23m of equity finance from British and Commonwealth Holdings, the financial services conglomerate, and the LET Leisure subsidiary of the property company London and Edinburgh

It is now poised to sign a deal for a 25-year lease on a 28,000 square foot basement on the east side of the

ment on the east side of the City of London near Tower Bridge.

The site will be refurbished as a fitness club full of muscle-building and exercise machines scheduled to open in wild 1000

mid-1990. Another 30,000 square feet of fitness club is scheduled to open in London's docklands at about the same time.

Apart from the Barbican Club, which has built its mem-

bership to almost 5,000, the only other US-tyle sports and fitness club in the City is the recently returbished Cannous,

adjoining Cannon Street rail-way station.

Another luxury sports club, Cottons, has been established just south of the Thamas near London Bridge and a club in the Broadgate development near Liverpuol Street station is due to open

The Espree team includes two other former directors of the Barbican cinb, Mr Andrew Campbell and Mr Andrew Ripley, and Mr Lynn Boeke, a US architect specialising in the design of sports and health

# BNFL reprocessing set to grow as Bavarian plan fades

By David Goodhart in Bonn

BRITISH Nuclear Fuels Ltd is hoping to be one of the main beneficiaries from the expected decision not to proceed with the giant West German nuclear the giant West German nuclear reprocessing plant at Wackersdorf in Bavaria and may try to raise its capacity significantly to accommodate the work.

BNFL confirmed yesterday it had made an offer to the German Association for Nuclear Fuel Recycling following the move by Veba, one of the German utilities behind the Wackersdorf project, to form a recycling venture with the

recycling venture with the French group Cogens.

That decision by Veba has thrown into doubt the future of the half-built Wackersdorf plant. A firm decision not to proceed is expected next

Abandoning Wackersdorf will mean several thousand tonnes of nuclear fuel per year coming on to the recycling market in the late 1990s. According to German press reports, HNFL is hoping to attract a large slice of that

and plutonium only for the CEGR, ought to be well placed to snap up extra international business when it completes its Thorp recycling plant at Sellafield in 1992. The Thorp plant can recycle spent fuel rods from PWR and AGR reactors and not just Magnox reactors as is the case at Sellafield.

BNFL boasts that it has as is the case at senandid.

BNFL boasts that it has already sold most of its capacity for the first 10 years of operation at Thorp but Mr Bob Phillips, chief spokesman, said:

We are examining whether we

years in 7,000 tonnes from the currently planned 6,000."

Mr Phillips said that German utilities were already the second higgest group of customers for the Thorp plant with about 800 tonnes booked for the first 10 years. The Japanese were the biggest customers with

can raise our capacity over 10

If the German utilities do

Cogena.
State-owned BNFL, which currently recycles uranium and plutonium only for the CEGB, ought to be well placed consider taking a larger share of the Thorp operation they may do so only on condition that they are allowed a stake in the equity or management of ENFL as is being suggested of ENFL as is being suggested by Veba in relation to Cogema. A long-term deal with the Germans could be especially attractive if the CEGB — which has expressed some dis-satisfaction with BNFL in the past — were allowed to seek other recycling sources, although such an Anglo-Ger-

man recycling agreement might be less attractive to the Germans if the main domestic customer had abandoned RNFL Critics of recycling say that recycled transium is far more expensive than new transium and the plutonium can only be used in bombs. Anti-nuclear

critics also fear that in the long run Sellafield will merely become a dumping ground for German nuclear waste which cannot be stored in Germany because of the stronger envi-

# Nuclear power station output rises by 35% in first quarter

OUTPUT from Britain's nuclear power stations rose sharply by 35 per cent in the first quarter of 1989 while the combined output from coal and oil-fired stations fell by 7.8 per

cent, government figures show.
Nuclear power stations performed as if they had burned the equivalent of 6.76m tonnes of coal, compared with less than 4.9m tonnes a year sar-

The figures, in the Department of Frierry's monthly statistical bulletin, reflect the marked recovery of the coun-try's Advanced Gas-cooled Reactors from the troubles of a year previously.

They also fit in with the

Government's desire that a lower proportion of electricity should come from fossil-fuel stations both in the interests of fuel security and the alleged impact on the atmosphere. Nevertheless, coal remains by far the staple fuel for elec-

tricity production, accounting for about 77.5 per cent of total power station fuel use in

The first quarter of the year also saw a 7.8 per cent increase in coal production compared with the same period a year earlier, reflecting the indus-try's smoother labour relations and investment in heavy duty machinery.

Deep-mined output in the

first quarter was up 10 per cent and opencast was up 25 per cent. There was also a 25 per cent rise in imports and 9 per cent drop in exports of coal. But because of the mild win-ter, stocks of coal in March reached 37m tonnes, the second highest level for five years. Another set of energy statis-tics, also produced at the week-

end, showed the UK's North Sea oil output at its lowest level for nearly a decade. The Royal Bank of Scotland's latest analysis said the

amount of all produced in the UK sector of the North Sea was 34 per cent down last month on the same period in 1988. April'e figure of 1.71 million barrels produced on an average day was the lowest since 1980.

Much of the slump was hlamed on the explosion and consequent shutdown of the

Cormorant Alpha field earlier The Royal Bank said the sitnation was likely to improve in the second half of the year as new fields came on stream.

The Shetland terminal receiving oil from Cormorant 'A' everaged just over 700,000 barrels a day in April - 270,000 below March's level - but a return to full production at the Fulmar field partly offset the

A series of shutdowns left only 28 of the 38 UK fields operating but some were expected to re-open later this sum-

#### INVESTIGATION INTO THE **CLAPHAM JUNCTION** RAILWAY ACCIDENT

FINAL DAY

Final submissions on the evidence presented to the Clapham Junction Investigation, will take place at Westminster Central Hall, Storey's Gate, London SW1, on Tuesday 6 June 1989 at 9.30 am.

Counsel for each represented party will have the opportunity to address the Court referring to the written submissions which they will have prepared in advance. Reference copies will be available for members of the public.

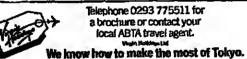
Any enquiries should be made to the Clapham Junction Investigation Secretariat on 01-276 0838.

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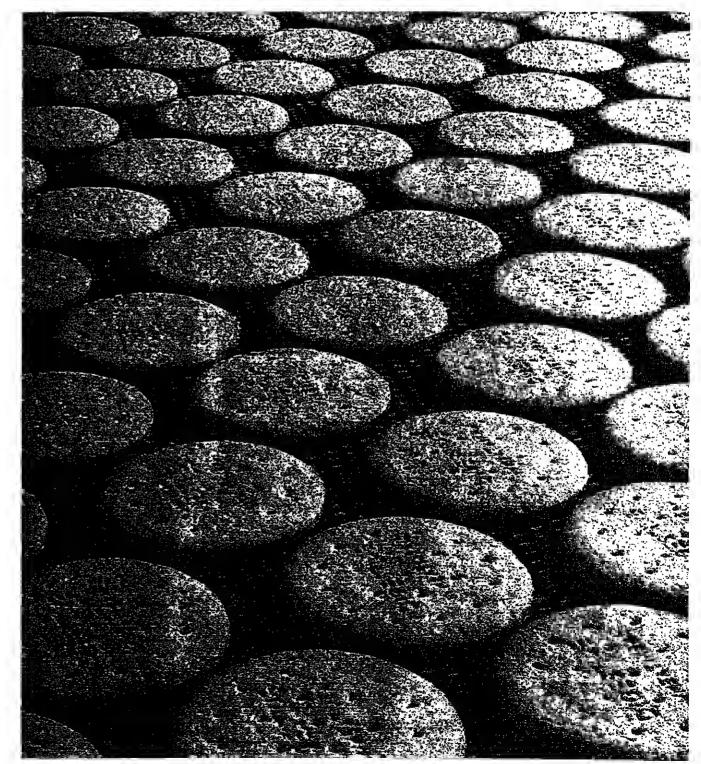
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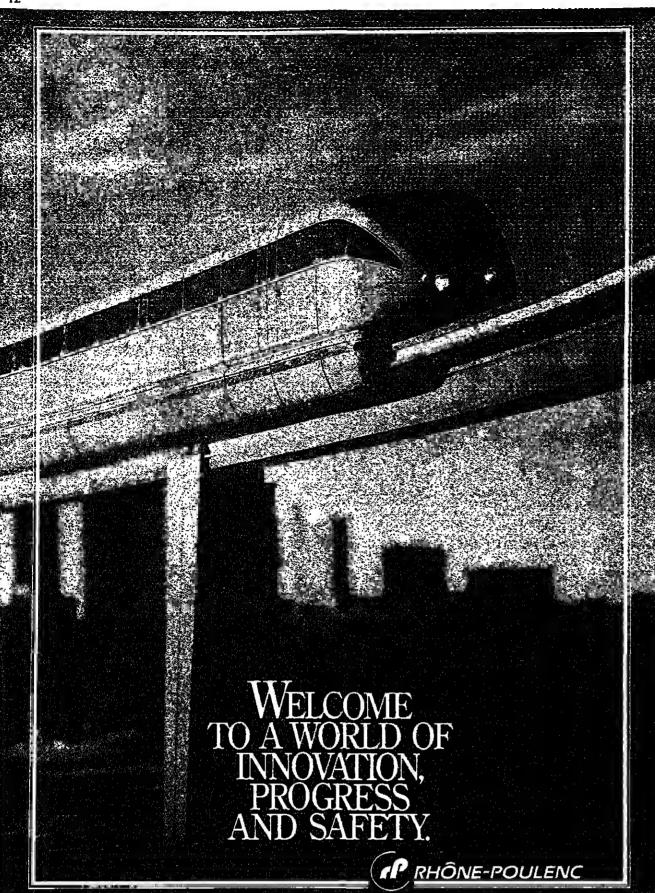
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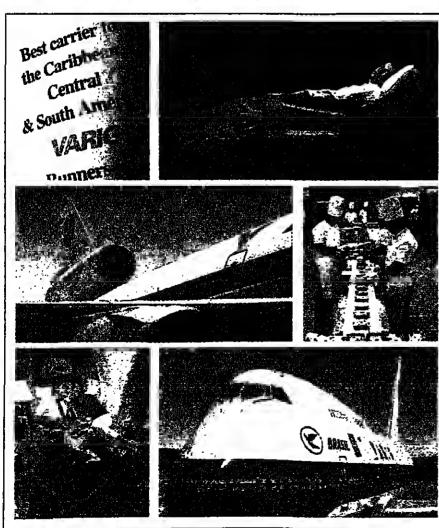


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#### UK NEWS

# Union prepares to call docks strike

By Charles Leadbeater, Labour Editor

THE TRANSPORT and General Workers Union seems almost certain to call a national dock strike if port employers fail to win an injunction against industrial action in the Court

of Appeal this week.

The appeal, following the High Court's refusal last Saturday to grant the employers an injunction, is expected to start on Thursday and is likely to last only two or three days.

The TGWU's regional secre

taries, national officials and local docks officers will gather at the union's London head-quarters on Wednesday to lay

THE CONFLICT over the abolition of the National

Dock Labour Scheme

which regulates employment in most of Britain's ports, is about to shed the political and legal garb which has shrouded it for the last seven weeks, to emerge as a purely industrial

emerge as a purely industrial dispute.
On Thursday, port employers are expected to start their appeal against Saturday's High Court ruling that the strike was a lawful trade dispute rather than a political protest. It seems likely that the appeal will fail after Mr Justice Millet warned the employers their chances of gaining an injunction preventing the TGWU

tion preventing the TGWU

transport union from proceed-ing with the strike were very

Mr Bill Morris, the TGWU

deputy general secretary, said yesterday: "If the appeal goes

our way, we are all set for go. We have not come this far to snatch defeat from the jaws of

Neither the union nor the National Association of Port Employers (Nepe) are prepared

to call for talks or a reference

to Acas, the conciliation service. A strike from next week,

involving the 9,400 registered

dockers in about 68 ports cov-

ered by the scheme, seems almost inevitable.

phase of the TGWU'e strategy; perhaps the most carefully-laid

union plan this decade for an industrial dispute. The first phase - to establish an agreed position within

The strike will be the fourth

Dockers chart a

steady course for

industrial action

reports Charles Leadbeater

A port strike appears inevitable,

detailed plans for the strike. Each of the union's 9,400 registered dockers will also receive a letter from Mr Ron Todd, the TGWU'e general sec-retary, outlining the union's dispute strategy.

The move comes almost seven weeks after the union's national docks committee first considered a strike ballot over plans to abolish the National Dock Labour Scheme, which has regulated most dock work

Mr Bill Morris the union's

the union - began the day after the Government's announcement on April 6 that

the scheme would be abolished

in July.

The union's national docks

committee had expected to call an immediate strike ballot. But Mr Ron Todd, union general secretary, intervened, arguing that a strike aimed at persuad-

be seeking further talks with port employers for negotiations to replace the statutory scheme

with a national agreement.

The union has to call a strike by June 15, 28 days after the close of the strike is allot, in which dockers voted by three

to one for action.

Mr Nicholas Finney, director of the National Association of Port Employers conceded a Port Employers conceded a strike now seemed inevitable, following the High Pourt ruling that the union was pursuing a lawful trade disputs rather than a political protest.

Mr Justice Millet said the

employers' had only a remote chance of showing the strike was aimed at forcing the Gov-ernment to withdraw its legis-lation, rather than reaching a

national agreement Mr Finney said the employers could not compromise on their insistence that terms and conditions should be governed

by local agreements. The TGWU wants local talks over pay and changes to work-ing practices to be conducted within a national framework covering training, overtime and shift rates, sick pay and health and safety.



Marching in step's Bill Morris (left) and Ron Todd

the communications tech-

the communications techniques commonly rised by companies to win working loyalty. Dockers received copies of the union paper at home detailing Mr Todd'e cise within supporting letter from Mr John Connolly, the union's docks officer. The union's legal advisor had been involved from the start. They came into their own in the crucial hind phase—the court hearing which started on May 18. The High Court's decision; means the union cam proceed; with a strike, free from the threat of being crippled by further legal that a strike aimed at persuacing the Government to change
its mind was bound to fail. He
urged the committee to call a
strike aimed at pressuring
employers to replace the statutory scheme with a national
collective agreement.
A special meeting of the
union's general executive a special meeting of the union's general executive council on April 14 finally backed Mr Todd. Since then, the national docks committee, the dockers delegate conference the approximation of the conference of th being crippled by further legal action, fines or sequestration.

But the court's sanction may also defuse the strike as a political issue. Having first called for negotiations, the union is on the verge of conducting a lawful, democratic strike. The ence, the executive and national officials have been marching in step.
That provided the foundations for the second phase, which lasted almost five weeks, aimed at preparing the ground for a legal trade dis-pute with port employers.

The leadership delayed call-ing a strike ballot to distance court ruling will make it

harder for employers and min-isters to attack the union.

With the legal and political gloss stripped away, the fourth the vote from the Government's move, thereby making it more difficult for the phase can now begin - the underlying industrial dispute. employers to argue that the The union is confident it can

strike was political.
They held talks with the
National Association of Port win, with the dockers' patient anger channelled through a tightly controlled, centralised strategy to force the employers. Employers to show the issue was a trade dispute to be set-tled across the negotiating table rather than the floor of

into national talks.

Dockers voted for industrial action by 6,338 to 2,191 in a 90.8

Labour Scheme handle about 70 per cent by volume of non-oil trade. A recent poll suggested more than 70 per cent of companies would be hit by a strike. The union says the

hy a strike. The union says the strike will be solid, and employers will come under increasing pressure to settle. Ports under the echeme account for only 47 per cent of trade by value, however, down from about 80 per cent fo the 1970s. Major employers such as Associated British Ports (ABP) which control about 25 per cent of UK port capacity and the Port of London claim that between a half and two-thirds of their cargo would be unaf-

ABP has an incentive to sit out a long dispute. It expects to gain £20m a year within three to five years as distribution and warehousing companies are attracted to deregulated

Employers believe the union's disciplined strength will be sapped by the flow of trade through non-scheme ports and revolts at small ports which have not voted for a

The dispute will have to go through at least one more phase before it ends – a negotiated settlement. The question is whether that will take place nationally or locally; and, at the moment, there are few signs that that phase will per cent turnout. The ports signs that that phase under the National Dock reach an easy conclusion.

# stoppage

After all, for the third year running, Varig was voted the best airline for

travelling to Brazil (\*). Not by Brazilians, but by Europeans, who confirmed their preference once again.

# London rail drivers set for 24-hour

By Charles Leadbeater

THE LONDON Underground ratiway seems almost certain to be hit by a further 24-hour unofficial strike by train drivers this week, despite a plea from Aslef, the drivers' union, to postpone action until an official ballot is considered.

Mr Dereck Fullick, Asle's general secretary, said yester-day he thought it was unlikely day he thought it was unlikely
the action would be lifted
despite his call last week for
normal working. Mr Fullick
said the three day bank holiday weekend would have made
it difficult for the organisers
of the action to spread word
that the strike should be
suscended.

He said he thought it unlikely the strike would start today, but said it was quite likely on Wednesday or Thurs-

likely on Wednesday or Thursday.

Mr Fullick said he had been told the leaders of the unofficial action had not dismissed his call out of hand. "When people are running something unofficial like this they are all the thing are a geared up and it is very diffi-cult to stop it," he said.

Aslef's executive is expected on Thursday to consider call-ing an unofficial ballot over the extension of driver-only trains. The union's leadership believes an official ballot would be the most effective way to reassert its authority over the dispute.

The unofficial action, which has hit London Underground four times in the last month, has prompted employment.

has prompted employment Ministers to consider introducing legislation aimed at preventing wildcat strikes.

#### CBI MONTHLY SURVEY

# **Gloomy outlook for industry** as orders record steady fall

By Michael Prowse

the House of Common

The union adopted some of

THE OUTLOOK for British manufacturers is deteriorating, warns the Confederation of British Industry in its May survey of industrial trends, out

The proportion of companies reporting below normal order books exceeded those reporting above normal orders for the first time since January 1987. Export orders, on balance, were below normal for the eighth month in succession.

The downturn in industrial orders, taken with last week's them. sharp decline in retail sales, provides further evidence of a

provides further evidence of a rapidly softening economy.

"The Chancellor's medicine has already started to work," said Mr David Wigglesworth, chairman of the CBI's economic situation committee.

"And the further increase in interest that to 14 per cent interest rates to 14 per cent could be damaging to British

The survey found 24 per cent of companies had below nor-mal orders and 19 per cent above normal orders. The negative balance of 5 per cent con-trasts with strong positive bal-ances recorded throughout textiles and most buoyant in mechanical engineering.

Export orders were weaker than domestic orders, with 27 per cent of companies report-ing below normal order books against 18 per cent with above normal orders. The negative balance of 8 per cent confirmed the downward trend which began last summer. Orders were weakest for small compa-

mes.

The orders figures reveal a significant narrowing in the gap between domestic and export demand in recent months. As orders reflect the pattern of future production, this suggests manufacturers

from home to export markets - a development eagerly awaited by the Treasury.

The survey'e findings on stocks, output and prices are relatively encouraging. With the exception of motor vehiclee, food, drink and tobacco, stocks were consid-ered to be more than adequate to meet demand.

ered to be more than adequate to meet demand.
Some 31 per cent of compa-nies said they expected output to increase over the next four months, while only 13 per cent forecast a decrease. The posi-tive balance of 18 per cent, while healthy, was well below while healthy, was well below the strong growth expectations

of last year.

The balance of companies saying they expected to be able to increase domestic prices over the next four months was the lowest since last Septem-ber, suggesting a lessening of inflationary pressures.

# **Interest Rate Change**

Allied Irish Banks plc announces that with effect from close of business on 26th May 1989, its Base Rate was increased from 13% to 14% p.a.



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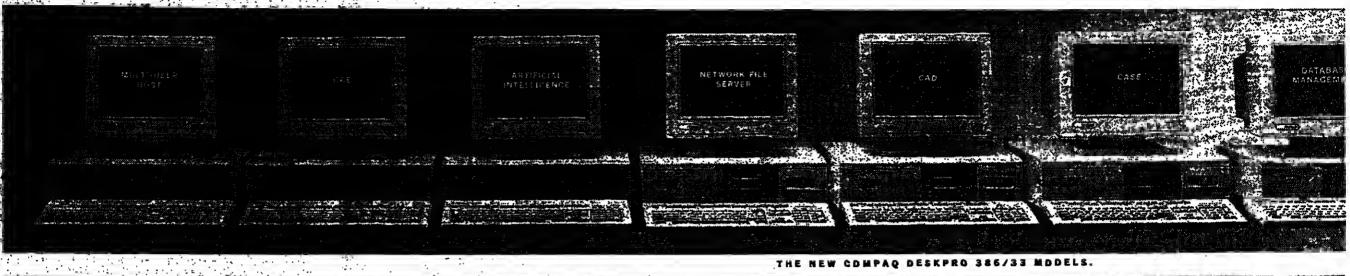
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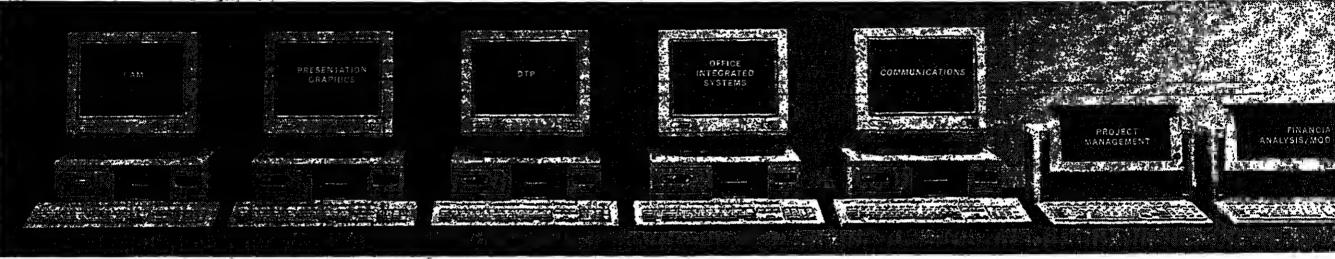
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r industry

Change

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# Trade surplus for VCR and TV producers

By Terry Dodsworth, Industrial Editor

UK PRODUCERS of colour sharply in recent years, howtelevisions and video cassette recorders achieved a trading surplus in the first quarter of this year after several years of heavy deficits.

The swing to a positive trade balance follows several years of mounting investment in British manufacturing by Japa-nese and other overseas consnmer electronics companies. All the large-volume producers in the industry are now for-

eign-owned. According to the British Radio and Electronic Equipment Manufacturers' Association the first quarter surplus amounted to £13.4m for colour televisions and £2.6m for VCRs. The association described the figures as "very good news for

Television producers earned a slight £400,000 surplus in 1987 but ran up an £11.9m trade deficit last year, when imports amounted to £238.1m against exports of £226.2m. The VCR industry, which was largely developed in Japan, has never before achieved a positive trade balance in the UK.

The deficit has been falling

ever, with the rspid growth of production in Britain, which only began at a algnificant level five years ago. Last year the imbalance was virtually halved to £96m compared with £182m in 1987. Despite the turnaround in

colour television and VCR trade the UK is still running a substantial overall deficit in

Component imports for use in British assembly plants are not counted in the association's figures, and despite the development of UK sourcing these purchases are still very

At the same time trade in audio products remains in subtantial deficit.
Although first quarter statis tics are not yet available, the association's figures abow that in 1988 Britain imported £\$4.4m worth of music centre equip

ment against exports of £23.7m,

leaving a deficit of £60.7m. In compact disc players, the deficit came to £68.1m, with imports of £73.6m and exports

#### **Publicans** warn of closures and price rises

By Maggie Urry

A MAJORITY of pub landlords think beer prices would rise and some pubs would be forced to close if the Monopolies and Mergers Commission recommendations on the brew-ing industry were imple-

mented.

A Mori poll of 401 publicans across England and Wales for Haig Whiaky'a quarterly industry report found that 52 per cent thought the beer price would rise.

Last month tha commission's inquiry into the brewing industry reported that there was a complex monopoly in the supply of beer. Its recom-mendations to break up this monopoly included preventing any brewer from owning more than 2.000 pubs. More than half the landlords questioned said they were

opposed to the big brewers being forced to sell off thou-sands of pubs. Nearly three-quarters said it would lead to the closure of many pubs.

More than half agreed that there was a monopoly which worked to the disadvantage of consumers. Three-fifths of the landlords said the recommen-dations would lead to a wider

# Minister turns a blind eye to planning calls

Hazel Duffy explains why London boroughs are dissatisfied with official policy

P LANNING directors in 33 London boroughs and the City say that the Government has side-stepped the issue of how to make the capital a better place in which to live and work. Members of the London

lanning Advisory Committee (LPAC), representing all the boroughs, agreed this week that they would "try yet again to persuade Mr Nicholas Ridley o provide the sort of strategy which London needs to plan for the 1990s."

Their criticism is directed at the draft strategic guidance which Mr Ridley, Secretary for the Environment, published in March. Mr Ridley had taken advice from LPAC before drawing up the guidance under the mechanism which the Govern-ment set up for London after abolishing the Greater London Council.

The planners and councillors believe, however, that he has turned a deaf ear to much of turned a dear ear to much their advice.

London is split politically.

There are 14 Tory boroughs, 15

Labour boroughs, three controlled by the centre parties and the City, which is independent. Despite this, agreement

The problem is that the Government does not believe in strategic planning. Instead it believes in delegating planning powers to the local council

kevel (boroughs in London).

Mr Ridley says it is for local people, not the Environment Department, to decide where

The councils say delegation is fine in principle but the Government must be more specific on the framework.

It must indicate, they say, the way it wants London to develop. Then councils -which are obliged to take the Government's guidance into account - could plan accordngly.
Where should the new shop

Where should the new shopping centres he situated? Which boroughs can provide land for new housing? Where will the new offices go? Should land be set aside for light industry? Where do the Government's plans for transport and new roads in London link in with land utilisation?

The need for planning has probably never been more.

probably never been more pressing in the booming capital. Building sites in the City testify to the scramble for office space, sparked by growth in the economy generally and the expansion of financial services specifically. Construction workers' helmets hava replaced bowlers as the symbol

of the City.
Congestion on public transport reflects the growth in jobs, visitors and prosperity which has concentrated in



Nicholas Ridley: no desire to plan where people live

Jammed roads are the result of increased car ownership, the inadequacies of public transport and the fact that goods must be delivered to shops day and night to meet demand.

But London also has pockets

of wretchedness. High unem-ployment in some inner London boroughs, ethnic minority tensions and a desperate short-age of cheap living accommo-dation illustrate the widening disparities in wealth which are

characteristic of US cities.

The solution of economic and social problems demands decisions which affect land use, say the boroughs. These decisions cannot be purely large that the solution of the the local. No borough sees itself as

The last attempt at planning in London was the Greater London Development Plan produced by the Greater Lenden Council, which was the strate-

Council, which was the strate-gic planning authority for the capital. It was medified after an inquiry in the 1970s. Nobody claims that the GLDP has been a success. Parts of the plan, particularly, relating to new roads, were never implemented. Yet no one speaks for London as a whole these days. The framework for spears for London as a whole these days. The framework for planning in the city has been drawn up by a unit at the Environment Department.

The LPAC, set up in the wake of the GLC, laboured for two years. Its agreed document.

two years. Its agreed document reflected its even political split.

reflected its even political split.

It centred around a vision for London: the equital as: a world centre of trade and business, but also a civilised city where residential neighbour hoods would be stable and secure. Its idealistic preamble was backed by concrete plans. Six months later Mr. Ridley sent out his guidance, emphasising the business future of London. There were just vague references to meeting social and employment needs.

and employment needs.

Development was to be encouraged in Docklands but

than restate the plans and various studies already announced by the Transport Department. It provided no basis for co-ordinating land use and trans-

port policy. Every borough will be

Every borough will be required to draw up a plan for its area, based on the Government's final guidance.

As it stands, Labour council lors see the guidance as a licence for developers to build where they want, not necessarily in the city's best interests.

Tory councils are less con-Tory councils are less con-demnatory, but they too are unhappy about much of the guidance, fearing its loose wording will provide a bonanza for lawyers and arrest develop-

for lawyers and expect developers to appeal increasingly against council decisions.

against council decisions.

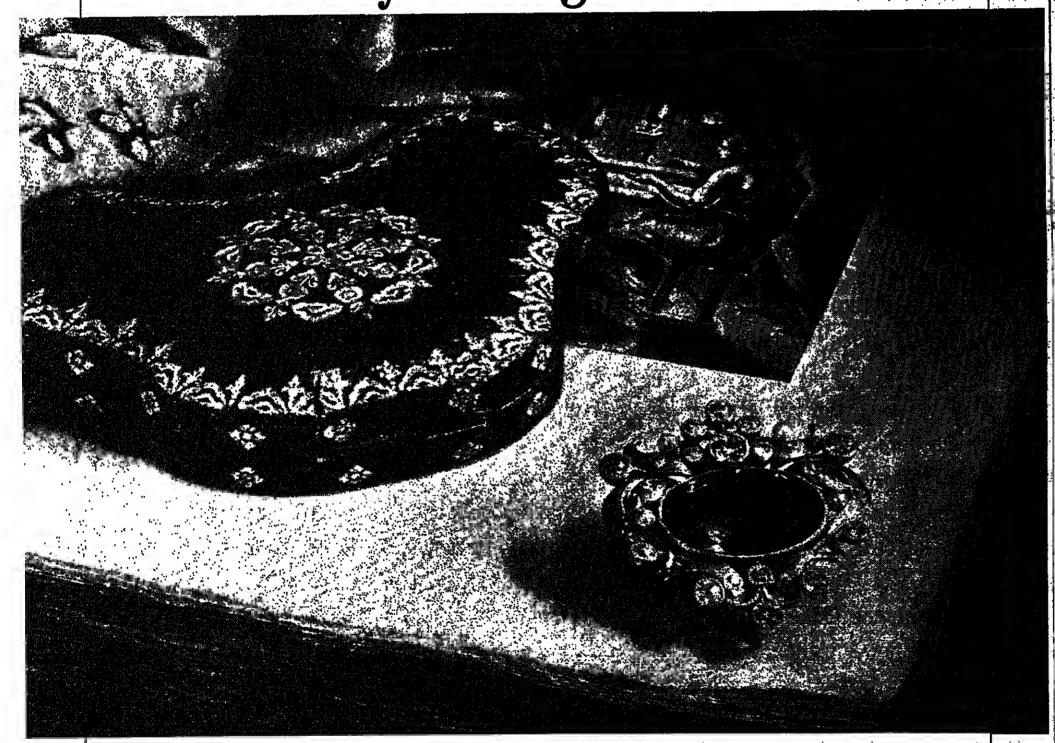
Mr Ridley is not fikely to be moved. He does not want to put any restrictions on development in Londou or the south-east other than those in the green belt.

Thelieve that it is better not to plan where everyhody is going to live and work, but to make them take their decisions.

in their own economic interests," Mr Ridley said recently.

LPAC will continue to press its viewpoint, as post-GLC LPAC's suggested growth centres were ignored and there was no hint that the brokes had to be applied in central meaningless exercise. planning moves into the clos-ing phase. But it seems to have

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# Ecu fund to invest in unquoted companies

QUESTER Capital
Management, a British venture
capital group, plans to raise a
Ecu 30m (£20m) fimd known as the Parquest Venture Partnership to invest in unquoted European companies. Up to three quarters of the funds will be invested in Britain and France, with the remainder going to companies in other European countries.

Parquest plans to invest amounts; of between Ecu 500,000 and Ecu 1m in smaller companies which are attempting to expand out of national niche markets into other European countries. It will also buy out retiring directors of family companies and finance the turn round of struggling com-

Ecu 30m by first closing date \* denominated venture capital in early summer. CIN Venture fund to be set up in the past Managers, which manages the two months.

venture capital activities of the British Coal and British Rail Pension Funds, and Banque Paribas of France have aubscribed Ecu 8m to the fund. The British Coal Pension Funds and Paribas are both shareholders in Quester. Three other investors, two of them Japanese, have also said they will invest. Quester will advise the new.

fund on its UK investments while Partech Associates, a Paris-based group, will advise on French investments. The new fund has been established in the form of a UK limited partnership and will have a 10year life. Quester has raised four

funds — three under Business Expansion Scheme rules — since 1984 and has £12.5m under management. Parquest is the second Ecu-

## Newcomers spark 'fierce competition' in furniture

By Maggie Urry

A SHAKE-UP in the 25.8bn a year furniture and carpet retail market has started, after years of poor service to consumers, according to a report on the industry from Verdict, the

retail research group. There is massive scope for the more aggressive retailers to create a competitive edge through distribution, individu-ality and product style," Ver-dict concludes.

Fierce competition can be expected in the coming year, the study says, because new entrants are coming into the market just when consumer

spending is squeezed by high interest rates and when house moving has slowed.

Furniture sales have largely missed out on the consumer boom of the mid-1980s, Verdict says, although in 1988 sales man by 12 per cent

rose by 12 per cent.

If says furniture shops have been drab places, filled with poor products, unimaginatively displayed, typified by brown suites and teak veneer wall units. Customers have received poor service, notably on delivery. As a result per capita expenditure on furniture in the UK is low compared with other developed countries and the trade has often resorted to

price cutting.

It has taken the arrival of outsiders such as Marks and Spencer and Ikea, the Swedish-owned group, to push established players into

improving. It will take heavy advertis ing to persuade customers that things have changed, though, as visits to furniture shops are

There are no overwhelm-ingly powerful leaders in the sector, Verdict says. MFI, which has made its reputation in flat-pack furniture, has the largest market share with 9.8 per cent. Lowndes Queensway is a close second with 9.4 per

Only four other chains have more than I per cent of the

Verdict on Furniture and Carpet Retailers. £450 from Ver-dict Research, 112 High Hol-born, London WCIV 6JS.

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# More than cost plus

Charles Batchelor explains why, for too many companies, what to charge for a product is an arbitrary decision

ariborough Military Models, a mind of the customer which the managers of many growing manufacturer of model soldiers and historical figures based in postrycymmer. South Wales, a make. The idea of pricing their products up to the maximum the market will bear is an recently launched a range of approach which many find indian warriors who fought on sunsciss of exploitation.

Tet many companies find that intricate pattern of rainbow by their customers, they can intricate pattern of rainbow by their customers, they can stripes on the stills Maribor increase their prices without ough set the trade price of a losing business. Oasis Projects, set of six of the warriors at 285, an Addlestone. Surrey, based more than double its usual supplier of computer switching more than double its usual

more than double its usual price.

Thought we had gone over the top says Ian Scroby who set the company up in 1983 with her hisband Frank. But the labour nivolved in painting amounts to half of our costs and we lisat to build in quite a bit exits in the price to take account of that.

It customer reaction is anything to go by the Scrobys got the price right, for none of the collectors who buy their products complained. Mariborough, which employs 30 people and has projected a 1989 turnover of 2150,000, stays in close touch with its customers around the

with its customers around the world and has a good idea of what will appeal to them.

The success of the still war riors may have given the Scrobys a new confidence in their

ability to gauge what their cus-tomers will pay but many bus-nesses have great difficulty in pricing their products of ser-"Companies often have no idea of what to charge," says Mike Feinson, a director of Euro Marketors Parinership, a food marketing consultancy. They take the cost price and add a margin to cover their overheads. Then they offer

arbitrary discounts.
This obsession with cost is what leads many companies astray when it comes to calculating a realistic price for their products, in the view of most marketing specialists. People look askance when you say price has nothing to do with cost," says Neville Wills, of The Gryphon Group Consultancy. In fact, price has everything to do with people's per-ception of your product. There are some products where cost is irrelevant to price, such as

smacks of exploitation.

Yet many companies find that, if their product is valued by their customers, they can increase their prices without losing business. Oasis Projects, an Addlestone, Surrey, based supplier of computer switching equipment cum-consultancy stated out two years ago pricing its consultancy struces at the lower end of the going rate. As it has established a name for itself it has increased its charges. We have moved our price up with no adverse reaction," says Nick King, the founder.

King says he could afford to start out charging relatively low consultancy fees because, as a small company, his over-heads were low. But the prob-lem for many new companies is that they cannot calculate their costs correctly.

"Often small company owners don't take their own time or the cost of postage or tele-phone bills into consideration." phone bills into consideration,"
says Gerry Dowds, spokesman
for the Forum of Private Business. When the business grows
and starts paying Value Added
Tax and, employing people
whose time does have to be
paid for they find their costings — and their prices — are
hopelessly inadequate,

if is not only in the early

It is not only in the early stages that costs can prove dif-ficult to calculate. Rapidly growing husinesses often lose track of their costs, warns Mark Pavan of Mapa manage-ment consultants. As a com-pany grows it has fewer productive people. It needs a secretary, a more prestigious location. It loses control of its cost base. A lot of fim turnover companies to through that. Their prices are no longer related to their current costs." An obsession with costs fre-quently leads companies to

judge their own competitive-ness purely in terms of price. They respond to price cuts by their competitors with match-ing reductions of their own but But it is this leap into the customers are buying their

products for reasons other than price.

For the small company price is usually the least effective weapon. It normally lacks the wespon. It normally lacks the resources or a large share of its markets to use price as a means of defeating the competition. Pure Malt Products, an old established flour miller and malt producer based at Haddington, east of Edinburgh, decided in the early 1980s that its best course was to get out of commodity markets into niche markets where it could offer specialised products at a higher price. higher price.
By 1985 it had developed a

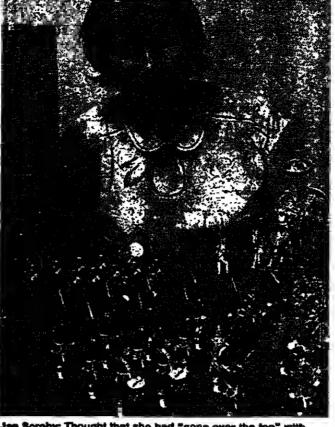
malt extract which food manufacturers could use in place of caramel colour, which was eus-pected of being carcinogenic. The malt extract costs four times as much as caramel col-our, and had to be priced accordingly. But Pure Malt was first into the market and its nearest competitor made a

lower quality product.
Other competitors have since emarged, says Tom Thomson a director and general manager of the £3m turnover company. "But we are not using pricing to compete at all. We offer higher quality and a wider application than the competi-

evertheless Pure Malt still has to set a price. How does it do this? "The price area is calculated from costs and overheads, from the likely market size and the preferred return on capital," explains Thomson. Then one takes into account what one thinks the market will bear and how the customers will react." Costs are considered but are only one element in a calculation which is based ultimately on the market, he says.

Apart from listening to his customers the businessman must also take into account the competition. "Don't expect them to sit around and watch you put new products into the market," says Ian Griffith, director of marketing at the institute of Marketing. "Unless you build flexibility into your

price, if the coppetition comes in below you, you will have nowhere to go." Discounts are one way of ers he will have difficulty shavesponding to competition but ing his margins for the large



Jan Scroby: Thought that she had "gone over the top" with pricing of a new indian warrior model range

they must be used carefully if the company is not to give away all of its profit margin. In the food sector on the Continent, for example, discounts to buyers and to customers are an important part of the price calculation.

Buyers are often judged on the discounts they negotiate rather than the price, explains Mike Feinson. A standard tactic for some buyers is to agree to a 10 per cent discount but then to come back and say they can only place the order if the discount is 15 per cent. Unless the vendor increases his price by 15 per cent before he goes into the negotiations his margins will be reduced or

disappear.
Businessmen with a product to sell must also take into account the distribution struc-account the distribution struc-ture of the industry they are in. The large multiple grocery chains expect to pay less for the large volumes they require than grocery wholesalers or smaller retailers. If the food manufacturer has based his manufacturer has based his prices on the level at which he can sell to the smaller custom-

multiples when he starts dealing with them.
Companies should take into account their customers and the competition when setting

prices, marketing experts say. But they should be wary of advice that comes from their own sales forces. "Lots of companies rely too much on their salesmen when setting prices," says Neville Wills. "Salesmen will resist any increase because it makes their job more difficult." Setting prices and monitor-ing costs should be a continu-

ous process though many com-panies cling on to outdated cost and price calculations when customers and their products have changed. Pure Malt reviews costs monthly and prices usually every year.
Marlborough Models produces costings every week down to the last penny." But however scientifically a company attempts to price its prod-ucts an element of uncertainty remains. Customers are quick

to point out if they think a

product is too expensive, says Jan Scroby. But, she adds: "There is no feedback that we

government requirements as well as run their business The burden falls most

Red tape goes on growing

company. Despite attempts in many countries to reduce the cost of red tape many officials concede that the most that has been achieved has been a slowing down of the rate of increase.
The cost of complying with government regulations, including the cost of administering (though not of paying) taxes may equal defence spending in countries such as Britain and West Germany, according to Graham Ban-nock, a small business consul-

tant, in Governments and Small Business.\* ht is not easy for officials in public administration to appreciate the weight of the burden their activities place on business because few of these officials have personal experience of business, particularly of small business, Bannock says. Few officials come into contact with business peo-

relatively junior status.

Another difficulty is that officials are only fully aware of the regulations for which they are responsible and not

overnment regulations cost business large sums of money with a disproportionate part of the burden falling on the smaller

those of their colleagues. Businesspeople, in contrast, have to deal with all of them and have to keep informed about

heavily on the small company because it has limited administrative resources and cannot achieve any economies of scale in dealing with government requirements. Since amall businesspeople are often unable to delegate, dealing with the regulations involves the proprietor's own time which is the most valuable resource in the business.

In a large company the vol-ume of work involved in dealing with matters such as Value Added Tax, employment legislation and local authority planning regulations allowa for the employment of special-

Most industrialised countries are now attempting to reverse the growth of burdens on business. Britain has set up an Enterprise and Deregula-tion Unit while the European Commission created a task force for small and medium-sized enterprises, now renamed the directorate gen-eral for enterprise. Steps which have been taken to reduce the burden of legisla-tion include; requiring govern-ment departments to prepare 'impact statementa' on the effect on business of any new proposals; simplifying proce-dures by creating one-stop advice bureaux and by co-ordinating demands for informa-tion from different depart-Ontmoded, unneces

overlapping legislation can be scrapped or replaced with general requirements backed by codes of conduct. Firms below a certain size can be given spe-cial treatment by making certain administrativa burdens optional.

However, a really significant reduction in government bur-dens will not be achieved until public administrations become more sympathetic to the needs of the business sector, Bannock suggests. Some countries are considering offering incen-tives to stimulate greater responsiveness to the needs of the public.

\*By Graham Bannock and Alan Peacock. 278 pages. £29.95. Paul Chapman Publishing.

#### Charles Batchelor

In brief. . . ■ A Centre for Enterprise has been established by the Lon-don Business School to co-ordi-The loan fund will provide funding of between £5,000 and £50,000 to help fledgling businesses research and develop nate the school's range of

training and research services for small and medium-sized The centre is to introduce a series of short courses and seminars on subjects such as valuing companies, legal ques-tions and negotiating, alongside existing longer training courses. It also plans to increase the availability of its verted into equity.

research into smaller firms. When small business options were added to the LBS's curriculum 15 years ago few students took them up. Now more than half the student population takes these courses, says Catherine Gurling, the centre's director.

Contact LBS, Sussex Place, Regent's Park, London NW1 4SA. Tel 01-262 5050.

■ National Westminster Bank has set up a Technology Unit and a Seed Capital Loan Fund aimed at helping technology-based small firms. The unit

comprises a network of local managers who have been trained to understand the needs of technology compa-

new ideas and products to bring them to the stage of mar-ket launch. Finance will come from National Westminster Growth Options, the bank's venture capital subsidiary. Part of the loans may be con-

■ Business in the Community (BIC), the umbrella organisation for Britain's 300 enterprise agencies is to mark the tenth anniversary of the movement's foundation in June with the launch of an Enterprise Works campaign to attract more private sector support.

Enterprise agencies receive annual funds of £34m, nearly half of which comes from 5,000 private sector sponsors. Government funding is being reduced however and the agencies are preparing to increase the amount of finance which they raise themselves.

Managing the growing business is the subject of a range of short courses to be held in London starting in June. The part-time courses spread over seven weeks are designed to improve financial, marketing and personnel skills,

Contact The Enterprise Partnership, 15 Park House, 140 Battersea Park Road, London SW11 4NB. Tel 01 627 4991. Fees from £250 to £295.

A new export guarantea package suitable for the small exporter has been created by TSB England & Wales. The package, called Trade Assured for Smaller Exporters, sets no minimum turnover limit for customers seeking protection against non-payment or delayed payments.

This contrasts with some other export schemes which specify minimum turnover levels of between £500,000 and £1m, TSB said. The smaller exporters scheme provides 100 per cent export finance for businesses with turnover up to film and has been arranged in conjunction with the Export Credits Guarantee Department.

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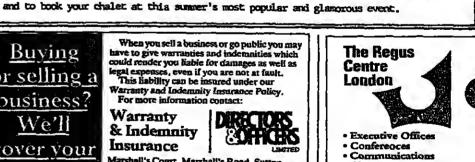
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Goya's portrait of the Marquesa de Santa Cruz, 1805

# Goya: captured the spirit of his age

Denys Sutton reviews a major survey of the artist's work, currently in New York

rancisco Goya (1746-1828) is her family of 1788 in the Prado (sha has brilliant artists and married the Droppes de Condo (sha has The state of the s one of the most unusual and brilliant artists of his period, not only on account of his technique but his powerful and at times almost lurid imagination. He bridged two worlds, that of the late 18th century

with its pastoralism and delight in charm and that of the 19th century with its turmoil and revolution.

The major survey of his art; seen in Madrid and Boston and currently at The Metropolitan Museum of Art, New York and State of the Metropolitan Museum of Art, New York and State of the Metropolitan Museum of Art, New York and State of the Metropolitan Museum of Art, New York and State of the Metropolitan Museum of Art, New York and State of the State of York, will undoubtedly appeal to enthu-siasts for this master as well as to a wider public. Yet qualifications have to be made about the nature of the show. It is presented as one dealing with Goya and the spirit of Enlightenment, which is treated at length in an enormous catalogue. Although the essays in it are interesting, notably Nigel Glendinning's of Goya's circle, the entries are far too extensive and often of a speculative

nature.

As the theme of the exhibition is essentially an intellectual one, and as it seeks to make a contribution to cultural history, it should have contained a sec-tion devoted to those publications and other documents that constitute the background to the Enlightenment in

Spain.
Obviously the subject matter of many of the drawings and prints, which are admirably selected, is closely connected with contemporary problems and preoc-cupations; but what about the por-traits? It is tempting to ask if most of these reveal Goya, as an exponent of Enlightenment, if may wall be that we read into them information gleaned from the catalogue.

from the catalogue.

Portraits such as those of the Conde-sa-duquesa de Benavente, 1785 (March Foundation), or of the same sitter and vision worthy of Stendhal.

her family of 1788 in the Prado (sha has married the Duques de Osuna in 1771 but was generally known under her maiden name) are typical 18th century compositions in which emphasis is placed on fashion and domesticity and, as such, they may be related to much English or French portrait painting of the are

the era. the era.

The realism evident in the later portraits is not necessarily Spanish: this sort of approach may be found in North Italian painting, and Goya had visited Lombardy on his trip to Italy in 1770. His shillity to respond to the new style that emerged at the turn of the century recalls J.L. David's development, but he never become such a rigid papelessical. never became such a rigid neoclassical painter as the French master. Goya's skill in creating his own version of the radical movement of the day is revealed in his alluring portrait of the Marquesa de Santa Cruz with a lyre of 1805 in the Prado. This picture helps to explain Manet'a passion for Spanish art. Obviously it is valuable to know

about the personalities of Goya's sitters and their backgrounds. The catalogue suggests that the portrait of Goya's friend Jovellanos, a leading apostle of the Enlightenment, dating from 1708 (Prado) depicts him reflecting on "the grave responsibilities of his position" as Minister of Justice and Religion. Yet in the last analysis the impact made by the last analysis the impact made by this portrait and others of the same sort lies not so much in their content (however this may be interpreted), as in their visual qualities — the bold brush strokes and golden-hued paint that indicate the furniture in this picture, or the brio of the handling of the plumes on the hat and the rich sash in the portrait of Ferdinand Guillemardet, 1778 (hose vee), executed with a sharpness of vision morthy of Stendbal

Goya's circle included many of the most fascinating Spaniards of his time. One of these was Bartolomé Sureda, who combined a love of art with the drive of an entrepreneur and who spent several years in England. Goya's portrait of him of 1804-6 in the National Gallery of Art, Washington DC is especially brilliant once again appreciation cially brilliant: once again appreciation of it depends less on our knowledge of the sitter's life than on an awareness of the way in which Goya renders the "still life" of the hat with its red lining and the delicate grey tonalities of the coat that are contrasted with the white, red and blue colours of the cravat and

That Goya had an immense gift for evoking atmosphere is shown in the portrait of the Condesa de Chinchón, 1800 (private collection) in which the figure is picked out as if by a spotlight. His eye for colour, as is often the case with Spanish painters, is shown at its best with low-key contrasts and is evident in "Maja and Celestina on a Balcony", 1808-12 (March Severa Collec-tion), which harks back to the tradition of Murillo.

One of Goya's most original paintings is the portrait of Dr. Arrieta tending the artist, 1820 (Minneapolis) in which the enigmatic figures in the background appear like Pates. The broadly treated areas of paint in the garments recall those associated with late Titian or late Rembrandt the darkish hues are offset by the refined crimson of the coverlet. This is a picture that conveys an under-standing of humanity in tune with that found in Beethoven's late quartets. Beethoven comes to mind when looking at the "Courtyard with Luna" tick," 1793-4 (Meadows Collection), or the "Prison Interior", 1808-12 (Bowes

serve as a setting for Fidelio. The claim that Goya was a painter of light may be interpreted in more that one way; he was a master of chiaroscuro. The extent of the influence on him of Dutch paint-

ing might well be examined.
Goya's virtuosity is astonishing. The artist, who became famous for his black paintings, was also the creator in his early years of such tapestry cartoons as "Winter," 1786 (Prado) or "Highwaymen attacking a coach," 1786-7 (private col-lection), which was commissioned by the Duquesa de Osuna and is in the picaresque tradition, presenting the sort of romantic image of Spain that captivated Théophile Gautier and Richard Ford.

In view of his interest in modern life. it was hardly surprising that Goya should have undertaken in 1812 to paint "An Allegory on the Constitution of 1812" (National museum, Stockholm), which for many will prove one of the "discoveries" of the exhibition now that it has been freed from old restorations. Goya's desire to comment on contemporary events and to find a means of presenting them in symbolical terms, give profundity and vivacity to his many drawings and prints: the use of wash in the former enabled him to cre-ate an atmosphere of mystery. That interpretation of such works gives rise to different explanations is a sign of the inventive genius of a master who in many ways captured the spirit of his

age.
This exhibition, which closes on July Ims exhibition, which closes on July 12 has been supported by various sponsors including Manufacturers Hanover, the New York Stock Exchange Foundation Inc., the Banco Central and the Robert Wood Johnson Jr. Charitable Trust. Museum, Durham): the latter could by Iberia Airlines.

## Berlioz

The final two concerts in this year's tricolour-dominated Brighton Festival formed a lit-tie Berlioz festival in them-selves – the Symphonic finites-tique and its seldom-performed sequel on Saturday, La Dommosequel of Saturday, La Dama-tion de Faust on Sunday. The concerts, exhilarating experi-ences both, combined the efforts of the City of Birming-ham Symphony Orchestra and the Brighton Festival Chorus, and demonstrated that Simon and demonstrated that Simon Rattle is on the way to becom-ing one of the world's impor-tant Berlioz conductors.

The Fantastic Symphony symphonic argument which disgorges a journey to hell, is one of the staples of musical life; its sequel, Lélio, or The Resurn to Life, a monodrama for speaker with musical insertions. for speaker with musical inser-tions, is a rarity. The first work does not "need" the sec-ond. In the spoken passages of Létio, Berlioz poured out his passions – for Shakespeare, against the contemporary Philistines — and around them he assembled numbers already in existence. The idée fixe from the symphony is hinted at in the dying moments; but no real dramatic coherence informs its structure or joins the two

There are two views of Lélio. One is that it is a ridiculous farrago, a youthful folly of Berlioz's, a cul-de-sac from which he soon extricated himself: the

ancestor of the concert-hall music-theatre which become such a preoccupation of com-posers in the 1960s and 70s.

I hold them both, and allow one to temper the other. The combination of symphony and sequel can, in fact, prove uniquely disarming — espe-cially in so completely enjoy-able a performance as Brighton's, in which Barry Foster, pacing around a crimson pacing around a crimson chaise-longue bext to the con-ductor's podium, impersonated Berlioz (in English translation) with enormous charm, wit, and elegance, and Rattle and his musicians (the chorus and John Mitchinson and David Thomas es solute) even event. Thomas as soloists) gave excel-lently fine-tempered and poised accounts of all the numbers. It was impossible not to be swept was impossible not to be swept along by the high-toned theat-ricality of it all: in these circumstances the suspension of disbelief (and ridicule) is, after all, a tour de force, and it was achieved here.

Rattle and the CBSO make a

Rattle and the CBSO make a marvellous Berlioz team. The keyed-up musicianship of the ensemble and the light (in the hest sense) quality of the orchestra's tone-colours offer an ideal starting-point for the exploration of this composer; the conductor's native feeling for the cutting edge of the sounds and rhythms, his determination not to them smooth over, made of both the symphony and the "dramatic leg-

end" two thrilling Berlioz jour-neys. One slight limitation in both performances may have been the fault of the Dome's dry acoustics: the lack of dis-tancing and suspended animation in the symphony Adagio, and in all those moments in La Damnition where a single voice or strand of colour is left

Rattle's enthusiasm for Berlioz seemed at these points a little too insistent, lacking in the feeling of detachment that acts as the opposite pole to the composer's high-Romantic ardour. (But, particularly in the second concert, he may also have been accounted.) also have been provoked by that beastly rackety coughing that barracked the musicians continually, until finally his exquisitely courteous plea for andience mutes and mufflers succeeded in damping it down.)

The chorus, even though without the hright high tenors so often required by the music, were in vital, well-prepared form; the Damnotion soloists were Maria Ewing (a Margue-rite treading a fina line hetween exquisitely nuanced sensihility and mannerism), David Rendall (a well-schooled Faust not in his best voice) and Willard White (strong-singing, not yet wholly inside the Berlioz style). The concerts were sponsored by American Express and Seeboard.

reveal a limitless blue borizon provides haunting moments on its raked oval stage. The masque conjured up by Pros-

masque conjured up by Prospero is truly magical: through the gauze appears a field of golden corn studded with poppies as peasants from a Millet canvas perform an elegiac country dance. Here as elsewhere (notably in the distant voices accommanying Ariel in

voices accompanying Ariel in "Full Fathom Five") Jeremy

Sams' elusive music does indeed create an isle full of noises, sounds and sweet airs.

Free from the corny accre-

tions of traditional stage business, in the case of Desmond Barrit's Trinculo speaking

lines with a slow plaintive dry-

ness which makes them sound wittler than they are, the clowns sum up the Hytner attributes. Lucid, imaginative yet carefully disciplined, the production tacks the ultimate

flame, an emotional commit-

ment from a director who nev-

ertheless demands a constant state of excitement from his

actors. The young lovers are certainly adequate, Duncan Bell's Ariel as intelligent as the

rest, John Kane's rasping Calihan played straight. Technically it is the finest show at the Barblean. Once more with

Max Loppert

# The Tempest

BARBICAN

Such a consistently thought out and masterfully handled production, backed up by technical accomplishment and sheer stage know-how, shows up some of the RSC's recent, and indeed current, work as the callow footling romp it is. Nicholas Hytner's *Tempest* is the most proficient of the offer-ings so far transferred from Stratford to the mini-Metropo-lis in EC2. Michael Coveney's original welcome in these pages can only be endorsed; with the proviso, perhaps, that in both theatre and opera Hytner is emerging as a cerebral director rather than one who touches the heart. He thinks with clarity but feels less gen-erously, or at least less obvi-

Paradoxically (or predicta-bly) the main fault with the production lies in the overemphatic speech. This is cer-tainly the reverse of the fre-quently uncomprehending dis-regard of sense and sensuousness that mars most young actors' approach to Sbakespeare. Everything is italicised, stressed, underlined, interpreted almost out of existence. The emotional Prospero that John Wood gives ns makes a meal of the "gooor-geous" palaces and throws in the odd emphasis to boot ("OUR little life is rounded with a leave")

with a sleep"). This Prospero has been seething throughout his exile; adversity has not taught him stoicism. In the account of his stoicism, in the account of his banishment be weeps, shouts and shakes with rage, which certainly for once keeps us and Miranda awake. His vehemantly argumentative reminder of Ariel's sufferings has the spirit screaming as hether researches. hoth re-enact Prospero's release of the sprite from Sycorax's bondage. Vulnerable, he claps his hands to his head, touched or tormented hy visions and memories. He demands Ferdinand's attention



John Wood

run the glottal gamut. Nothing is taken for granted in this production, the text has been rigorously combed out. All to the good, but a little more affectionate relaxation and casualness would not come amiss. David Fielding's clean, delicate design, grey curtains ruched into scalloped clouds to

**Martin Hoyle** 

# Tanita Tikaram

THEATRE ROYAL, DRURY LANE

We have been bere before, the young girl singer-songwriter who expresses the fears, joys, hopes, and banalities of her life through poignant poems around which hang plaintive, gossamer, melodies. Tanita Tikaram is a fine specimen of the type only in her rapid rise, from the ranks of Basingstoke sixth formers to a multi-million selling first album in a couple of years.
Still only nineteen, she spent

the weekend playing at the grandest showcases in London - the Theatre Royal, Drury Lane on Sunday, the Palladium last night. These were very clever venues for her the plush of showbiz history contrasting with the stark simplicity of her performance. She made no attempt to storm the stage; she won instead the sympathy vote of packed col-lections of fans who were reverent, too reverent, in awe and

Wearing dark grey convent school uniform above black stockings, obviously intent to bide her body just as her sones disguise her soul with their elusive lyrics, she treated the audience at Drury Lane with remote detachment, not gushing, hnt not too timid either.
At first you are amazed she dares front the hand – her voice sounds as if it comes from heyond the grave and lacks variation or sweetness. But her five plece band is hot and strong, made amusing by the inclusion of a saxophone to the far left and a violinist to the far right.

But you are there for the songs, for the glimpses into a

young girl's fantasy. They are less café sophisticated than those of ber American contem porary Suzanne Vega, and deal with more mundane subjects, the hit "Good Tradition" being about the pains and pleasures of family life, "Poor cow" about the Saturday night cattle mar-ket in the local disco. They are irritatingly addictive, never quite turning out as facile as they initially suggest, the obscurity of some of the words forcing you deep into their mystery.
It is good that this style of

music, created twenty years ago by Joni Mitchell and her like, should he enjoying a revival. There is an inevitable similarity about the genre and searching for the nearest paral-lel to Tanita it is hard not to hit on Melanie, another Sixties flower child enjoying a come-back. There is the same little girl ingenue touch, covered with a necessary toughness. It is easy to switch off at a Tanita Tikaram concert but soon you find yourself plugging in again. She seems capa-hle of adding an unexpected twist, that outside view, per-haps a legacy of her outside origins — she came to southern England from a childhood in Germaoy and with

Malaysian and Fijian parents. She is a promising young filly, who has won all her maiden races: whether she can stay the course over longer distances is uncertain. But the ease with which she has adapted fame to suit her personality suggests

**Antony Thorncroft** 

#### Louis Benjamin retires from Stoll Moss

Mr Robert Holmes A Court, Chairman of Stoll Moss Thea-tres, has announced that Mr Louis Benjamin will retire as President of the company on September 30. Mr Roger Filer is appointed managing director with immediate effect.

years ago, has held every important administrative post in the company. Stoll Moss currently controls a dozen of the West End's leading commercial theatres, including four on Shaftreshuran appointed managing director with immediate effect.

Mr Benjamin, who joined Stoll Moss as an office boy 52 four on Shafteshury Avenue, and accounts for 32 per cent of all theatre seats in London's commercial sector.

#### QUEEN'S THEATRE, HORNCHURCH

"This is the one where you can hymned. Hair flowed as freely get on the stage and dance if as everything else; free food, you want to," said the lady behind me to her friend as we dela" shouts a Hornchurch hip-dela" settled down at Hornchurch for a wallow in nostalgia in the Age of Aquarius. She had forgotten that someone would also sing "Masturbation can be fun, join the Holy Order Kama Sutra. Everyone."

Twenty-one years after Hair became a sensation in New York and London, it is salutary to recall that it was not even shocking then, it mouthed hippie slogans for bourgeois consumption in a barely coherent story of draft-dodging, tran-scendental meditation and communal urchin rebellion. Hashish and sodomy were

pie, just for the updating hell

Oh dear. Was this really the show that jumped on the grave of the Lord Chamberlain with its rude words and nudity? Princess Anne joined the cast on the Shafteshury Theatre stage, I remember, and Anna-bel Leventon stuck a flower up my nose. What *Hair* always had was some wonderful surging melodic rock music by Galt MacDermot, notably the title tribal number, a couple of wistful ballads and one of the best Shakespearian settings since John Dowland, "What a Piece

final round of the Queen Eliza-beth Violin concert. Palais des Beaux-Arts (Tue-Thur).

Les Pastoreaux Chorus accompa-nied by Waterloo Chamber Orchestra conducted by Ulysse Waterlot with Marie Noelle de

Barbara Boaney, (soprano), accompanied by Gaoffrey Parsons. Wolff, Richard Stranss. (Tue).
Netherlands Philharmonic Chamber Orchestra with Marticles Blankesttin (violin), Amoni Ros-Marba conducting. Haydu, Mozart, Hindemith (Thur), Beurs (270486).

Notherlands Philharmonic Chamber Orchestra, with Mor-leke Blankestijn (violin), Antoni Ros-Marià conducting, Haydn, Mozart, Ravel (Tue) Doelen (413

Whener Fest Worken, annual festival of music dominates the scene in Vienna after its opening on May 11 and continues through

on May 11 and continues through to June 18.
Wisner Saxophonquartett. Bis-chof, Clemencic, Ebenhob, Krato-chwil. Palais Ferstel (Tues) Cleveland Symphony Orchestra, conducted by Christoph von Dolmanyl. Bartok, Mahler. Kon-zertheus (Wed). Cleveland Symphony Orchestra. Bach. Webern, Schoenberg, Brahms. Konzerthaus (Thurs).

Rotterdam:

Callatay (soprano). Mozart. Eglise St Joseph, Waterloo.

pering, denim-clad and bead-strewn Greenwich Village tribe en route to joining up for service in Vietnam. He is seduced by the protest movement and the personalities of its chief apologists, the charismatic Berger (Steve Edwin, outstand-ingly good) and the placard-wielding activist Sheila (Sian Reeves). Draft cards are burnt at a Hare Krishna Be in ("Anybody who says pot is bad is full of shit"), though Claude pre-varicates by burning his driv-

After some folly knees-ups in the causes of anti-racism and

scatter gun satire and an apoc-alyptic acid trip in which Clauda goes to get the gooks and is killed. The cast mourn him hy removing their wigs, placing flowers on the stage and letting in the sunshine in that famously insidious finale. All this is fine, but getting in and out of lesser items is the musical's chief structural weakness, and incessant tin-kering by the authors, and the Hornchurch directors Boh Tomson and Bill Kenwright,

has not improved anything.

We have several indifferent new songs, some from the 1979 Milos Forman film (which had

anti-pollution, the book and lyrics of Gerome Ragni and James Rado concentrate on scatter-gun satire and an apocnal. The mistake has been to suppose yon can both revive Hair as a period piece and pan-der to a new audience.

A dismal scaffolded design is dominated by Glen Wil-loughby's gigantic Statue of Liberty head. It all reeks, tackily, of yesteryear, when the thing to do, surely, was to do the piece exactly as it was in a fresh design.

Meanwhile, this ungainly

hybrid will depart in the sec-ond week of June on a ninemonth tour.

Michael Coveney with a fit of petty anger. Luckily the actor has both the intel-

#### ARTS GUIDE

London

The London Fhilhermonic, with the Brighton Festival Chorns, conducted by Lorin Mazzel, with Jessye Norman (soprano), Gery Lakes, (tenor), Samuel Ramey (buss), Berlioz, Royal Festival Hall. (Tues) (928 8500).

English Chamber Orchestra, conducted by Georga Malcoim, with Hiromi Okada (piano), Macis; Rakowski (violin), William Bennett (flute), Bach, (Brandenburg Concerto), Mozart. (Piano Concerto No 23). Barbican Hall (638 8891) (Wed) Orchestra of the Age of Enilghierment, conducted by Sigiswald enment, conducted by Sigiswald Kuijken, with Timothy Brown (horn), and Lisa Beznosiuk (flute). Mozart. Royal Festival

Ensemble Orchestral de Paris conducted by Mario Venzago, Philip Bride, (violin). Schubert, Spohr, Landowaki, Mozart. Salle-Gaveau (Tue) (45632030). Paris Opera Orchestra conducted by Lothar Zagrosek. Hoeller Zim-mermann, Paris Opera (Tue)

memann, Paris Conincted (37425571). Orchestre de Paris conincted by Daniel Barenboim, with Mar-tha Argerich, (piano). Mozart, Gaussin, Rachmaninov. Salle Pleyel (Wed, Thur) (46530796). Barcelona Trio, Brahms, Guinjoan, Ravel. Salle Gaveau. (Thur) (45652039).

Belgiem National Orchestra con-ducted by Georges Octors in the

Euromusic Concerts, Constance Channon Douglass (piano) playing Chopin (Tues) Teatro Ghione, Via delle Fornaci 37. Nikolais Dence Theatre of New York in five pieces choreo-graphed and designed by Alwin Nikolais. Teatro Olimpico

Washington

National Symptomy Orchesica conducted by Matislav Rostro-povich. Offenbach, Britten. Ken-nady. Center Concart Hall (Thur) (254 3776).

Chicago

St Paul Chamber Orchestra conducted by Christopher Hogwood featuring Handel, Mozart, Pergo-lesi, Orchestra Hall (Tue) (435

Tokyo

Moscow Philharmonic Orchestra, conducted by Dmitry Kitaenko, with Vladimir Krainev (piano). Trhafikovsky, Glinka. Sunbary Hall (Tues) (505 1010). Finnish Radio Symphony Orchestra, conducted by Jukka-Pekka Saraste. Sibelius, Mabler, Suntory Hall (Wed) (235 1661). Tokyo Symphony Orchestra with Kiri Te Kanewa, conducted by John Popkins. Opera arias. NHK. Hall (Wed) (403 9999). Bnsemble Wien. Mozart, Dvorak, Schubert. Tokyo Bunka Kaikan (Thurs) (365 1651). (Thurs) (363 1651).

Opéra. York Hoeller's world pre-miere of Le Maitre et Marquerite conducted by Lothar Zagrosak/ John Burdekin in Hans Neuen-fels's production is inspired by Mikhail Bulgakov's novel describing the Devil on the loose in Stalin's Moscow (47425371).

Théâtre Boyal de la Monnaie. L'Becoronazione di Poppea by Monteverdi with Catherine Maifi-tano as Poppea, Marek Torzewski as Nerone. The orchestra of the Monnaie conducted by Sylvain Cambreling, orchestrated by Phi-lippe Boesman, staged by Luc Bondy (Wed).

Stantager, in repertory: Il Viag-gio a Reims, conducted by Char-dio Abbado, with a cast including Cecilia Gasdia, Noriko Sasaki and William Matteuzzi. Maria Stuarda, conducted by Ion Marin, with a cast including Agnes Baltsa, Mara Zampieri, Georg Tichy, Alexander Maly. Cha-wanschischina, conducted by Claudio Abbado and sung by includes Ludmila Schemischuk, Brigitis Poschner-Klebel, Joanna Brightte Poschner-Klebei. Joanna

as the tragic heroine, with a fine supporting cast which includes Alberto Cupido, Ivo Vinco

the title role in Verdi's Luisa Miller, taking over from Katia Ricciarelli who was roundly booed by the gallery at the opeing perfomarmance on May 2. Also in the cast are Giuseppe Giacomini, Paata Burchuladze, Susanna Anselmi and Alberto Cunido, conducted by Zoltan Pesko. Also Francesco Cilea's Advisora Lecourary. with Mira Adriana Leconoreur, with Mirella Freni, Peter Dvorsky and Ales-sandro Cassis, conducted by Gianandrea Gavazzeni(80.91.26).

Opera: Theatar des Westens. Rigoletto in Hans Neunenfels pro-duction features Angela Den-ning, Ingvar Wixel in the title role and Victor von Halem. Also a ballet evening Les Intermit-tences du Coeur, with choreogra-phy by Roland Petit.

Opera. Ariadne auf Naccos stats Edita Gruberova, Helena Doese, Peter Lindroos, Richard Cowan, William Murray and Susanne Mentzer. Die Entführung aus

cast led by Sylvia Greenberg, Isolde Siebert, Hans Peter Bloch-witz, Wilfried Gahmlich and Jaako Ryhaenen. Also the new Youris Vamos/Michel Scott ballet production Carmina Burana,

May 26-June 1

Opera. Iphigenie in Autis by Gluck will have its premiere this week. The new Uwe Schwarz production features Pla-Marie Nilsson, Frederick Burchinal, Renate Behle. The successful Graham Vick production of Cost fun tutte is revived. Rusolkais respectable with Eva Randova, Clarry Bartha, June Card, Menfred Schenk and Allan Glassman. Ricoletto has Jonathan man. Rigoletto has Jonathan Summers in the title role for the first time.

New York City Ballet. The 90th New York season continues with mixed programmes featuring Suom Lake, Midsummer Night's Dream and Slaughter on Tanth Avenue. Ends June 25. Lincoln Center, New York State Theatre-

OPERA AND BALLET Testro Dell'Opera. Lively pro-duction by Mauro Bolognini of Francesco Cilea's Adriana Lecou-vreur, conducted by Daniel Oren. Raina Kabaiyanska is excellent London Boyal Opera, Covent Garden. The latest showing of the splen-didly exotic Andrei Serban pro-duction of Turandot is well con-ducted by Stephen Barlow, but the cast is uneven. Frankfurt ·

Teatro Alla Scala. American soprano, Kallen Esperian sings the title role in Verdi's *Luisa* 

Opera. Three operas from the Ring cycle, Das Rheingold/Die-Walkine; Siegfried all conducted by Wolfgang Sawallisch. The main parts are excellently sung by Mariana Lipovsek, Kurt Moll, Sabine hass, Hildegard Behrens, Rene Kollo and Robert Schunk. Rigoletto has a first rate cast led by Francisco Araiza, Mariella Devia and Juan Pous. Also in repertory: Il Barbiere di Siviglia.

New York



#### FINANCIAL TIMES

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# Judge and jury

LAST WEEK'S US decision to name only Japan, Brazil and India for unfair trading practices marked a milder interpretation of last year's Trade Act than had at one stage been expected. But relief at this outcome must be tempered with foreboding in view of the parallel announcement that the Bush Administration is to seek wide-ranging talks on economic adjustment with Japan.

The citation of Japan for priority trade action under the so-called Super 301 clause of the Trade Act for its specific policies with regard to wood products, satellites and super-computers pales into insignificance compared with these broader negotiations. Their vaguely worded remit far transcends trade policy. It high-lights, instead, the entire bilateral relationship between the world's two economic super-

The presumption in Washington appears to be that the Japanese economy (and so Japanese society) can be changed hy negotiation into something similar to that of the US. The attempt, itself illegitimate, is, in any case, sure to fail. Though seen as an alternative to managed trade, these negotistions would appear to have no other likely outcome. If so, the world's most important hilateral economic relationship would have been moved out of the embrace of the market and into that of politics.

Internal struggle

Taken together with the Soper-301 list this leaves little room for complacency ahout the direction of US policy. The decisions were reached only after a fierce internal struggle inside the Bush Administration. A number of ancillary warnings has been issued, including one to the European Community on intellectual property rights. And the decision to single out Brazil and India must remain a point of

Brazil and India do practise protectionism, but their policles are no worse than those of most developing countries. Nor have those policies heen proved impermissible under their international obligations. It looks as though the US is punishing the two countries for the obstructive role they have been thought to play in the Uruguay Round talks on trade liberalisation with respect to two objectives that the US holds dear: liberalising trade in services and agreement on new rules on protect-

ing intellectual property rights. Another explanation for their place on the list is that other countries which were equally vulnerable to denunciation took effective evasive action. South Korea agreed a hroad-ranging package of trade liberalisation measures in the run-up to last weekend's decisions. Taiwan, too, has again allowed its currency to appreciate sharply this year. Indeed Mrs Carla Hills, the US Trade Representative, has already expressed her satisfaction with the way in which the threat of being named prompted reform efforts in a number of coun-

**Bad principle** 

But short term expediency is a bad principle. The fundamen-tal problem for the multilateral trading eystem is that the US its founder and ultimate guar-antor, has altered the balance of its policy. It will abide by its agreements when convenient, hut it will also break them when convenient and woe betide any weaker country that crosses it. This aggressive approach strikes at the heart of the multilateral eystem not because of the unilateralism alone, hut because agreements reached in the course of multilateral negotiations might he scrapped whenever the US unilaterally decides they should be. What then is the value of

snch agreements?
The fundamental problem for the international economy is that the US now seems to be embarked on a course likely to end up with managed trade with Japan. The EC may follow suit and, in time, they and oth-ers are likely to find this the preferred approach when dealng with such uncomfortably competitiva trading partners. That would hurt them, their trading partners and the international economy as a whole. It would, indeed, throw away one of the fundamental source of success of the market-oriented economies in the post-

# Ireland's good two years

ALMOST entirely hy coincidence, Mr Charles Haughey, the Irish Prime Minister, announced a premature general election in his country in the same week that his Government reached agreement with Britain on the review of the working of the Anglo-Irish Agreement. Not at all by coincidence, the Irisb election will take place on June 15 - the same day as the elections to the European Parliament. Those events together form a useful peg for taking stock of developments in the republic

and in Anglo-Irish relations. Mr Haughey's latest premiership has been in many ways his most successful. He has led a minority Government which has presided over considerable improvements in the Irish economy. There has been a resumption of economic growth and the country has been enjoying its first trade surpluses since 1967. Inflation is down below 3 per cent and the Irish currency has beld its own within the exchange rate mechanism of the European Monetary System.

#### High unemployment

There is a very strong view, however, that Mr Haughey's precent Administration has only achieved as much as it has precisely because it lacked an overall majority. The main opposition parties have been notably supportive of the basic economic policies, including some cuts in public expendi-

It is also true that while the economy may have turned round in the last year or two, some serious defects remain. Unemployment is still at around 18 per cent; net emigra-tion, which includes the loss of skilled young people, continues to run at over 30,000 a year, and, hy the standards of the European Community, perhaps a quarter of the population is living in poverty. Ireland is the third poorest member after Greece and Portugal. Thus. although the recovery is genuine, there is still a long way to

The most heartening conclusion after the last two years is that the country as a whole has become more realistic both about the constraints on its development and about its opportunitiee. It is a small country trying, not without

success, to make its way in a community. Hanghey's minority Government has been pragmatic.

Security lapses

Much the same may be said ahout the working of the Anglo-Irish Agreement. It has been neither the cure-all nor the disaster that some people predicted when it was signed in November 1985. It has survived a change of government in Dublin. The agreement was signed by Mrs Margaret Thatcher and Dr Garret Fitz-Gerald, not by Mr Haughey. But Mr Haughey, as Taoiseach,

ble lapses in security as the IRA gained access to new weapons, hnt, hy and large, cross-horder co-operation has become the rule rather than the exception and is still increasing. In the past the heads of the respective police neads of the respective police forces in north and south were scarcely on speaking terms; they now meet regularly. And, in the north, there may even have been some political rewards. The local elections earlier this month showed some decline in support for the extremist parties: Sinn Fein and Mr Ian Paisley's Democratic Unionists. Mr Peter Rob-inson, once one of Mr Paisley's hard-line lieutenants, has softened his approach.

Thus the agreement goes on. It will be extended to co-operation in other fields: health. energy, transport and agriculture, for example. That is entirely appropriate within the context of the EC. Britain and Ireland are learning that they are two quite different countries who have to live together.
It is understandable that Mr

Haughey now wants to hreak out of the constraints imposed by minority government. He may claim to have lived down some of his earlier reputation for recklessness, both on the economic and the political fronts. There is also a perfectly practical case for going to the polls on the same day as the lections to the European Parliament. Yet the constraints imposed by the lack of a majority in the Dail were in many ways helpful and the electorate may remember that the opportion parties, too, played a constructive role in what has been a good two years for Ireland.

# David Buchan begins a series on next month's European Parliament elections

here is at last a smell of real power emanating from the European Parliament, that unique experiment in transnational democracy designed to give the European Community's 242m voters a direct say in Europe's future. The voters' five-yearly chance to

exerciss this right comes around again in elections on June 15 in the UK, Ireland, the Netherlands, Denmark and Spain, and on June 18 in the other seven EC states. Going by the past pattern of the 1979 and 1984 direct elections (before

1979 members of the European Parlia-

ment were nominated by their

national parliaments), only an average of about 60 per cent of EC voters will actually bother to cast a ballot. Turn-out could be higher this time. Ireland and Luxembourg are holding general elections on the day of their Euro-poll National election fever is running high in the Netherlands, Italy, Spain, and Germany, where the Euro-election results will be read for what they portend in forthcoming national polls. In the UK, where less than one in three of those eligible voted in 1979 and 1984, interest in, and

voted in 1979 and 1994, interest in, and conflict over, Community issues, is running st an all-time high.

There is, of course, still a powerful turn-off factor. Some of the 518 members of the European Parliament (MEPs) are seen to be more interested in conflict than two parts.

in perks than power.

But those elected this time round and whose mandate will run to 1994, will have a good deal to say on the future of the Community's single market programme and the new drive to balance this with a comprehensive

social programme for Europe.
Under the 1987 Single European Act
the parliament acquired more powers than it had gained in the previous quarter of a century, including cer-tain rights to amend or reject EC legislation and to rule on many of the Community's foreign treatles. And it

may not stop there. Even if the parliament does not ini-tiate anything itself, it might try to hold the initiatives of others — such as those governments wanting a fresh treaty on economic and monetary union or the admission of new EC

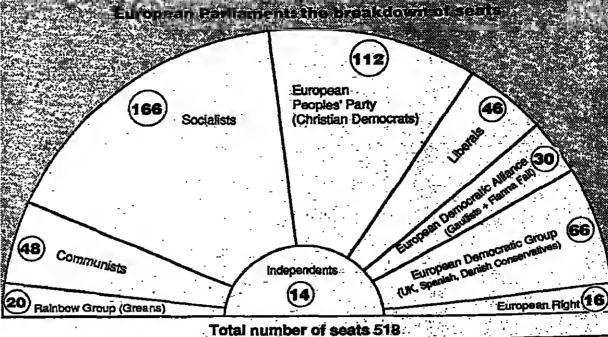
member countries - hostage to its own demands for more power. Closely linked, too, to the parliament's future remit are the ambitions of the European Commission. Its president, Mr Jacques Delors, has predicted that in 10 years, 80 per cent of decisions on economic and social matters will be taken at Community level.

That forecast, not so implausible in the context of the Single European Act, has set on edge the teeth of many national leaders and parliaments, not only those of Mrs Margaret Thatcher and her Westminster colleagues. British reservations are aggravated by the fact that Westminster, with its III-developed committee system, is one of the 12 national legislatures least suited to effective scrutiny of what goes on in Brussels.

However, the central point is that even the most exacting national scrutiny system, like the Folketing's EC committee that keeps Danish ministers on the tightest of reins, is of no avail when ministers can be outvoted on many matters within the Council of Ministers. What has come to be called the "democratic deficit" can probably only be made good in Stras-

There are other reasons to cast a vote next month. One is the new relevance of the way that the 518 MEPs divide themselves along rough ideo-logical lines into eight groups, rang-ing from the Communists and Greens on the left, through the big battalions of Socialists and Christian Democrats in the centre, to the small, far right led by Mr Jean-Marie Le Pen, leader of France's National Front.

The ideological pattern is complex, especially to those used to the clean cleavage of a two-party system. The



W.Germany 81 France 81 81 Spain 60 Netherlands 25

Seats per country

Belgium Portugal<sup>\*</sup> Greece 16 Denmark Luxembourg

# A mandate which goes beyond 1992

main European political "families", of Communists, Socialists, Christian Democrats and Liberals (who are to the right of their UK counterparts) are well represented But the right is not homogeneous. Nationalist sent-ment, among other things, divides France's Gaullists and Fianna Fail of Ireland from the UK Tories.

Italy

As long as issues like agricultural policy dominated the dehate, with tivisions more along national lines (and with, for instance, British Conservative and Labour MEPs all for reform and all French against it), the parliament tanded in the same and the s parliament tended just to duplicate the national clashes taking place in the Council of Ministers. It is also true that much of the detail of EC issues remains highly technical and thus non-ideological, and that when an issue like French blocking of British lamb flares up there is a quick

national regrouping.

However, the new agands is more likely to divide members on "left-right" lines. It encompasses the prohusiness single market programme, the proposed EC social charter for workers rights, and even environment and consumer protection. These issues are already leading to realignments among the parliament's eight groups. Spain's right-wing Partido Popular, for instance, having decided to realign with Christian Democrats at home, is deserting the British Tories whom it finds too opposed to

Community social legislation.

If these issues are to be debated in these terms, Strasbourg is clearly the place to do it. However, it does not, so far, suffer from the surfeit of ideology that afflicts Westminster. A continenthat afflicts Westminster. A continen-

tal preference for compromise is reinforced by the nature and size of the Socialist and Christian Democrat groups, and a voting rule that makes them want to join forces where possihie. This requires 260 votes or an absolute majority of all MEPs for amendments to, or rejection of, most

EC directives.

Voters should also be aware that they are no longer sending political eunuchs to Strasbourg. The European

Few legislatures can match the European Parliament's record in terms of influence over its executive

Parliament does not have direct control over an executive. But it has the power, which it has never used, to censure and dismiss all 17 (and only all 17) Commissioners. The Council of Ministers is not generally accountable to it, though it has become recent practice for the EP president, in the avuncular form of Lord Plumb, to address the twice-yearly EC heads of government summits. If ex-President. Valery Giscard d'Estaing of France were to succeed in his hid to follow Lord Plumb, it is hard to imagine him being shut out of his old "club". The European Parliament still only

has partial control of Community purse-strings, the traditional means of

parliamentary aggrandisement. But even this is changing through the five-year deal reached last year under which it got some say over agricul-tural spending, in return for conform-ing to Council decisions in other areas of expenditure dearer to the European Parliament e heart. And there are two new levers the

parliament can bring to bear. One is called the co-operation procedure. This gives the parliament a powerful say on that internal market legislation which the Countil can decide by majority voting. On these issues, the former can on second reading amend or reject a Council position, provided it can muster 260 votes to do so.

What happens next depends on the Commission, which is the transmission belt between the Council and the European-Parliaments B the Commission sion accepts the amendment, then it takes manimity among all 12 govern-ments for the Council's initial view to revail. But because of majority votng such unanimity is hard to mu It is, for instance, precisely because of such an parliament Commission alliance, that the Council now looks likely to accept tougher car er standards than it agreed to last November. If, on the other hand, there is a parliamentary amendment without Commission support (as on a broadcasting directive last week) or outright rejection (as on a benzene protection measure last year), then the odds are heavily stacked against MEPs. For their view can only prevail in the unlikely event that all 12 gov-

ernments agree with them.

But, overall, the record is impressive since the Single European Act

took effect in July 1987. Half of the parliamentary amendments have been accepted by the Commission, and half of those in turn accepted by the Council. Not many national legislatures can match this in terms of influence over their executive.

The parliament's other layer is the

The parliament's other lever is the power to veto, or delay, certain EC ireaties with third countries, or applications by third countries for Commu-nity membership. The requirement for parliamentary approval by an absolute majority covers only "association" treaties of the kind that the Community has reached mainly with Mediterranean countries. Since the EC does not intend to negotiate many

more of these. Governments evidently thought they were offering the Euro-pean Parliament fust a crumb. What they seemed to forget is that such association treaties need to be regularly renewed. This "assemt pro-cedure" has been used at times since the Single European Act's coming into force in mid-1987. Last year the European Parliament refused for six months to renew the association accord with Israel until the latter had made good its prumises to let Pales-tinian farm produce from the occu-pled territories freely enter the EC.

The power over Community enlargement may in the end be of more consequence. One of the biggest obstacles that Turkey must reckon with in its current application for membership is its need to get 280 favourable votes from a body that has frequently condemned it for human rights violations by larger majorities.

There is a certain irresponsibility built into any chamber entirely com-posed of backbenchers. Resolutions about East Timor independence or

about East Timor independence or Amazon rain forest protection, issues over which the EP has no direct influence, can seem irrelevant.

However, the European Parliament's new powers have conferred a new sense of responsibility, and have certainly brought the individual MEP more job satisfaction. Mr John Tomlinson, a UK Labour MEP, even goes so far as to claim he can do more for his West Midlands constituents than when he was a minister in Whitehall.

Parliament'e new assertiveness has

Parliament'e new assertiveness has made it an obvious target for lobbyists. On any day during Strasbourg plenary sessions, there are reckoned to be an average of 150 lobbyists in attendance, excluding foreign diplo-

Most lobbying of the European Par liament, however, occurs at its committee sessions in Brussels where much of the work is carried out. The parliament's work is further dispersed by the obligation on parliamentary staff to reside in Laxembourg. Virtu-ally all MEPs now want a single work-place, preferably Brussels, where they can be close to both the Council and Commission. Though there is very lit-tle prospect of either France or Lux-embourg ceding their role as host to the parliament, Mr Enrico Vinci, the parliament's secretary general, says: "I will insist on moving some plenary activities to Brussels".

Others have more grandiose aims for the next five years. Mr Bill New-ton-Dunn, an almost endangered spe-cies of ardent federalist among UK Tory MEPs, wants a new treaty which among other things - would give the European Parliament a formal right of co-decision on all EC policies. Federalism is far from endangered ewhere. Indeed it is the norm in Italy. On June 18, Italians will be asked whether the new European Parliament should act as a constituent assembly to draft a treaty of "genuine union" with a European government accountable to the parliament.

fancy, it is worth remembering that the European Parliament, and its 1984 draft of a European union treaty, was the catalyst for the Single European Act: 1992 and all that. Might history repeat itself?

Before dismissing this as pure

#### Irishman for Washington

■ A recent Brussels guessing game will shortly be over with the announcement that Eamonn Gallagher, currently Director General in charge of came to live with it.

There have been some territhe European Community'e fisheries policy, is to succeed Sir Roy Denman as the EC's resident ambassador in Wash-

announcement has been made, the word is that the nomination of the 62-year-old Irishman has already been approved by key Commissioners and that confirmation is only a matter of time. Gallagher will be going to Washington during a tricky period in transatlantic rela-

tions. He will be under pres sure to convince a still scepti-cal American audience that the Community's single mar-ket programme is not intended to create a Fortress Europe: to explore Commission president Jacques Delors' ideas for a closer political relationship between Washington and Brussels; and to defuse the tensions that could erupt in the next couple of years over trade. His natural affinity with the Irish-American lobby in Congress is expected to be a big help.

Gallagher's appointment (which will run until his retirement in just over two years' time) will be the culmination of a distinguished career in the Commission, where he made his name as an architect of the Common Fisheries Policy in the early 1980s. Widely admired (and feared) as the master of compromise, his "donble act" with his French colleague, Raymond Simonnet, has been largely responsible

for keeping the policy afloat. On the other hand, Gallagher has not got on too well with his new boss - the yoothful Spanish Fisheries Commissioner, Manuel Marin. This has given him some spare time

# *Observer*

to improve his golf, which will also be useful in Washington.

Hitching

■ During last week's unofficial strike on the London Underground, one bank executive tried unsuccessfully to get on to a crowded single-manned bus, arguing with the driver that at times like these, London buses owed it to the population to be more flexible. The bus driver stuck to his rules and regulations on passenger limits, and the banker was

ejected. Refusing to be beaten, he went into a stationery shop, bought himself a card and luminous pen and wrote CITY in huge letters. He then stood on the pavement, held up the card and, within seconds, was picked up by a car with air conditioning. It was another banker taking a more predict-

able way to work. More of us may be resorting to hitch-hiking this week. Indeed why don't drivers with empty places put a card in their window offering lifts?

Country folk

■ Grateful to this week's edition of The Economist for pointing out that the very first edition of The Archers, an everyday story of country folk now celebrating its 10,000th episode on BBC Radio 4, began with the following exchange between Dan Archer and his farmhand over the grunts of

a cow in labour.

Dan: "Well, Simon. What
d'you think?" Simon: "Ah well.
Er might, and 'er mightn't." That was on Whit Monday, 1960. The Archers is not like that any more, and has not been for a long time. But, for a certain generation, there is that touch of "For Ever



It's my demob suit." England" about it. What I can-

not understand is why the BBC World Service did not quickly take it up, and broadcast it daily and extensively around the globe. There would always have been a British citizen somewhere who would have felt a kind of nostalgic happiness for Ambridge.

75 not out

■ A. H. Hermann, for long our Legal Correspondent, is leav-ing us this week. At the age of 75, he will become Senior Research Fellow on International Trade Law at Queen Mary College, London, a post endowed by the City law firm, D. J. Freeman & Co.

Hermann was born in Bohemia in 1914. When I first met him in 1968 he said he had spent almost half his time in prison. His life was disrupted first by the Nazis, then by the Communists in Prague who, in 1950, sentenced him to 12 years for high treason. He had been Economic Secretary in the Ministry of Trade.

Among his many stories is that of when he first began to write for Western papers from Czechoslovakia in the mid-1960s: then - and even now - a rare event. Hermann seldom saw the peners he wrote for and was benieged by telegrams saying: "Please use the Reuter style." The Reuter style consists

of putting the most important point first, and the rest in descending order of importance. It was impossible for him to pass the message that if he did that, everything

would be censored.

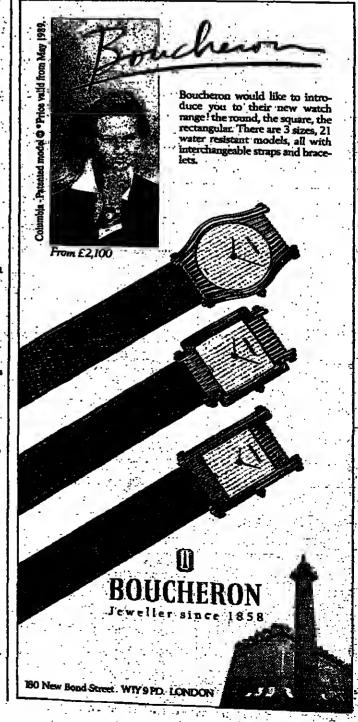
Rarly in 1968, and before most other people, he realised the importance of Alexander Dubcek and started to write about him. Hermann left Czechoslovakia

when the Prague Spring was put down by the Soviet Union and has deserved to live happily ever after. Anyone who sees him should encourage him to get on with his mem-ours, which so far extend only to 1948.

Wrong match

Thailand has been generous to the last days of the Euro-pean soccer season, covering four matches live on television, three from Britain and one from Italy. Even Bangkok's legendary bars have found their customers distracted by football. Some began to offer free fish and chips at half-time for those who came to watch the entire match at their estab In such a full-bloodedly capi-

talist setting, the stream of advertisements interrupting the game, regardless of the state of play, was only to be expected. But there was one slight cavil. Most of the first half of the FA Cup Final between Everton and Liverpool at Wembley was accompanied by crowd noises and commentary from the Scottish Cup Final at Hampden Park.



James Buxton explains why Body Shop chose Easterhouse in central Scotland rather than the Third World for a soap factory

# Tackling the 'sump'

"WE WILL have failed by 50 per cent if we don't provide a rele model for other companies," says Mrs Antis Boddick, managing director of Body Shop, surveying her latest creation.

This is not e new soap made with herbs flown in from the Amazon rain forests—though something like that might come later—but a large factory located in Easterhouse.

Respectively.

terhouse.

Easterhouse is a vast area of grey council flats, forbidding shopping parades and litter-strewn open spaces on the eastern fringe of Glasgow. Male unemployment among its 50,000 people is put at 37 per cent. It has been ungenerously described as a "sump" — the place where the human residue from other parts of Glasgow accumulates.

Mrs Roddick came to look at Easter-house last year after a community leader from the area pointed out to her that while her highly successful natural heavity prod-ucts company was making a point of help-ing Third World countries, it was ignoring "Britain's, own Third World," the inner cities of England and the peripheral hous-ing edutes of Scotland.

ing estates of Scotland.

Her visit to Easterhouse "was one of the most aesthetically depressing experiences of my life," she recalls. Afterwards, she persuaded her husband Gordon Roddick. persuaded her husband Gordon Roddick, Body Shop's chairman, to see for himself. After considering setting up a plant making recycled paper, ha decided to locate the company's first soap factory on the Queensile industrial estate in Easterhouse, near the site of a demolished Olivetti typewriter plant that once employed 4,000 peo-

ple.
The Soap Works, as it is called has got underway in the last few months. It tries to employ people who have either never worked before or who are long-term unemployed and give them the heightened morale that comes from being part of a friendly and successful company.

At present there are 24 full-time and five next the analysis and successful company.

At present there are 24 full-time and five part-time employees making vegetable-based perfumed soaps. The aim is to raise the workforce to 100 by the end of next year as the soap plant expands and begins making tale powder. As well as providing employment, the Soap Works intends to put 25 per cant of its after-tax profits into a foundation devoted to projects in Easter-base.

Body Shop has never been a conventional company. For example, all its prod-ucts are biodegradable and its total of nearly 400 shops worldwide offer a refill service for its bottles. It uses recycled paper where it can, and naturally based products wherever possible. The franchisees who run most of its shops may be asked to contribute to special funds — the UK franchisees have just raised £23,000 for

a playground in Easterhouse.

The formula is highly successful. The quoted company is one of the best performing niche retailers in Britain, with profits up by 56 per cent last year to £9.3m on sales of £46.2m. It is corrently going



Body Shop's 'model' for other company presented by Mrs Anita Roddick (left)

through another surge of expansion. "We're chiming in with the environmental upsurge," says Mrs Roddick, "although we were environmentally conscious long before it became fashionable."

As part of its mission to help developing As part of its mission to help developing countries where many of its raw materials and product ideas come from, Body Shop has set up local operations in Nepal, south India, Bangladesh and in a Mexican refugee camp in Texas. But much of its production comes from factories near its headquarters at Wick near Littlehampton in Sussey where it employ 700 people.

in Sussex, where it employ 700 people.
"It certainly would have been more conventional to set up the Soap Works near Littlehampton," says Mrs Roddick. "But it's more fun, more motivating and better for morale to do it here, its not economic in terms of transport but it's easier to inculcate our ideas here." Body Shop is investing about film in Easterhouse.

"We've found no problem with the peo-ple here — that was a myth," she says.

"Although some of them have never worked before, there's a work ethic here that you don't get in the south east. People have a sense of pride in what they are producing."

Soap Works employees are paid the same rate as Body Shop's workers at Littlehampton, giving them 30-40 per cent more than the local going rate.

They also receive two weeks training in Littlehampton and London in the Body Shop culture.

One aim of setting up the factory, she says, is to provide a role model for other companies to operate in Easterhouse "where angels fear to tread" — and take advantage of abundant labour supplies. Body Shop could start similar plants in other deprived areas of Britain, she muses,

or move more production to Glasgow. People in Easterhouse have mostly reacted warmly to the arrival of the Body reacted warmly to the armyll of the Sound Shop circus. But some evidently think Mrs Roddick takes a somewhat patronising attitude to the place. "To hear her speak about angels fearing to tread you might think Body Shop was the only industrial employer in Easterhouse," says one scep-tic who did not wish to be named. "But as you can see, her plant is on a small indus-trial estate surrounded by several busy

Mr Bill Craw, who runs the Greater Eas-terhouse Partnership, a local enterprise trust, points out that Body Shop's vaunted "holistic" approach to its employees - taking a close interest in their health and

taking a close interest in their health and welfare as well as their work — is thoroughly praiseworthy. "But it is not unique," he says.

He is disappointed that Body Shop has stayed about from the Partnership, which is sponsored by leading companies such as British Telecom and United Biscuits. He acknowledges that these companies, unlike Body Shop, have not set up plants in the area, but they have established a valuable training centre and workspaces. valuable training centre and workspaces for small businesses. However, he admits that Body Shop will "have a demonstra-tion effect which could attract other companies to the area."

Mrs Roddick has not so far said how the money from the Soap Works foundation will be spent, though with the factory still being expanded profits are not expected for two years. She talks of creating "the best library for kids you've ever seen" in

Mr Craw says: "We've already got an excellent library. I'd rather she contrib-uted to helping small businesses get underway here which must be the prior-

Do Body Shop's shareholders object to the way the company is using its resources? "The big shareholders are people like me and my husband and my mum," she says. "Anyway our sharehold-ers know about our ideas — we're the only company in Britain that educates its shareholders. In 10 years time this sort of operation will be the norm.

plane for Moscow last week, whether I was going to the right place. Wouldn't Peking be the better dateline for the really switched-on foreign affairs columnist? Perhaps, but this has been a week when one could watch history being made in either of the rival capitals of what used to be called "the socialist camp", and at least in Moscow one has the advantage of being ahle to talk to people, including the FT's own correspondent, Quentin Peel, who were in Peking with Mr Mikhail Gorbachev the week before.

wondered, as I boarded the

One observation they make is that in China the economic

reforms have clearly had an effect, in the elementary sense that Peking is full of shops and restaurants which actually have goods for sale, and that Chinese building sites are full of people visibly working: con-ditions which are certainly not

fulfilled in Moscow.

- But what does that observa-tion tell us? That private enterprise is deeply rooted in Chinese genes, or at least in Chinese culture? That Russians are congenitally unenter-prising, or conditioned by centuries of seridom? That the experience of all-out collectivisation in China, which really only lasted about 20 years, has not done such e thorough job of destroying the free anter-prise instinct as 60 years of the same in the Soviet Union? Or simply that China is, in terms of economic reform, about 10

The answer may well be "all of the above", but the last thought is politically the most interesting, as well as the least discouraging for Russia's long-term prospects. If events in Peking represent the Soviet future, or one possible Soviet future, what conclusions are likely to be drawn in the Soviet

present? Before proceeding any further with this line of thought, I should make clear that this is not a subject of public discussion in Moscow at present, or even (as far as I can tell) of private discussion, except to some extent among the small circle that actually went to China the week before last.

Those who did were certainly impressed by the sheer size and strength of the political movement that they witnessed — and one can only presume that that includes Mr Gorbachev himself. But the Soviet media have made little or no attempt to pass on that experience to a wider public.

The demonstrations in Peking have been reported, at any rate since Mr Gorbachev came home, but with nothing like the prominence accorded FOREIGN AFFAIRS

# Satisfying the urge for change

Edward Mortimer compares the approaches taken by the Chinese and Soviet party leaderships

them in the West: few pictures, and no television footage -only voice-over reports with an old still of central Peking in normal traffic conditions.

This is quite revealing about the nature of glasnost, et least in its present stage. Glasnost means "giving voice" to hitherto silenced groups in Soviet society, enabling them to join in a debate which is often very sharp but is expected to produce present and the product of duce specific solutions to spe-

But the media still are, economically and to a large extent ideologically, a branch of the

That does not mean, however, that a considerable Soviet public is not quite capable of noticing what has been hap-pening in China and realising its importance. If the Chinese events are not much discussed in Moscow as yet, the main reason is that the political process at home is too absorbing.

Moscow may not yet have seen e militon people in the streets, hut a comparable shock was delivared to the Soviet system by the elections to the Congress of People's Deputies, spread out over the last two months. At least in

#### The clear implication was that liberalisation depends on Mr Gorbachev's survival in power.

state. The Western idea that they have a direct responsibil-ity to their public, independent of the state, and consequently a duty to describe what is hap pening no matter what politi-cal conclusions may be drawn, is not yet widely accepted or even perhaps understood among Soviet journalists.

In domestic affairs this means that the Government can be criticised, and events emharrassing to it can be reported, but only when the report implicitly or explicitly points to a preferable alternative. Where there is no obvious solution, as in the Armenian-A-zeri conflict for example, dis-

cretion tends to prevail. In foreign affairs one can question aspects of govern-ment policy but it is evidently not considered responsible to highlight a problem for which the Government has no ready answer or interpretation. At present the Chinese demon-strations clearly fall into that

hitherto governed in their name, quite as forcefully as the people of Peking and other Chinese cities did by camping in the streets.

The great difference is, of course, that Soviet citizens were responding to an opportu-nity deliberately accorded to them by the party leadership. Mr Gorbachev himself has not so far incurred the opprohrium attaching to Deng. People still give him credit for initiating perestroika and look to him for support and protection against the reactionary forces lurking within the party, including its highest reaches.

The point was made with brilliant delicacy in the congress yesterday by the historian, Roy Medvedev. Intervening in the debate on Mr Gorbachev's choice for Gorbachev's choice for the major Russian cities and in the Baltic republics the people expressed through the ballot box their repudiation of the Vice-President, Mr Medvedev

said he supported Anatoli Lukyanov precisely because he was a very old and close asso-ciate of Mr Gorbachev's, going back to their student days. It was important, he said, that the President should have a the President should have a genuinely like-minded deputy because time and again in the last two years when Mr Gorbachev had been abroad or on holiday there hed been "e 90-degree turn" in government policy. The clear implication was that continued liberalisation depends on Mr Gorbachev's survival in power.

chev's survival in power.

Yet there is no donbt that public faith in Mr Gorbachev took a knock from the way in which the first few days of the congress went. The election of the new Supreme Soviet on Saturday and especially the non-election to it of Boris Yeltsin, appeared a slap in the face for the popular will, given Mr Yeltsin's overwhelming success in the first round of elections to the congress on March tions to the congress on March 26. At a well-attended meeting in Moscow's Luzhniki Stadium on Sunday loud cries of "shame" greeted the statement that respect for Mr Gorbachev was falling sharply because of his attempts "to silence democratic deputies", and that this was "the most shameful page in his collision his manuful page in his collision his manuful page in his collision his manuful page. in his political biography to

To an external observer of the congress these criticisms seemed harsh. Mr Gorbachev has, if anything, been rather a lax chairman, and democrati-cally minded speakers have had much more of the speak-ing time than their numbers would apparently warrant. But there was a silent majority of old-style party faithful taking their lead from the platform, and the pletform (meaning principally Mr Gorbachev him-self) inevitably took the biame for their performance.

We shall probably never know whose idea it was to pro-pose 12 names for 11 seats for the Russian Federation in tha Chamber of Nationalities (one of the two chambers in the new Supreme Soviet), or whether they did so on purpose so that Mr Yeltsin should be voted down. What is clear is that reaction in the country not only in Moscow -unnerved the leadership. It was with ohvious relief that Mr Gorbachev yesterday found a way to bring Mr Yeltsin into the Supreme Soviet after all, and so to defuse the immediate

It is a fair guess that the memory of the crowds in Peking, honouring the memory of the fallen Hu Yaobang and calling for Deng to step down, has been present in Mr Gorbachev's mind during the last

# LETTERS

#### The aim is to land safely

From Mr John Wells. Sir, Ralph Atkins and Maggie Urry write (May 25) that "an unexpectedly large fall in retail sales figures for April reinforced hopes of a soft landing for the UK economy with low demand growth even-tually feeding through into slower output and falling infla-

While a reduction in retail sales is probably a necessary condition for a "soft" landing in current circumstances, it is by no means sufficient. Moreover, tha fall in retail sales

could just as easily presage a "hard" landing as a "soft" one.

A "soft" landing can he defined as a "recession free" improvement in the trade balance — consequent upon cut-backs in domestic expenditure (however induced) which are not associated with any appreciable losses in domestic out-put or employment.

A "hard" landing, on the other hand, is a situation in

which improvements in the trade balance are accompanied hy reductions in domestic out-

From Mr Colin Hines.
Sir, Reporting (May 24) Captain Richard Sharpe's, the editor of Jane's Fighting Ships, call for the West to take the

call for the West to take the lead in navel arms control, you failed to mention that the US navy has already begun unflateral disarmament, outside the arms control process.

By 1992 the US navy will have scrapped 1,100 of its short range marking weapons. The

range maritime weapons. The rationale for this, in the words.

of Vice Admiral Mustin, former deputy chiaf of naval operations for plans, policy and

From Dr Philip McGuire.
Sir, As a frequent traveller from New York to Edinburgh, I read James Buxton's article on Prestwick airport (May 18)

with interest.
After enduring Kennedy airport (JFK) and a six-hour transatlantic flight, several

more hours on a bus winding across Scotland turns a wear-

ing journey into an ordeal.

It makes the status quo intelerable to discover that behind the persisting absence of transatiantic services to

sectors of the economy.

ally traded services such astourism), on the other hand, should not have any effect on the level of traded sector output. By definition, if traded output is not absorbed domestically, it can be switched to overseas markets.

The slowdown in the non-traded goods sector can be prevented from adversely affecting output and employment in the economy as a whole (a "hard" landing), ouly if the growth of world trade is sufficiently, huoyant to allow recovers to he switched from

put and employment.

Cuts in domestic expenditure

Naval nuclear arms cuts

Scotland plays hard to get

traded goods sectors. The reduction in domestic spending on non-traded goods and ser-vices (primarily, construction and "sheltered" services) by definition gives rise to reduc-tions in both output and employment in the non-traded

Reductions in domestic spending on traded goods and services (principally manufactures, but also the internationally traded services such as

sector at international competi-tiveness of traded output is improved — via, for example, a

resources to be switched from the non-traded to the traded

operations, is: "The concept of a nuclear war at sea is a con-cept whose time has passed. It is in the interest of the country

to persuade the Soviets that

the time has passed."

The US navy's unilateral action on short range nuclear weapons, and the rationals pro-

duced for this, therefore makes Captain Sharpe's call for naval arms control initiatives by the West, on sea launched cruise missiles, extremely timely. Colin Hiues,

Glasgow or Edinburgh is the Conservatives' desire to propup the Secretary of State for Scotland's diminishing hold on his Ayr constituency.

In future I shall join the growing numbers of travellers to Scotland who fly first to London and then catch the hourly shuitle porth to Edin-

hourly shuttle north to Edin-burgh or Glasgow. I would

urge others to do likewise.
Philip K. McGuire,
869 Orange Street,
New Haven,

Connecticut 06511, USA

Greenpeace, 30-31 Islington Green, N1

affect both the traded and non-

Either of these makes a
"soft" landing more likely.
Returning to the April fall in
retail sales, for evidence of a
"soft" landing we would require: Improvements in the trade

balance (of course); • The maintenance of output and investment growth in the traded sector of the economy (particularly manufacturing);

• A non-increasing rate of

unemployment.
Indications of a "hard" landing (presuming that domestic expenditure has been brought under control) would be:

• A non-improving or slowly improving trade balance;
• Sluggish output and investment performance in the traded poster.

● A halt to recent reductions in unemployment or even increasing unemployment (because of the unfavourable behaviour of employment in the services)

the services).

The danger in the current situation is that the rise in interest rates required to stabi-lise the real exchange rate

depreciation of the real (with counter-inflation top of the British Government's pri-Either of these makes a orities) will impede successful external adjustment hy con-straining the competitiveness of the traded sectors of the economy, even as it succeeds in deflating domestic expendi-ture. This would make a "hard" landing more likely.

> The attempt to hold the real exchange rate at a higher level than would be required to achieve a "soft" landing within a reasonable time is all the more surprising, given what the Chancellor said, on May 15 1985, when pressed by the House of Lords select commit-tee on overseas trade to explain how the economy would adjust to a decline in North Sea oil ontput: "The balance on non-fuel trade, in particular trade in manufactures, will tend to improve, in part responding to the fall in the real — and I emphasise the word real - exchange rate". John Wells.

Faculty of Economics and Politics. University of Combridge

#### Highly defined digit

From Mr Brian Evans. Sir, Competing high defini-tion relevision (HDTV) technol-ogies have already produced a spin-off for ordinary television viewers: compact disc quality stereo sound from new televi-cion esta and video recorders.

sion sets and video recorders now fitted with the strangely named NICAM option.

It seems unlikely that a sin-gle worldwide HDTV standard can be achieved while compatibility with many existing national TV standards is deemed important. The UK should instead adopt an all dig-

ital HDTV standard, which is broadcast in parallel with current programmes - just like the 405 and 625 line transmissions 25 years ego. Let us reserve the newly found Chan-nel 5 frequencies for HDTV. I applaud Lord Young's ini-tiative to make more room in the terrestrial radio spectrum by moving BBC2 and Channel 4 on to satellite. What an incentive to bny a dish, whether round or square . . . Brian T. Evans, 19 Cassiobury Park Avenue, Watford, Hertfordshire

#### Cure for the cold war

From Mr Tony Christopher.
Sir, Observer's item on the
Chinese cure for the common
cold (May 19) is confirmed. Last autumn my wife and I developed the seasonal cold to end all colds. We had just boarded the overnight train from Yichan to Wuhan. Our young escort, whose wife is an army doctor, produced the box of medicines she provided for travel — including, he said, antihiotics "to be taken only as a last resort."

We tried the Chinese

potions: cubes like oversized Oxo cubes in hot water, and two little yellow pills; repeated again in the morning. By lunchtime the colds were gone. We are relieved that we had not heard Mr Benthien's story, reported by Observer, beforehand. But — snake dung or not — I would use the stuff again if I could get it. I could get it. Tony Christopher Inland Revenue Staff Federa-

231 Vauxhall Bridge Road, SWI

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# FINANCIAL TIMES

Tuesday May 30 1989



# Nakasone makes way for Uno

By lan Rodger in Tokyo

THE resignation from Japan's ruling Liberal Democratic Party of former Prime Minister Yasuhiro Nakasone appears to clear the way for Mr Sosuke Uno, the Foreign Minister, to take over as premier in the next few days.

Mr Nakasone announced his move into political self-exile on Sunday, saying that be felt a "strong responsibility" for the Recruit bribery scandal, the subject of an 11-month official investigation which ended sud-

denly yesterday.
Political observers in Tokyo said Mr Nakasone came under heavy pressure at the weekend from other LDP leaders to take responsibility for the scandal. Also, bis presence became more embarrassing as Mr Uno, a member of Mr Nakasone's faction, began to emerge last week as a potential prime min-



Nakasone: political self-exile came only three days after he bad vigorously declared his innocence while being ques-tioned about the Recruit affair in the Diet (parliament) under oath. The former Prime Minis-ter is also to step down as leader of his faction, one of the liamentary seat. The Recruit scandal arose as

four largest in the LDP, although he will retain his par-

a result of a widespread cam-paign of bribes to top politicians and senior bureaucrats and businessmen in the mid 1980s. It has already forced Mr Takeshita and two other ministers to resign, and led to 13 people being indicted on bribery charges, one of whom was chief cabinet secretary in the Nakasone government.

Nakasone government.
Yesterday's announcement
that the bribery probe had
ended came as a surprise, and
left many people feeling that
the full details of how and why
an ambitious entrepreneur, Mr
Hiromasa Ezoe, the former
chairman of the Recruit publishing and property group, had thrown so much money around so recklessly, had not been clarified. Mr Yusuke Yoshinaga, bead

the Recruit group.

Leaders of the LDP reacted with almost sudible relief while protesting their contri-tion and determination to reform the country's corrupt

of the special investigation unit of the Tokyo Public Prose-

cutor's Office, gave no explana-tion for the sudden end. Hs called a press conference yes-terday to announce indict-

ments against four aides to pol-

iticians on minor electoral fund law infractions and four

businessmen on securities law

infringements in connection with the affair. He then said

simply that the indictments brought the investigation to a

Investigators said privately

they had been unable to make cases against Mr Nakasone or

several other leading politi-cians known to have received large financial donations from

# US Democrats ready for leadership fight

By Lionel Barber in Washington

REPUBLICANS waging an posed to the Speakership. ethics crusade in the US House Mr Ricbard Gephardt of of Representatives are this week expected to complete the rout of the Democratic leader-ship by forcing the resignation of Mr Jim Wright, the Speaker.

Mr Wright's expected depar-ture, which could come as early as tomorrow, would fol-low the announcement by Mr Tony Coelho, the third ranking House Democrat, that he is resigning his California seat on June 15. The removal of two of the top three House Democrats in mid-session is unprecedented, and has opened up a party leadership fight.

Mr Tom Foley of Washington state, the 60-year-old House majority leader, is widely expected to move up unop-

By Cilve Wolman in London

A MOUNTING rebellion of

stockbrokers, company secre-taries and registrars is likely to block London Stock Exchange

proposals for computerising the tortuous and costly paper-

based process of settling and registering share bargains. The conflict, which is set to

come to a head at a meeting next month, has reduced

almost to zero the chances of

introducing a modern settle-

ments system before the mid-

1990 deadline set by the stock

exchange, after more than 20 years of controversy and

The opposition group has crystallised around rival pro-

posals which would allow reg-

istrars to retain most of their traditional functions - and

their fee income - by keeping

up-to-date registers of sbare-bolders. This might make it

easier for company executives to see updated lists of their sharebolders, including the

emergeoce of potentially hos-

technical working party which is due to report oo the feasibil-

ity of the stock exchange pro-

posals on June 16 to the securi-

Suspicions have been fuelled by the failure of Touche Ross.

the management consultancy,

to produce a cost-benefit analy-

sis of the proposals. Stockbro kers bave complained that they could not understand the questions that Touche Ross

has been asking them as part of the exercise about the

impact on their costs of the

new proposals.
"It's all getting very compli-

industry's Siscot

Deadlock is reported in the

tile stakes.

Missouri, s presidential candidate in 1988 with a protectionist trade bent, is building sup-port rapidly for the majority lesder's job, but other lower posts are likely to be fiercely

The Republican ethics crusade has been led by Mr Newt Gingrich of Georgia, who accused Mr Wright last year of breaking House rules by accepting gifts from a business friend and skirting outside income limits.

At the time, Mr Gingrich was responding to Democratic charges of lax ethics in the Reagan Administration, hot his complaints have broadened into an assault on 35 years of

Siscot was set up in Novem-

ber because of fears about the

costs of the original, and already well-advanced, compu-

terisation proposals, now known as Taurus-1 (Transfer

and Automated Registration of

Uncertificated Stock). These

month.

Democratic control of the House of Representatives.

Mr Coelho, a master fundraiser and Mr Wright's alter
ego in the hundreth Congress,

resigned last Friday following revalations that be obtained favourable terms for purchas-ing \$100,000 of high-yield junk bonds from Drexel Burnham Lambert, the investment bankers and a key source of Democratic campaign contributions. The investment yielded a

profit of only \$6,800 for Mr Coelho, but the Congressman admitted he had failed to ensure that the bonds were recorded in his name, rather than the Democratic Congressional campaign committee.

At the weekend, Mr Coelho said that he had no desire to

face a prolonged investigation by the House ethics committee such as Mr Wright has endured. His resignation seems certain to end Mr Wright's fight against resignation, though friends say the Texan Speaker is loath to yield his

post. Mr Gingrich said he intends to pursue his campaign to clean up the House.
"Wright and Coelho are symptoms of a disease," he

"Do they serve only as scape-goats, or does the House insist on real reforms now in the 99 per cent re-election rate and campaign laws so we can take power away from the incum-bents and give it back to the American people."

#### Heath attacks Thatcher's London SE faces revolt attitude to EC policies on share settlement plans

By David Buchan in Brussels and Tom Lynch in London

cated, very frustrating and highly political," said one stockbroker who was a leading member of Siscot, which rec-ommended the controversial former British Prime Minister, yesterday delivered his most comprehensive and strongly worded attack on Mrs Marproposals endorsed by the Stock Exchange Council last garet Thatcher's stance on the European Community.

In a speech in Brussels co-sponsored by the Bruges-based College of Europe, he said he stain" left by Mrs Thatcher's speech to the same body in September, in which she warned against the creation of a European super-state.

by the former Prime Minister

of the same party who negoti-sted Britain's EC membership

is likely to encourage those heads of other EC governments who want s showdown with

Mrs Thatcher on monetary and

social policies at next month's

Party running level with or ahead of the Government.

in contrast to Mrs Thatcher's suspicion of EC social policy

Madrid summit,

It was "preposterous and insulting" for the Mrs Thatcher to pretend she intended Britain to become a full member of the European were approved as long ago as The Siscot recommendation, named Tanrus-3, involves extending the exchange's exist-Monetary System, and it was "false popularism" and "patronising, self-serving ing electronic system for transferring and registering shares, Sepon, which is available only to market makers. Within Sepon, companies' shares would be registered in the hypocrisy" to accuse the Com-mission of trying to create "an identikit European personalnames of up to 1,000 large insti-tutional investors, banks and stockbroking firms which Such an attack delivered in the unofficial capital of Europe

shares in computerised sub-registers for smaller investors. The chief objection to the access system proposed in Tan-rus-3 is that the burdens will be excessive on the stockbroking firms when they are trying to cope with the continuous demands by companies for updates from their sub-registers. Some stockbroking firms with a consistently poor record of managing technology would undermine the effectiveness of

would act as nominees holding

the system as a whole. To set up a network with sufficient capacity to overcome these problems would be prohibitively expensive and take too long.

MR EDWARD HEATH, the and monetary union, Mr Heath called for speedy progress towards economic and mone-tary union and "constructive

input" into social policymak-Paying tribute to the College of Europe as "the intellectual focus for European unity," Mr Heath said the right way for was not to "Euro-bash" or to "smear the Community as socialist, let alone marxist" but

most Britons to be constructive and open minded in the debate about Community policies.

Mr Heath suggested that the
British Government was playing "the sovereignty card' to distract attention from domestic difficulties of its own making, such as health service

to follow the preference of

reforms, water privatisation, the community charge, or poll tax, and its own EC policies. London was opposing EC cig-arette labelling standards, even though it would help reduce trade barriers, Mr Heath said. International co-operation, as in the Anglo-Irish agreement, was the answer to stemming terrorism, which should not be

used as a pretext to maintain border checks. He challenged the Mrs Thatcher to "declare that she in Britain, Mr Heath's deci-sion to step up his campaign against his party lesder's has absolutely no intention of becoming a full member of the EMS, despite the fact that membership is supported by her Chancellor, her Foreign Secretary and the Governor of the Bank of England, to name vision of Europe will embar-rass the Tories in advance of next month's European elec-tions when some opinion polls show the opposition Labour

but a few."
Mr Heath welcomed the recent Delors report on steps towards economic and mone-

# leadership faces open challenge by Pozsgay

Hungarian

Hungarian Communist Party chief, will be swept ont of office at an extraordinary party congress to be held later this year, according to Mr Imre Pozsgay, the most radical reformer in the country's lead-

The increasingly outspoken Mr Poszgay acknowledged that he was a prime candidate to become the party's new gen-eral secretary and oust the increasingly unpopular Mr

"One cannot leave the party in crisis," he told the Financial Times during a visit to West

Ilmes during a visit to West Berlin.

If Mr Poszgay's bid for power succeeds, Hungary which is already in the vanguard of reform in Eastern Europe — would have the most liberal leadership of any Soviet bloc state since 1945.

He said that he wanted to break with the party's tradi-

hreak with the party's tradi-tion of covert political man-ceuvring by openly announc-ing his intentions.

Mr Pozsgay said he was faced with the choice of either succeeding Mr Grosz or becom-

ing the new Hungarian president with greatly expanded "State tasks appeal to me more," he said, "but the people must decide."

must decide."

Mr Pozsgay said reformists
were impatiently demanding
an "authentic change" in the
leadership.

He sharpened his criticism
of Mr Grosz when he made
public remarks in West Berlin
regarding the political situation in Hungary.

Mr Pozsgay said that his
country needed "authentic personalities" who could rise to
the top by means of genuine

sonanties" who could rise to the top by means of genuine deeds and not by acting as "world champions in adapting themselves." This was a clear reference to Mr Gross's conservative past before he ousted Mr Janos Kadar as party leader last May, when he formed an alli-ance of convenience with Mr

The Hungarian reformer said yesterday's plenary ses-sion of the Central Committee ould debate the holding of

Congress in September. Grass roots party members were deeply frustrated by the lack of progress in democratis ing the party, and had applied intense pressure for a congress to be called.

Mr Grosz promised greater Party democracy last May but rank-and-file members said the Politburo still monopolised decision-making.

The Congress could lead to a wholesale exodus of conserva-tive members who have rallied forces in an orthodox move-ment called the Ferenc Mün-nich Society.

Mr Pozsgay has warned that a split in the Party now would create a "power vacuum" but said the majority of reformist members would not tolerate a Stalinist retroversion."

The Hungarian politician's visit to West Berlin for a speech to the European Academy amounted to a highly political demonstration.

political demonstration.

Mr Pozsgay carefully avoided setting foot in East Berlin and he implicitly criticised its critodox leadership by noting that "dictatorial Stalinist systems everywhere were undergoing a ctisis" although he said they denied this. Such political systems could not be reformed but had to he changed, he said.

Bush wins Nato support for cuts Continued from Page 1 third zero. Mrs Thatcher, who

has taken the toughest line against any talks on this issue. implicitly accepted that there could be negotiations, but not until Nato was satisfied that "tangible reductions had been

Both Mrs Thatcher and Mr Bush firmly rejected the third zero, but Chancellor Kohl

offered a more qualified view. He accepted the need for nuclear weapons in Europe The pressure to ease the Cocom restrictions on western sales of technology to the Soviet Union has recently been given added force by a dispute between the UK and the US over a Simon Engineering con-tract to build a plant using

advanced computer equipment

## Zhao set for dismissal as party chief

Continued from Page 1

Part of the pay-off to the PLA is said by Chinese sources to be a guarantee that Yang Shangkun, the president and s general, is given a major role. Qin Jiwei, the defence minis-ter likely to be purged in tandem with Zhao, clashed with Yang over the use of the military to control the protests, and was shocked to discover

that Deng had ordered troops sympathetic to him into the Peking military region.

Oin is also blamed for the refusal of Peking troops to advance into the capital when ordered, and for the failure to supply the troops who were sent to the outskirts of the

Li Peng may have a few mili-tary fans in the Fragrant Hills, but a majority of PLA officers and the populace disapprove of the premier, who does not have a provincial power base and whose authority is derived from the coalition of aged revo-lutionaries now running the

#### **WORLD WEATHER**

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Chicago	7	13		London	C	27	70	Prague	Ę	16		Washington	5	15	61
Cologne	5	21	70	Los Angeles	F	74	57	Raykjavik	S	e	43	Zurich	F	21	70
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# US trade policies under fire

Continued from Page 1

lateral trade liberalisation talks could become a "sideshow" because of Super 301.

The Super 801 decisions will pusb some serious agenda issues such as agricultural trade, the environment and structural policies into the background in Paris.

The US moves have come when the nerves of policy makers in the industrialised countries are already under strain. Daspite much burning of midnight oil by officials drafting the communiqué for this week's meeting, a large num-ber of detailed differences

remain over policy.

Although this week's meeting - like previous ministeri-als - will enable the OECD's member states to take the temperature of the world economy, it remains to be seen whether they will be able to agree on how to read the thermometer. Preliminary talks ahead of this week's meeting have exposed differences between

the US and other OECD mem-

bers on the priority to be accorded to the battle against

The US has made clear that

inflation.

does not believe serious inflationary pressures exist. Other countries, including Britain, think otherwise and will point to the latest OECD economic projections which show average inflation in the OECD staying at 4.5 per cent this year and next, with inflation in the US rising to 5.25 per cent in 1990 from 5 per cent

# The decline of the baby boomers

Spot the links between the following stocks: Amstrad, Bine Arrow, Saatchi & Saatchi, Next, British & Common. wealth All were once members of the FT-SE index, and none are now: all have underperformed the market by at least a third since its peak in 1987; and all are the creations of men

all are the creations of men-below the age of fifty.

Not all the youngsters of the Thatcher years have yet been humbled Martin Sorrell's WPP has just won its fight for Ogilvy, and Michael Green's Carlton Communications last week used its paper as cur-rency for the £500m-odd pur-chase of UEL But a striking number of underperforming stocks recently have been com-panies built and run by indi-viduals in their 40s or younger. viduals in their 40s or younger:
Coloroll, down 53 per cent in
relative terms since the stock
market peak: Geteway, down
13 per cent relative since the
peak despite being bid for: Williams Holdings—another ex-

FT-SE stock down 30 per cent relative in the past year. and so on. Comparisons with the Slater generation of entrepreneurs in the late 1960s and early 1970s should not be exaggerated. That was a time of pure financial engineering and most of the operators of the 1890s bare. concentrated on buying and running businesses. But most, of these businesses have never seen a recession, and many have relied lieavily for their growth on the more adventurance. ous forms of acquisition accounting. In the succinct phrase of Phillips & Drew. recessions uncover what auditors fail to spot. It is a logical time for the market to discover the more traditional virtues.

But the market has itself to blame for succumbing to the glamour of the under 50s in the first place. Among the big out-performers since the peak are two companies created by baby boomers whom the market never liked or trusted: Asil Nadir of Polly Peck and Mich-ael Ashcroft of ADT.

#### UK merchant banks ·

Perhaps the stock market was right not to read too much significance into the Bank of Yokohama's purchase of majority control of Guinness. Mahon last week. It is not the first time that a foreign bank has been allowed to buy a UK merchant bank, and the authorities were anxious to see GM pass into firm and conservative hands after the failure of GM's majority shareholder. However, the transaction has highlighted once again the

FT-A Actuaries Index relative to FT-A All-Share Index

declining number of indepen-dent UK merchant banks, and the relative ease with which a friendly takeover, at least, can be transacted.

be transacted.

The sums at stake are not very large. S.G. Warburg, the market leader, is far and away the biggest, with a market capitalisation of a shade over 2600m. The top five merchant banks together only have a combined market capitalisation of £25m, and the remainder could probably be picked up tion of £2bn and the remainder could probably be picked up for no more than £500m. However, the big question is whether there is much of an appetite for ageing City merchant banks at a time when their trading performance is dismal, and their future profitability invertain.

ability uncertain." One has only to look at how a famons old name like Arbuthnot Latham has passed from hand to hand to get a sense of the impermanence of many of these acquisitions. Few have been a success. Nevertheless, the number of strategic stakes in every bank from Leopold Joseph to Kleinwort Benson suggests that ambi-tions remain undimmed, and takeover prospects cannot be ignored just because the banks trading outlook is so rotten. While the Bank of England

while the Bank of England would probably not permit a bid for Warburg, the rest are probably fair game, especially if the arrival of a strong foreign owner promised long-term stability. The problem is that maximising shareholder value has never been a high priority for a merchant bank; and for some strange reason, hostile some strange reason, hostile takeovers remain taboo. Until there is any sign of change on both scores, predicting the next takeover target is useless.

The extraordinary calm that was billed for next week's Opec meeting now seems certain to be replaced by the usual dis-play of had temper. The dreaded question of individual quotas has been reopened by share for itself; while the unpo-pular idea of a \$15 floor to the

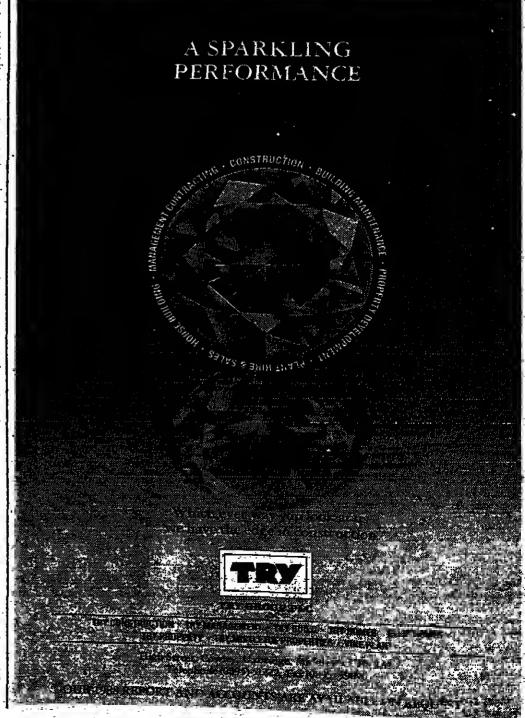
mular idea of a \$15 floor to the price is once again being peddled by Sandi Arabia.

However, no one seems particularly worried Although the price has fallen by almost \$4 in the last month or so, \$21 oil was never meant to last, and \$17 is more than almost any expected even six months. siz is more than almost anyone expected even six months ago. The market reasons that both contentious issues will be nest meeting as it is in no one a interest to threaten a system that is working musually well. For the first time in years the marting the therefore in years the marting that here is the system of the marting in the meeting. ket background to the meeting is favourable, and with demand so strong. Opec has plenty of room to fudge. Production is already running 2m barrels a day above quota, and all of that can be absorbed by the market even with North Sea production back to normal. There is scope to extend the overall quota to 20m barrels a day and still leave room for the usual cheating without putting undus pressure on

prices.
For once, politics are less important than demand in setting the oil price unfortu-nately the market has had no more luck in predicting that than getting Opec moods right. However, at least for now an underlying increase of 25 per-cent in demand seems reasonably certain, and it could be more if the industry responds to recent accidents by holding more stocks. The latest signs are good: in the US, refueries are running flat out, keeping the price of gasolins high, and in the Far East stocks are at their largest stocks. their lowest levels ever. The real risk is that demand will weaken as unexpectedly as it grew: in which case Opec would really be in trouble.

#### Brewing

The negotiations now under way on the shape of the brew-ing industry could affect the future not only of the brewers, but of the Monopolies Commis-sion as well. If the 2,000 pub ceiling is removed in favour of a regional pub swap, the MMC has been wasting its time for the past 2½ years. The thrust of the investigation was into whether vertical integration in brewing assisted the working report found that it did; and if vertical integration is now left alone, the beerage has escaped intact. That should be good news for other industries now nnder scrutiny - betting, credit cards and petrol stations, for instance - but not necessarily for the taxpayer or the consumer.







# **FINANCIAL TIMES** COMPANIES & MARKETS

Tuesday May 30 1989

Toshiba takes off for the Sun



#### INSIDE

#### Poring over Japan's financial lessons



Do Western managers have anything to learn from Japanese financial methods? Some believe that the obsession of Wall Street and the City of London with short-term perfor-mance contrasts poorly with a Japa-

ness concentration on long term-goals. Others maintain that Japan lacks financial sophistication. Clive Wolman argues in the Business Column that both views are flawed, yet crucial differences remain between the two cultures. Page 44

#### Going down in Australia

The troubles of Australia's broking industry were dramatically exposed yesterday when provialonal liquidators were appointed at Jackson's, tha fisted Sydney firm. Shares were auspended, and Jackson's futures operation stopped business. Page 24

#### RTZ's credits mine



An upsurge in UK takeover activity last week also produced some larga bid financing deals. The biggest, if also the most conventional, was the \$3.1bn debt package organised for RTZ Corporation, the UK mining house chaired by SIr Alistair Frame (left), to finance its acquisition of BP Min-

erals. The credit facilities were co-arranged by Barclays Bank and Morgan Guaranty Trust, which underwrote the deal together with Credit Suisse, Deutsche Bank and the Toronto-Dominion Bank, Stephen Fidler looks at this and other financings, Page 22

#### Hong Kong cash call scrapped Unrest in China yesterday led to one of Hong

Kong's biggest ever fund-raising exercises being abandoned when underwriters withdrew from a HK\$3.86bn (\$500m) rights issue faunched seven weeks ago by Hopewell Holdings, a prominent property and construction greep. Page 24

#### **Market Statistics**

Base fending rates
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#### Companies in this section

British Aerospace Eadia Holdings Eastern Produce Hawtal Whiting Hopewell Holdings Juliana's Holdings Kelsey Industries

Koyo Saiko NTN Toyo Bearing Nippon Selko Nivis Tyre-REA Holdings Rececourse Associa Satellite Informin Louise Kehoe on a daring move to set new personal computer standards BOLD: move to establish

A alternative hardware and software standards for the next generation of personal computers will be launched today when Sun Microsystems, the US computer workstation market leader, announces an agreement to licensa its technology to Toshiba, of Japan.

Toshiba, the world market leader in lap-top personal computers, plans to use the Sun technology to create a new class of

puters, plans to use the Sun tech-nology to create a new class of computer products that will be compatible with Sun's high-per-formance workstations yet com-petitive in price with under \$5,000 PCs. The licensing agreement, which will be formally announced today, enables Tachiba to manufacture its com-Toshiba to manufacture its own version of Sun's Sparc reduced instruction set computer (Risc) microprocessor and to use Sun system software, including the Sun Unix operating system, in

computer products.

Toshiba says that it will introduce its first Spare computer systems in early 1990 and that it expects to ship the new comput-ers worldwide "in the kind of volumes that will attract many

mainstream personal computer software applications."

By licensing Toshiba to make Spare PCs, Sun aims to establish its computer architecture as a

AST FRIDAY, just as you

"The new Toshiba computers are expected to fit into the "lap-top" category of highly portable, small computers used widely by business travellers in the West, and popular in the crowded offices of Japanese companies.
Sun could not hope to span the

entire computer market alone,
Mr McNealy explains. "There is
no way that Sun's architecture
can be implemented by Sun itself
to cover all markets, all technologies, all applications. There will be lots of companies that will implement the Sun architecture

and take it into areas where we cannot play," he predicts.

"This allows us to compete against IBM, which can walk in and say that it has everything from sonp to nuts. We'll have soup to nuts from a number of compatible vendors."

Sun's agreement with Toshiba represents an important step in implementing this strategy and a direct challenge to established "IBM-compatible" PC standards based on Intel'a microprocessors and Microsoft operating systems.

Intel has so far dominated the desk-top computer microproces-

new worldwide standard for computing. "You are going to see Sparc systems at every level from lap-top computers to supercomputers," boasts Sun Microsystems president Scott McNealy.

The new Trackithe accounts to the standard for computing sor market with its Complex instruction Set Computer (Cisc) technology. Cisc microprocessors, such as Intel's latest 386 chip used in IBM and IBM-compatible PCs, incorporate microprograms used in IBM and IBM-compatible PCs, incorporate microprograms that enabla the chip to perform the most frequently used functions of a PC very efficiently.

In contrast, Risc microprocessors where Service Spaces are serviced as a service space of the service Spaces.

sors such as Sun'a Sparc process sors such as Sum'a Sparc process only simple instructions, but they do so at record speed.

The Risc versus Cisc chip performance race is linked to the software standards battle between established operating systems such as Microsoft'a MS/DOS most widely-used PC operating systems, and Unix, an operating system originated by AT&T, the US telecommunications

the US telecommunications giant, that has become the focus of efforts to create "open systems" standards to enable all sorts of computers to share applications programs and data.

Toshiba's endorsement of the Risc and Unix approach may add critical weight to the Risc/Unix side of the industry. The Japanese company says that initially it will purchase

Sparc chips from one or more of the five semiconductor manufacturers already licensed to develop them. These includa Texas Instrument and LSI Logic of the US and Fujitsu in Japan.

In the meantime, Toshiba will develop its own version of Sparc for use in its computers. The Toshiba chip will be smaller and faster than those developed by other chipmakers, says Mr Makoto lhara of Toshiba.

while declining to provide details of the planned computer products, Mr Ihara says Toshiba is looking at the possibility of producing several Sparc-based systems "that will not compete with Sun Microsystems' offerings, but rather complement Sun's Sparc systems." Sun itself is expected to enter

the PC market soon, and already offers low-end computer workstations that compete directly with high-performance PCs. An essential ingredient in Son's strategy to establish Sparc as a standard computer architec-

ture is PC applications software. Although Sun claims that over 500 applications programs have been created to run on Sparc computers, far more than for any other Risc-based systems, Sparc has so far not attracted the interest of leading PC software devel-

Toshiba's announcement could help to change that - broaden-ing the potential market for Sun's own computers as well as those made by other Sparc licens-



Mr Joichi Aol, president and chief executive of Toshiba. The company will introduce its first Sparc computers in early 1990

as the leading lap-top computer supplier in the US, the Sun license represents an opportunity to become an early entrant in what may develop into an important new sector of the computer industry - a market for Unix workstation "clones".

Just as Taiwanese and South Korean manufacturers offering clones of IBM PCs have won a major share of the PC market, so Asian manufacturers are expected to move in on the Unix workstation market with low-cost

The trade implications of the agreement between Sun and Toshiba are unlikely to be ignored. Through its licensing agreement with Toshiba, Sun Microsystems.

For Toshiba, which has built a strong position in the European PC market and established itself as the localized by IIS manufactured by III with III which is a strong by III with III with

nsted by US manufacturers.
Currently Toshiba and other
Japanese PC manufacturers must
pay 100 per cent import tariffs on
8 and 16-bit PCs exported to the US. The sanctions were imposed in 1987 in the wake of the semiconductor trade dispute between the US and Japan.

The sanctions do not currently cover 32-bit computers, such as those based upon the Sparc chip, but are open to revision.

Whatever action the US Government may take with regard to the Japanese trade dispute, it is clear that US computer markers will face severe foreign competi-

# The unremarked American turnaround

#### By Anthony Harris in Washington

were probably going on holiday, the statisticians provided some footnotes on the earlier news about US trade and consumer spending.
The first-quarter trade report, taken with the April figures for

personal income and expenditure, suggest that there was nothing freakish about the March trade: figures, which set off the dollar boom a fortnight ago: they appear part of a solid trend. The message is reassuring, and potenmissage is reassating, and poemitially even sensational; but you will only have heard it if you read the small print.

American consumers appear to

hold the key; in the first four months of this year they saved more than 45 per cent more than in an average four months in 1988. If this trend is maintained, they will save \$55bn more this year than they did last. The change is clearly reflected in the trade figures. quarterly trade figures are

usually passed over as stale

news, but they do contain details

and corrections not to be found in the monthly figures; and they also give volume figures. The effect this year is striking: the corrected figures show that while exports have been growing at about the rate the earlier fig-ures suggested, imports were almost unchanged in value in the first quarter, and actually down

The biggest change was a 3 per will probably have to wait years

lation is under the age of 15

there are some hopes that it will now obtain the large and continuing flow of imported capital that it needs.

Mr Prodi, who was an Italian

minister of industry before turning industrialist, argues that the countries on the southern shore of the Mediter-ranean are extremely poor,

with rapidly rising populations and — unlike Mexico — with

no sign of economic take off.

Ha believes that the Euro-pean Community must devise

a pian for the region lest it become a long-term threat to Europe's prosperity and peace.

The spirit of Glasnost was alive and well in St Gallen last

week. But the assembled busi-nessmen also sent a hard-

headed message to Moscow to the effect that large-scale West-ern investment in the USSR

will not be possible until the Soviet Union learns about prof-

its and how to calculate costs and prices in the same way as the West.

the West.

The appearance of two Soviet students of business administration at the symposium suggests that such a day may not be so far in the future. Soviet business schools modelled on those in the West have already been established in Klev and Moscow.

Kiev and Moscow.

One of these - the Ukranian
School of International Busi-

ness in Kiev — is trying to make the Soviet economy more transparent to the outside world.

It has started offering Soviet economic indicators to sub-scribers in the East and West

on a quarterly basis. Although it provides the sarvice in

English, Russian and Ukrai-

nian, tha only subscription prices it quotes are in dollars.

Soviet clarity

cent fall in the volume of con-sumer goods imports, and this came as a surprise. When the monthly figures appeared, most commentators were still talking about the goods sucked in by the American appetite for imported goods. It turns out that the people doing the sucking were for-eign companies, bringing in parts rub our hands together in glee.) So much for theorists and comand equipment for their rapidly

and equipment for their rapidly expanding operations here. These plants are not only displacing imports, but beginning to export, too — things like Hondas for Japan. For Europe too, soon.

Now, if President Bush amounced that he and Congress were already cutting the Federal deficit at an annual rate of \$65bn, through reduced spending, and belying to cut the trade deficit as a result, even the Japanese critics of US bolicy would surely ics of US policy would surely cheer. But when consumers look like achieving exactly the same adjustment in the US savings/investment balance by cutting their

spending, you have to hunt for any reaction at all. This is largely because the economic theorists have no explana-tion for the rise in saving, so nobody knows if it is reliable. We

for theory to catch up with the facts: that is how modern, statistical economics tends to work. Until then, the odd forecasters like Ed Yardeni of Prudential Bache, and myself, who have been expecting a demographic rise in savings all along, can only keep our fingers crossed. (This at least makes it difficult for us to

mentators; but what about the markets? They have been behaving for the last two weeks as if they know the news even before the statisticians had worked it out. And the currency dealers are not the only masters of anticipanot the only masters of anticipation. Did you know, for example,

that the whole of the celebrated Federal deficit now consists entirely of interest payments on the national debt? Such a deficit is largely self-financing, thanks to the more or less automatic reinvestment of coupon income by existing bondholders. You probably did not know this; but the bond market apparently did.

These achievements surely tell
us something about how markets

really work. Commentators nearly always discuss price

have to find something to say when journalists ring them up, confirm this impression, But the fact is that markets are moved by financial flows - buying and selling orders - long before the statisticians can collect and publish them. Goods move, people earn and borrow, spend and save, feel good or bad about life and ring their stockbrokers. The financial flows which result move prices, and contain the yet-uppublished news.

movements as responses to the published news; dealers, who

So the markets are a little like Moilere's M. Jourdain, who dis-covered that he had been talking prose all his life without knowing it. Traders are responding to news they have not yet heard; when they are later "surprised" by the published figures, they are in danger of doing a double-take. (Information theorists might try playing with this as an explanation for market volatility.)

The truth is that much economic news is published long after the markets have responded to it. This is a grim confession to have to make in this newspaper, but there is nothing to be done about it. Official statistics are not — and inaccurate history at that.

Mr Harold MacMillan, the former UK prime minister, made this point when he said that the most along? pressing problem in making economic policy was forecasting the recent past. American statistics rent wave of ethics scandals in

A fortnight ago the markets were surprised by the good US trade figures for March; yet when the figures appeared, the events for that matter, were progress payments and hedging transac-tions to cover trade which may still have not cleared customs today. Some of the "news" which moved prices in the spring will not be published officially until two or three months from now.

Finally, a couple of good-news footnotes. One is simply an unex-plained fact: personal tax payments seem to be running some \$16bn above official projections, for the second year running. Either incomes are higher than reported, or the 1986 US tax-re-

current events, but recent history form was not quite as revenue

can be more historical (and at times more inaccurate) than most.

Congress could open the way to some real improvement in policy-making and public spending control. The scandals concern the ways in which Congressmen raise the huge sums of money needed for campaigning, US style; they get into trouble when it is thought that they are in fact they reported were already style; they get into trouble when nearly two months old. The paying their own pockets — an being made in March — and so, understandable temptation, since they have not had a pay increase

In fact, the damage caused by the American system is more insidious: it almost forces Congressmen to attract contributions by promising local favours. A new ethics bill is on the way, which will certainly tighten up the financing rules to some extent. Since pork-barrel politics is in any case virtually built in to the Federal system, it is no good expecting miracles; but it would not take a miracle to produce a useful improvement,

#### Economics Notebook

# Eagerness of the EC in-crowd

think much of European inte-gration. But among the Euro-pean Community's neighbours the subject has become an

obsession.

Three days at last week's International Management Symposium in St Gallen were an eye opener in many ways. In eastern Switzerland, Mr Lawson's travails with inflation, sterling and bank base made not the slightest impact on the Richter Scale of while the Prime Minister

frets about loss of British sov-ereignty, EC developments are making countries like Austria and Switzerland re-examine

many sacred cows.

Mr David de Pury, Switzer-land's chief trade negotiator, summed up the intellectual ferment with the observation that "there are no longer any taboos."

Hallowed institutions such as Switzerland's heavily proas Switzerland's heavily protected agriculture, its army even its neutrality - are subject to critical scrutiny.

Although Switzerland regards membership of the EC as politically unrealistic at present, its economic and foreign policy is aimed at becoming fully involved in the European "economic area" that it expects to emerge from the 1992 project for a barrier-free

1992 project for a bartier-free internal market. internal market.

Austria appears further down the EC road than Switzerland. Mr Franz Vranitzky, the Austrian Chancellor, fully expects that present internal studies will lead to a formal application to join the EC and is determined that Austria should participate fully in the creation of the internal marcreation of the internal mar-

Whether such hopes are realistic is another matter. Austria's application will be cou-pled with demands for the maintenance of Austria's neu-

MRS THATCHER may not think much of European integration. But among the European Community's neighbours the subject has become an obsession.

Three days at last week's International Management sioner, inject an element of control in the procession.

caution into the proceedings.

The community, he said, was not urging countries like Ausnot urging countries like Austria to come into the club. Indeed, outsiders would have to take the key elements of the EC such as the Treaty of Rome and the Single European Act as they found them.

But Mr Vranitzky's eagerness to join the EC tells a lot about how the community is

about how the community is viewed by those immediately

on the outside.

Increased integration is regarded as unstoppable. Industry in Switzerland, Austria and Sweden is constantly pressing for closer ties.

There is also a fear of being left ont. For example, Mr Marcus Lusser, the president of the Swiss National Bank, warned that an integrated Europe could have the same capacity in the future as the US has in the past to transmit economic the past to transmit economic "shocks" to the rest of the

Southern discomfort

There are growing fears in the south of the EC that Europe could itself be subject to eco-nomic, political and social shocks from the impoverished nations of North Africa.

Professor Romano Prodi, president of Raly's giant state-owned IRI holding company, warned that Europe could face a problem more grave on its southern flank than that posed for the US by Mexico.

Mexico has recently made

considerable economic prog-ress. Its budget deficit has been reduced; trade barriers have been cut by two thirds; public enterprises have been sold. Although half Mexico's popu-

## THIS WEEK

US LABOUR market figures on Friday, which will provide the first indications of the strength of economic activity in May, are likaly to be the most closely watched statistics in financial markets this week. The recent volatility of the dollar has largely hinged on speculation about a possible slowdown in economic growth which may eventually lead to lower interest rates. A modest rise in employment could fur-

ther encourage markets. The consensus of analysts' forecasts, compiled by MMS International, the financial research company, is for a rise of 200,000 in non-farm payrolls against 117,000 in April. The unemployment rate is expected to fall to 5.2 per cent, from 5.3 per cent in April.

Government ministers from members of the Organisation for Economic Cooperation and Development meat in Paris tomorrow and Thursday. Discussions are likely to focus on worldwide macro-economic pol-

icies and problems.

Speculation about a rise in
West German interest rates could intensify when the Bund-esbank council meets in Berlin

in May are expected this week.
Opec oil ministers meet in
Vienna on Thursday, in
advance of the formal ministeadvance of the formal ministerial conference acheduled for Juna 5. The meeting will decide on the Opec production ceiling for the second half of the year as well as individual quotas for members. The meeting is expected to address some contentious issues, and could

on Thursday, its annual visit to the city. A rise in rates is thought unlikely.

Also in West Germany figures for industrial production in April and consumer prices in Mary are expected the prices.

contentious issues, and could have a big impact on oil prices. Trench trade figures for April will be released tomorrow and could trigger fresh fears of a widening trade gap. Figures for March, showing a deficit of FFr262m (\$38m), are widely thought to have been freakishly low.

We economic statistics cen-

**UK official reserves** 

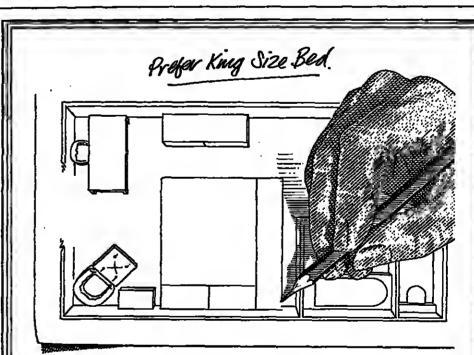
tre on official reserves figures for May released on Friday. These could attract more attention than usual as they will reflect the scale of Bank of England intervention to snp-port sterling and check rises in the dollar.
The consensus is for an

1988

underlying fall of \$1.2bn. Other events and statistics this week (with MMS international consensus in brackets) Today: US new home sales in

April (+1.4 per cent). UK, new vehicle registrations in April. Wednesday: US factory goods orders in April (+1.8 per cent), leading indicators for April (+0.8 per cent). Mr Michel Camdessus, managing director of the International Monetary Fund delivers speech in Paris on recent developments and proposals for third world debt. Bank of England publishes statistics incloding bill turnover and final money supply figures for April.
Thursday: UK, Department

of Trade and Industry pub-lishes Spring survey of invest-ment intentions in manufacturing and service industries.
Friday: UK, company liquidity survay in first quarter. Finance ministers of the group of ten leading industrial nations meet in Berne, Switzerland to andorse a report on responsibilities of the International Monetary Fund and World Bank in the debt crisis.



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bed, and how many pillows and ful touches. In London and Cologne, for blankets would you like?

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room you get. You'll find every Hyatt has thought-Would you prefer a king-sized example, the guest rooms

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## INTERNATIONAL CAPITAL MARKETS

# for takeover funds THE FUTURE of trading on the new-issue, or primary, sector of the Euromarkets came to one to of the Euromarkets came to one to of the Euromarkets came to one to

DETAILS of some long-awaited takeover financings emerged last week with the upsurge in merger and acquisition activity in the UK.

The largest, and the most conventional, of these was the \$3.1bn in loans for RTZ to help finance its \$4.3bn purchase of the mineral assets of British Petroleum. The loans, accompanied by a £486m rights issue, will boost the company's gearing - net borrowings as a percentage of shareholder funds - from 7 per cent at the end of last year to about 93 per cent.

The financing was arranged by Barclays Bank and J.P. Morgan which, along with Credit Suisse, Deutsche Bank and the Toronto-Dominion Bank, have underwritten the facility.

Tinto Investments, a Canadian subsidiary, will borrow up to US\$700m for five years, paying interest of 0.3 percentage points over the London interbank offered rate. Two US subsidiaries will borrow up to \$2.4bn for eight years at 40

Explaining why the terms were not more favourable to RTZ, the company said "these margins reflect the relatively large size of the financing, the long average life of the amortisation schedule (which is designed to optimise the group's tax efficiency) and the large individual bank partici-

pation amounts." pation amounts."
The loans, which will probably be refinanced by the company, were launched into general syndication on Wednesday with RTZ relationship banks. Midland Montagu, which in the previous week underwrote

#### EUROMARKET TURNOVER (\$m)

Week to	May 25, 19	189	Com	re: AIRi
USS Prev Other Prev	11. 10. 18.	956.1 4 834.9 3 440.6 2	170detr 4,369.5 7,006.4 4,436.6 8,846.0	Total 56,335. 47,841. 42,877. 50,781.
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with Citicorp \$910m in acquisi-tion finance for WPP, is also co-underwriting a £427m David and Goliath bid launched last week by Anglo United, an open-cast mining and fuel distribution company, for Coalite. The £430m acquisition financing reflects the fact that Anglo United wants Coalite's fuel distribution network, and would

dispose of much of the rest. The other underwriter of the £200m 1%-year bridging facility and £230m 6%-year acquisition facility is Hongkong & Shanghai Bank. It will not be syndi-cated unless and until the bid is successful.

Citicorp Investment Bank Citicorp Investment Bank launched two corporate deals last week. The largest was a \$500m multi-option facility for the finance subsidiary of Elders Resources NZFP, the New-Zealand incorporated forest products group which is 49 per cent held by Elders IXL. The five-year facility carries an underwriting fee of 12½ basis points, with a margin of 15 basis points. Utilisation fees start at 5 basis points if more

start at 5 basis points if more than a third is drawn and 7% basis points if more than two

A measure of the advantage some US companies believe exists in the international markets is contained in the rapid refinancing of a segment of a US-syndicated financing signed last October for Burlington Northern Railroad of Fort

Worth, which operates rail-ways in 25 states and Canada. The original \$750m facility was for five years and carried a margin of a point and a com-mitment fee of a point, although both would come down in the case of a sufficient improvement in the company's credit rating.

The international deal was apparently the idea of a new finance director, who believed last year's facility, also arranged by Citicorp, could be improved on. Although admittedly shorter in maturity and smaller in size - \$300m over three years - the financing carries a facility fee of 10 basis points, an interest margin of 12% basis points and a ntilisation fee of 7% basis points if

Stephen Fidler

# RTZ heads queue Spotlight falls on price support in new-issue sector

under the spotlight last week, reclaiming the leading place it has occupied in the minds of syndicate managers this year.

This time the question on traders' lips was whether new Eurobond issues needed formal price support from the lead manager. They were prompted partly by the realisation that deals without obvious support were struggling in a choppy In the eye of the storm was

Credit Suisse First Boston, which in March asserted via Mr Hans-Jeorg Rudloff, its chairman, that it would no longer make prices of its new issues to independent brokers. Mr Rudloff argued that the brokers provided an outlet for intermediaries in an unprofita-ble market and that by making

prices only to its syndicate partners, CSFB would encour-age discipline and enhance the efficiency of primary distribu-

In particular, brokers were the normal vehicle by which co-managers could anonymously sell their allocations back to the lead manager if they were unable or unwilling to work at distributing the paper to end-investors.

Many syndicate officials dis-

sented from CSFB's policy when it was announced, saying the brokers added liquidity and transparency to a market where the display of genuine prices was vital to credibility. Last week it emerged that other houses have been consistently bidding on broker's screens for several of CSFB's deals, including Du Pont and

the recent Electrolux issue.
This led to comment that CSFB was supporting its issues via third parties, although everyone denied there was any formal arrangement. Some houses involved said they did not agree with the specific policy of not making prices to brokers.

Through the debate aroused by CSFB's policy, it has become clear that the market's original interpretation of the new-issue procedure as primar-ity an attack on the brokers was wrong. The real intention of the policy was to go to the heart of a contradiction inherent in the current ethos of the underwriting community, a contradiction which many senior managers think will have to be removed if the Euro-

market is to survive.

If a bank or securities house believes it can distribute paper to investors as part of an underwriting syndicate, it clearly has the motivation to enter a deal, either buying the whole deal as lead manager or accepting a lower management invitation.

With genuine placement power, a house has no interest in exploiting the anonymity provided by the shield of the independent brokers. However, if it accepts a deal knowing it has no placement power or

place the bonds, a house can dump its bonds and with them the underwriting responsibility implied by its acceptance of the invitation to participate. While the brokers undoubtedly provide liquidity and transparency, their activity can also serve to disguise shift-

ing patterns of placement Houses can enter deals and lay claim to a share of distribution power within a particular sector, even while their power

may in reality be waning or non-existent. Arguably this allows the excesses of over-competition to endure far longer then they would if a different underwriting system included the open auditing of trading books on

the primary bond market.

An indication of how quickly placement power can materialise and evaporate within a sector was shown by last Friday's property seven year, issue for Eculoom seven-year issue for Crédit Foncier.

The lead manager was Union Bank of Switzerland, with CSFB and BNP Capital Markets as joint lead-managers. While the mandate was reward while the mandare was reward, for hard work in the Ecu sector by UBS this year, it also acknowledged the reality that Swiss investors now supply the most consistent demand for Ecu-denominated bonds. The weakness of the Swiss

franc and the discrediting of the D-Mark after the withholding tax episode has turned Swiss investors towards what they now see as the best defensive currency. This shift has combined with the established placement power of the Swiss banks to alter the profile of the

Although it was increas last week, a SNCF 10-year Ecu deal was reported to be prov-

ing difficult to distribute.

There was well-informed speculation that the maturity of the Crédit Foncier deal was set at the instruction of the French Treasury, which over-

sees deals by government agen-cles. The 10-year deal proposed by Credit Foncier was apparently altered to a seven-year maturity so that it would not compete directly with the ...

While this was acceptable both to the agency and the lead manager, it reflects an impor-tant shift within the market for origination and syndication

of Ecu deals. in the Euromarkets as a whole, resistance to change is sporadic, waxing and waning with the latest filusion that profitability can be restored to the Euromarket without withdrawals from the business.

drawals from the business.

That there will be damaging withdrawals, however, is becoming more likely as the weeks pass and losses mount. At a strategic level, managements can be forgiven for levels can be forgiven for levels as the better that looking at the bottom line and wondering when the buck has

Andrew Freeman

INTERNATIONAL		
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Borrowers	Amount m.	Maturity	Av. lite years	Coupon	· Price	Book runner	Offer yield	Borrowers Tobishima Corp.(q)**\$	Amount m. 500	Maturity 1993	Av. IIIe years	Coupon (12) -	Price 100	Book runner Chicorp Inv. Bank	offer yield
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Nippondenso Co.	1bn 1.5bn	1993	7	7	100	Nomura Int.	4.000	Coll.Mort.Secs.No.1‡	. 200	1992/96	1-2/1/-	43			
Toyota Motor Corp.	100	1996	7	914	10112	Merrill Lynch	8.962	ECUs			·				8.550
Austria, Republic of   ASLK-CGER iFICO◆	40	1996	7	10 15 <sup>1</sup> 4	101 %	Mitsubishi Fin. Int.	9.620	Nat. Nederlanden USA	100	1994	. 5	9	101	Bankers Trust Int. Sumitomo Fin. Int.	8.433
Interfinance Cr.Nat.(a)	30	1990	1	15 <sup>1</sup> 4	101	Bankers Trust Int.	11.186	Volvo Group Finance	.75	1991	2	94	101.45	Boe Paribas Cap Mids	8.54
Union Bk of Finland(b)	50	1992	8	1134	101 <sup>3</sup> 8	Goldman Sachs Int. Nomura Int.	11.100	Fed. Business Dev.Bank	100	1994	<u>5</u>	9	101.80	UBS Phillips & Drew	8.633
Press Kogyo Co.	100	1993	4	(412)	100	Dalwa Europe.	*	Credit Foncier	100	1996	-7		96 %	SBC	8.614
Selka Corp.	80	1993 1996	ei.	(4 <sup>1</sup> 2) (5) 22bp	100.10	Yasuda Trust(Europe)	-	ECSC(r)◆	41 .	1997	7.2				
Eagle(c)‡◆	200	1999	10	838	1015	Deutsche Bk Cap.Mkts	9.120	FRENCH FRANCS			V1.				8,705
Deutsche Bank Finance	125	1994	5	912	10152	CSFB	9.081		500	1996	. 7	9	10112	BNP Capital Markets	£/00
Electrolux  Monte d'Paschi d'Siena	100	1994	5	o_	65.305	Nomura Int.	8.896	Barclays Bank Pic	500	14800			1.5		
Sapporo Breweries	200	1993	4	(4½)	100	Yamaichi int. (Eur)	1	LIRE						One Donly Stink	12.36
Mitsubishi Heavy Ind.	1.5bn	1993	4	(4 <sup>1</sup> 2) (4 <sup>3</sup> 2) (4 <sup>3</sup> 3) (4 <sup>1</sup> 2)	100	Nikko Secs. (Europe) Nomura Int.	ĵ.	Unilever NV	150bn	1994	5	124	1013	San Paolo Bank	,4400
Mitsukoshi Ltd.	400	1993	4	(438)	100 100	Dalwa Europe	÷				_`	٠.	. •		
Alps Electrico	200	1993	4	(4,2)	100	Merriii Lynch		GUILDERS					101 12	ABN	7.71
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Rhone-Poulenc Comm.(I)	150	1993	À	(436)	100	Yamalchi Int. (Eur)	*		▲ 300	1993	4	Ó.	70%	Privatbanium	9.03
Olympus Optical Co.  Olympus Optical Co.	150	1993	4	$(4^{3}k)$	100	Nomura (Singapore)	*	Commerzbank O'seas Fin.	• 300	. 1380					
Suzuki Motor Co.	300	1993	4	(4 <sup>3</sup> g) (4 <sup>3</sup> g) (4 <sup>3</sup> g) (4 <sup>3</sup> g)	100	Niiko Secs. (Europe)	Ξ.	PESETAS					<del></del>	The state of the s	12.20
Daiwa House Ind.	800	1993	4	(4 <sup>3</sup> 8)	100	Nomura Int.	9.511	EB♦	10bn	1994	5	12.20	100	B. Sentander Negocios	
Finnish Ex. Credit(m)	200	1999	10	912	99.93	Goldman Sachs	. 0.011								
AUSTRALIAN DOLLARS							<u>_</u>	· YEN		4000		7	1015	Nippon Credit Int.	6.52
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D-MARKS								World Bank(s)◆	10bn 5bn	1999	10	5.46	100	Salomen Brothers	5,45
National Bk of Hungary	200	1997	8	8	100	DG Bank	8.000 8.283	Alitalia★★◆ Banco di Napoli(o)◆	5brs	1993	4	3	1013	Dalwa Europe	7.58 4.90
Eurofima(d)(s)	150	1993	4	85	101 %		7.133	National Home Loans(p)		1994	423	53g	101%	Yasuda Trust Europe	7.33
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Hokuriku El Ind (1)***	90	1994		(11/2)	100	Citicorp Inv. Bank	*	Lynch, Call after 5 years at 10	0, I) Botrower	otion to rede	em in DM o	US\$ at strike	price of D	mars, b) Put and call February 1991	a. q) indicate
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# *TERNATIONAL BANK FOR* RECONSTRUCTION AND DEVELOPMENT

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£35,000,000 11½ per cent. Loan Stock 2003

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BARCLAYS de ZOETE WEDD

#### INTERNATIONAL CAPITAL MARKETS

Sector UK GILTS

# Market split over future of rates

THE GILT-EDGED securities market is evenly divided over the future course of interest the future course of interest rates, believing they could either stay at 14 per cent or rise to 15 per cent. It is certain, however, that enough, perhaps too much, has been done to cool the domestic economy.

An impromptu survey of 10 participants, consisting of market markers and economists, discloses a clear preference for cash, with the long end of the market coming a distant sec. market coming a distant sec-ond. The strategy recom-mended is decidedly cautious and summed up in the words of Mr Peter Clark, at Kleinwort Benson, who said gilts "remain a market for one night stands,

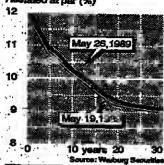
not a lasting relationship."

A minority believes that value at the long end will continue to be underpinned by the Bank of England. Its efforts to Bank of England. Its efforts to defend sterling, which has required intervention in for-eign exchange markets, will have to be sterilised and that means a step-up in official purchases at the long end.

It was well telegraphed to the market that the Treasury and the Bank thought 13 per

and the Bank thought 13 per cent interest rates were work-ing in the way they were intended. Most of the market agreed and economic indicators released last week clearly supported that view. The volume of retail sales was down 1.4 per cent in April and since last summer it has barely grown. First-quarter gross domestic product figures,

UK gilts yields Restated at par (%)



which showed a (largely oil induced) fall compared with the fourth quarter of 1988, lent support. Figures for new construction orders in March showed a 9 per cent fall year-

In an attempt to make a silk puise out of a sow's ear, the official line last week was that the move to 14 per cent has been particularly well targeted. The Treasury and the Bank maintain that the new level of base rates will support the exchange rate but will not feed through to higher mortgage interest rates and hence hit the

The only house of the 10 surveyed to retain its belief in the soft landing is Warburg Securities. It believes the prospect remains one where growth slows. But the consumer is not destroyed and the pound will

QUEBEC PROV 13 40
QUEBEC PROV 13 40
QUEBESLAND COVT 11 % 94
RALSTOR PURINA 11 % 95
REYNOLD SP AL 104 % 15
SARA LEB % 35
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not rise high enough to offer the risk of a hard landing. The market is, however, gen-erally disinclined to believe the erally disincinced to believe the authorities when they say the new level of base rates will not affect domestic activity. Goldman Sachs believes the UK is in for "a long dose of staglation." The outlook is for persistently high inflation, with provide of every desired. growth of around 1 per cent for-a long period bot with some considerable improvement in the balance of payments.

The view of most in the mar-ket is that if interest rates are sustained at 14 per cent for much more than a month, then building societies will be forced to move. A rise to 15 per cent, which 5 of the 10 sur-veyed think will happen within the next three months, will certainly tip the hand of the soci-

tainly tip the hand of the societies.

To these participants, a move to 15 per cent will be occasioned by sterling, which remains a large problem for the anthorities. The Government appears divided among itself and is losing ground in opinion polls, both of which are unsettling to international investors. This is happening at a time when co-operation a time when co-operation among the Group of Seven leading industrialised coun-tries also appears at a low point and is fuelling interest in

the dollar. The next few weeks have therefore assumed the utmost importance to the market. At the time of writing, it seemed

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SELE 54 96
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DEMARK 64 92
EB 64 9 94
EUROFINA 64 95
FEMARA 64 95
EMARA 9 90

FM M A 64 92 GMAC 64 90 MM A 64 9

LIDGE STRAIGHTS
COUNCIL EUROPE 7 94.
GALVAL ANGE 7 95.
GARTONIC EIG BATCH 72, 94.
KULTIB WORTH BELISON 7 94.
WORLD BANK 0 96.

FT/AIBD INTERNATIONAL BOND SERVICE

the Japanese anthorities were going to raise their discount rate 0.75 percentage points to 3.25 per cent - this being a compromise between the needs of the bond market and the equity market. The bond market would have pushed for het would have pushed for another half-point rise if the Bank of Japan had moved only by a half, and the equity mar-ket, which would have been unsettled by the latter event, was seen to be able to cope with three-quarters of a point.

The focus later this week will switch to Frankfurt, where the Bundesbank council meets on Thursday. Failing another revolt by regional bank governors, it is unlikely that the Bundesbank will raise its discount and Lombard rates. The line from officials in Frankfurt is rates are moved only in response to domestic conditions and that no new data has emerged to make a rise necessary. Moreover, the rise in the price: level currently being reported reflects the past and appropriate action has been

Where the combination of the Japanese rise in rates and the German reluctance to do the same leaves the dollar and sterling is anyone's guess. It seems unlikely to undermine the dollar but sterling could find support on the crosses in the absence of Bundesbank action on rates.

Simon Holberton

**US MONEY AND CREDIT** 

# Investors cling to careering dollar

THE CREDIT markets have become quite single-minded. For the past three weeks, lenders and bond investors have ignored signals about the state of the US economy. They have simply hung on for dear life to a carearing dollar exchange

Last week brought more of this. News of strong personal income and spending in April, robust durable goods orders and an ambiguous first quarter figure for gross national prod-uct flashed by the markets almost without registering. The sharp 1.1 per cent rise in personal spending on Friday did set bond prices back but this was quickly made good when the dollar continued upwards.

By the end of last week, the Treasury long bond was up by a full point, with its yield falling to 8.61 per cent. With this drop in yield, the long bond has decisively broken out of the range of 8.75 per cent to 9.50 per cent, which has been the price of 30-year money for a year. Merrill Lynch, among others, is badgering small

investors to take these yields with the promise and threat they will fall further.

Yesterday, neither the for-

because of the Memorial Day holiday. Overseas, the dollar was very strong and it is hard to see what is going to cool the speculative fever behind the rush into US financial invest-

ments.
On Friday, dollar bulls effortlessly frustrated two rounds of dollar sales by central banks. Higher interest rates abroad did nothing to stem the appeal of dollar investments. Base lending rates rose to 14 per cent in the UK and there was a piece of interest rate tinkering by the Swiss central bank which had the effect of raising Switzerthe effect of raising Switzer-land's Lombard rate.

The markets are also ready for rate increases in Japan and West Germany. For weeks there has been talk of s rise in the Japanese discount rate: the current guess is for a three-quarter point rise as early as this week. As for West Germany, which has pushed up interest rates twice already this year, the market seems to be thinking of some kind of Swiss-style move.

For the bond market, the dollar's rise brings not only the usual advantages of falling import prices and increased foreign interest. The sudden eign exchange nor the bond upturn in the exchange rate market traded in New York after three years of stagnation

turing industry — most notori-ously steel, chemicals and paper — which have enjoyed de facto import protection through dollar devaluation and are running their machines at full capacity. The move in the dollar will now make it hard for them to raise prices with the freedom they have enjoyed for two years. And that will help limit inflationary pressure further down the production

Salomon Brothers gives this example from the paper industry. US paper pulp sells for \$840 a ton, up a handsome 14 per cent over the past year. But the 17 per cent rise in the dollar against the D-Mark has handed Scandinavian producers a \$75 a ton price advantage and the US producers will have to give up something, whether price, profits or market share. This month's equity market, which has been oddly choosy for such a strong performer, Salomon Brothers gives this for such a strong performer, wants nothing to do with last season's stars such as Bethle-

hem Steel, Union Carbide and International Paper. Instead, a period of lower interest rates could stimulate depressed areas of the economy where growth is unlikely to be inflationary. The fall in interest rates, for example, might help residential construction in some markets of the north-east and Texas, where inflationary expectations are, to say the least, low. in February.

What is particularly striking Although the bond market about the bond market rally is that fixed income markets beat seem no longer bothered by the not. imbalance in US trade. After

or decline may have some crude but salutary economic effects.

There are parts of manufacturing industry – most notoriously steel, chemicals and trade deficit for March was provided to the control of the con \$8.9bn and a lot of people seem ready to say that the April fig-ure, which will be published halfway through June, will show another decline. It is possible, too, that the rise in the dollar will temporarily flatter the trade statistics through a J-curve effect, reducing import

prices as expressed in dollars.
But the equity market, for one, is far from sure that US manufacturers can adjust to an skill of Japanese industry. And it may well be that the bond market has decided that the dollar's rise will "hollow out" more of US industry with the attendant disinflationary effects of factory closures and job losses. It is not impossible that the dollar's rise actually

signals the recession.

It is thoughts of this sort that have had the credit markets bubbling over with antici-pation of a cut in Federal Reserve interest rates. With one-year and two-year Treasury notes yielding almost a percentage point less than overnight Federal funds, there was much speculation last week that the Fed would ease. But though the Fed sold dol-lars heavily in the foreign

exchanges, it drained reserves from the banking system all week to keep Fed funds at the 9% per cent level they reached

seems to think inflation is beaten, the Fed evidently does

James Buchan

## Chase boosts credit cards

By Janet Bush in New York

CHASE Manhattan added significantly to its credit card business by purchasing a \$1.1bn portfolio of Visa and Mastercard accounts from Independence One Bank of South Dakota, the largest deal of its kind.

The purchase of the Independence One portfolio by the Delaware subsidiary of Chase increases the bank's credit card base to more than 7m

accounts. Chase is already ranked second in total consumer unsecured revolving credit and will have ontstandings of more than \$8bn.

Mr Thomas Conway Lynch, an executive vice president, said: "This is the largest credit card acquisition on record and it underscores Chase's commitment to invest in businesses that have superior core-earn-

US MONEY MARKET RATES (%) US BOND PRICES AND YIELDS (%) all, it was the decline in the NRI TOKYO BOND INDEX December 1983 - 100 147,99 149.14 147.73 147.73 513 Government Boods
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# INTERNATIONAL CAPITAL MARKETS AND COMPANIES

# Liquidators appointed at listed Australian broker

By Chris Sherwell in Sydney

THE TROUBLES of Australia's broking industry were exposed yesterday when provisional liq-uidators were appointed at Jackson's, the listed Sydney

Shares in the firm, one of two listed brokers, were suspended, and its futures operation stopped business. MBII, the Malaysian finance house which is a key shareholder with a stake of about 15 per cent, said it would make the necessary provisions. Jackson's demise follows a

number of recent setbacks. Earlier this month it said it would cut overheads by closing its offices in Melbourne and

Perth. That retrenchment followed the sacking of about 20 staff at the end of March. and earlier redundancies last year.
The firm reported a A\$6.8m
(US\$5.19m) loss for the six months to December, and a loss of more than A87m in the year to June 1988. When it listed at the height of the boom in July 1987, it was the first of

Australia's brokers to go pub-lic. McIntosh Securities has since listed as well. it is widely known that most Australian brokers have suf-fered financially from the low turnovers and competitive commission rates which have prevailed since the October

Recent results from banking parents have confirmed the trend. So has more direct evidence, such as last month's decision to cease trading by Randall Cran & Green, the small Melbourne broker, and a general stream of redundan-

Some broking firms, to strengthen their positions, have sold significant stakes to outsiders. Bain & Co found Dentsche Bank of West Ger-Denische Bank of West Germany as a partner, and McNab Clarke was bought by First Boston of the US. The largest independent broker remaining

## France increases bond dealers

By George Graham in Paris

THE FRENCH Government has named three more reporting dealers for its Treasury bond market, opening the way for the first time to Japanese and British securities bouses. Bacot-Allain, the French

stockbroking subsidiary of the UK's S.G. Warburg, Nomura, the largest Japanese securities group, and Compagnie Pari-eienne de Reescompte, a French discount house, have all been named "correspondents en valeurs du Trésor joining two other banks in the same position and 12 full primary dealers, or "spécialistes en valeurs du Tresor.

The enlargement of the circie of Treasury bond dealers has prompted grumbles from

some of the banks already implanted in the market. Since the Government selected the first primary dealers in Decem-ber 1986, only one firm has dropped out of the market, but several others have scaled

back their level of activity. "It is clear that once you go ahove a certain number of dealers, it becomes very diffi-cult to make a profit, and we had already reached that numhad already reached that hum-ber," said the head of bond dealing at one French hank yesterday, adding that he feared Nomura might follow a policy of aggressively seeking

The French Finance Ministry will be carrying out a review of the existing primary dealers

early next year, and it is thought possible that at this stage some might be demoted or replaced by the reporting

All authorised dealers are under the obligation to make permanent markets across the range of Treasury bonds and bills, but full primary dealers receive in return the right to make non-competitive bids at the regular monthly bond auctions. Reporting dealers merely gain access to the two inter-

ealer brokers in Paris. Warburg and Nomura are not the first foreign groups to be admitted to the circle of French Government bond dealers: J.P. Morgan was one of the original primary dealers.

# Irish futures exchange launched

By Kleran Cooke in Dublin

MR Charles Haughey, the Irish Prime Minister, yesterday launched the Irlsh Futures and Options Exchange (Ifox), the first exchange to be created in Ireland since the formation of the Dublin Stock Exchange in

A total of 24 financial institutions have subscribed I£1.5m (\$1.9m) to set up Ifox, which will initially trade financial futures and options linked to Irish pound gilts, interest rates and Irish pound/dollar managing director, said that

exchange rates.
Its promoters say that Ifox

will eventually list futures contracts linked to Irish equities and options contracts on gilts, currencies, equities and inter-

exchange computer.

institutions.

Among Ifox members are

Ifox is a computer-based automated market with members trading via personal com-puters in their own offices, with links to a central

the exchange would enhance significantly investment oppor-tunities for Irish financial

Ireland's two main commercial banks, Allied Irish Bank and Bank of Ireland, plus Citibank, Banque Nationale de Paris and Algemene Bank Nederland. Most of Dublin's leading stock broking firms are also Ifox

Initially Ifox will trade only between 10.30am and 3.30pm.

# to buy stake in Swedish tyre maker

By Andrew Fisher in Frankfurt

CONTINENTAL, the West German tyre company, is plan-ning a further expansion in its international activities through the purchase of a majority stake in Nivis Tyre of Sweden, a move which will roughly double its share of the Scandinavian market.

Nivis, part of the KF Industri group, an industrial con-glomerate which is controlled by the Swedish trade union movement, last year had a turnover of SKr1.33bn (\$198m). Like the German company, it has roughly 10 per cent of the Scandinavian market and numbers Swedish producers Volvo and Saab among its customers as well as exporting tyres to other Euro-

pean countries.

The German company declined to say what price it intended to pay for Nivis, with which it has had a technical agreement since 1957. This dates from the time when Uni-royal, the European subsidiary which was bought by Continental in 1979, was moving

into radial tyres.

By purchasing General Tire of the US for \$643m in late 1987, Continental moved np from seventh to fourth place in the world tyre manufactur-

ing league.
The inclusion of earnings from General Tire for the first time was mainly responsible for last year's 40 per cent jump in Continental's earnings to DM195m (\$105m).

As well as producing tyres under the Gislaved and Viking brands in Sweden and Norway respectively, Nivis, which employs 1,700 people, also has a chain of dealerships in Nor-way. The German company way. The German company intends to keep the individual tyre brands, adding them to its existing Continental, Uniroyal and Semperit brands in

Europe. Continental said it hoped to reach a final agreement on the purchase of Nivis this summer. The deal will mark a fur-ther step in the concentration of the world'e tyre business into fewer companies, with Continental keen that Nivis does not fall into the hands of a rival producer.

which will be a second of

# Continental Unrest in China scuppers Hopewell's rights issue

By John Elliott in Hong Kong

THE UNREST in China led to the abandonment yesterday of one of Hong Kong's biggest fundraising exercises when underwriters withdrew from a HK\$3.86bn (US\$501m) one-forone rights issue launched seven weeks ago by Hopewell Holdings, a prominent property and construction group.
This was a blow for Mr Gordon Wu, a flamboyant entre-

preneur who controls the com-pany and has built up extensive construction interests in southern China. Analysts regarded the decision as inevitable because of the erratic state of Hong Kong's stock market.

Yesterday the local Hang Seng Index recovered by 79.34 points to close at 2,845.01, after losing 379.96 points in volatile

trading last week. It is still vul-nerable to the political uncertainty in China. Hopewell's shares were

suspended on the Hong Kong exchange yesterday. They were last traded at HK\$2.47, compared with an offer price on the issue of HK\$2.60. Mr Wu planned to use most

of the funds to finance two projects — a 91-storey hotel in Hong Kong's Wanchai district and a six-lane highway linking. Hong Kong with Guanghou, the capital of China's Guangdong movines and the special dong province and the special economic zone of Zhuhai, adjacent to the Portuguese enclave of Macao.

Hopewell said yesterday it would seek alternative meth-ods of financing the projects, both of which are already

under way. Hopewell has had problems with Guangdong authorities on the construction of the highway and is believed

of the highway and is believed have been given direct backing from Peking.

A group of underwriters decided yesterday to terminate their underwriting agreement on the issue because, they said, there had been significant changes in market conditions. changes in market conditions changes in market conditions since April 12 when they signed up. Led by James Capel Far East and Wardley Corporate Finance, they were involved in just over HK\$1bn.

Mr Li Kashing's Cheung Kong Holdings was underwriting 13 per cent of the 1,485m new shares on offer and Mr Wu, along with his family and fellow directors, was taking up

fellow directors, was taking up

mine in the Orange Free State is expected to need additional development capital soon.

The JSE has not been favoured as a source of capital since the crash of 1987, even though industrial share prices

have recovered and are at

record levels. Most large indus-trial companies have strong

balance sheets and cash flows and prefer to finance new

Nissan continues strong recovery

By Stefan Wagstyl in Tokyo

NISSAN, the Japanese car maker which has staged a strong recovery after a collapse in profits three years ago, yes-terday posted a 121 per cent increase in consolidated

increase in consolidated annual pre-tax profits to Y200.8hn (\$1.4hn).

Strong sales at home of both cars and trucks as well as cost-cutting, plus a great improvement in the profitability of overseas manufacturing operations contributed to the overall gain.

Sales in the year to the end of March rose 18.4 per cent to Y4.812hn. Nissan said this was largely due to success in the home market where it raised market share in automobiles to nearly 25 per cent. It forecast a further 1 percentage point increase in the current year.

Operating profits almost donbled to Y171.3bn due to cost-cutting at home and abroad and the impact of increasing production at

increasing production at recently established overseas plants. Nissan said that profits in the US and Mexico rose

greatly.

Losses at the British plant fell and Nissan said the factory may make a profit this year. The increase in the contribu-

tion from overseas manufactur-ing operations is highlighted by the fact that in 1988 consoliby the fact that in 1988 consolidated operating profits were at Y47.6bn, little higher than parent company operating profits of Y43.6bn. For the year just ended, consolidated operating profits of Y171bn' compared with Y92bn for the parent company. Profits from overseas pany. Profits from overseas were expected to continue to grow in the current year. On a consolidated basis, net

income was Y114.6bn, up 77.7 per cent, giving earnings of Y46.27 per share. The parent company registered a 4.7 per cent increase in sales of Y3,580bn, and a 12.9 per cent increase in pre-tax profits to Y154.8bn. Net income was Y63.6bn, or 65 per cent up. The dividend was unchanged at

For the current year, Nissan forecasts further increases in parent company sales and pre-tax profits to Y3,800bn and

# Gencor plans to raise R1.5bn

Gencor has been particularly

active in the energy field and has the right to buy a 30 per-cent interest in the state-

owned Mossgas off-shore gas venture in 1991. The group is also planning a synfuels devel-opment based on torbanite oil shales to start during the next

By Jim Jones in Johannesburg

GENCOR, Sonth Africa's second largest mining house, is to raise R1.5bn (US\$555m) in new equity capital in anticipation of several new mining and energy projects. The 20-for 100 rights issue will be the largest seen by the Johanneshurg Stock Exchange and analysts believe it could be followed by other issues by Gencor'e own

subsidiaries and affiliates.

In April Gencor acquired Mobil's refinery and petrol station chain for R600m when the US oil company divested. Mr Derek Keys, Gencor's chairman, says the Mobil purchase has already been financed and that the present rights issue is that the present rights issue is in anticipation of several new

couple of years at an expected cost of about RIbn.

Several of the group's subsidiaries are planning new developments and Gencor itself will need to follow their rights

Samancor is planning to build a stainless steel plant as a joint venture with Highveld Steel & Vanadium; Impala Plat-inum is developing its new

developments with internally generated cash, although financial institutions are flush with cash and eager to invest in new issues by blue-chip firms.
Sanlam, the insurance company, is expected to pay about R450m to follow its rights in

the Gencor Issue. . .

Japanese bearing makers surge ahead

Karee mine; and the Oryx gold

By lan Rodger in Tokyo

JAPAN'S three top bearing manufacturers have reported strong profit growth in the year to March 31 1989, thanks to booming demand from automotive, machine tool and other machinery makers. However, the three have widely differing expectations for the current

Pre-tax profits of NTN Toyo

decline to Y8bn this year.

Nippon Seiko, the largest bearing maker, said its pre-tax

profits had jumped 37 per cent to Y15.7bn on sales of Y275.8bn, up only 3 per cent.

Bearing, the second-largest group, rose 48 per cent to Y12.2bn (\$86.2m) on sales up 10 per cent to Y225.7bn. The company expects its profits to decline to Y8bn this year.

The company is looking forward to a further 21 per cent rise in its pre-tax profit in the current year to Y19bn.

• Koyo Selko said pre-tax profits reached Y8.5bn, up 37 per cent from the previous year. Sales rose 12 per cent to Y205bn. The company expects pre-tex profits to rise 7 per cent

" NE 174/0, 60 to 17/14/1 1/2 -



Italian Lire 200,000,000,000 Floating Rate Notes Due 1997

Istituto Bancario San Paolo di Torino

Banca Commerciale Italiana Banco di Roma

Banco di Napoli

Banca Nazionale del Lavoro J.P. Morgan Securities Ltd.

Swiss Bank Corporation

Generale Bank

Crédit Lyonnais

Banco di Santo Spirito Bankers Trust International Limited Banque Generale du Luxembourg S.A. Bayerische Vereinsbank

Credit Suisse First Boston Limited

Caisse des Dépôts et Consignations Chase Investment Bank

Crédit Commercial de France Euromobiliare Italian International Bank Plc (Monte del Paschi di Siena Banking Group) Morgan Stanley International Pasfin International Limited Sanpaolo-Lariano Bank S.A. UBS Phillips & Drew Securities Limited

Credito Italiano

Banco di Sicilia Banque Bruxelles Lambert S.A. Banque Paribas Capital Markets Limited BHF-BANK

Cassa di Risparmio delle Provincie Lombarde-CARIPLO COMMERZBANK

Deutsche Bank Capital Markets Limited Financière Saint Dominique (Groupe Crédit National) Kredietbank International Group

> Nomura International Salomon Brothers International Limited Société Générale S.G. Warburg Securities

Westdeutsche Landesbank Girozentrale

This announcement appears as a matter of record only. .....



# Norges Kommunalbank

(Incorporated in the Kingdom of Norway)

NOK 200,000,000

9.50 per cent. Guaranteed Notes Due 1992 unconditionally and irrevocably guaranteed

The Kingdom of Norway

Issue Price 100.00 per cent.

Lead Managed by Invest Securities A.S.

Co-Lead Managed by

Shearson Lehman Hutton International

Co-Managed by

Leu Securities Limited

Christiania Bank og Kreditkasse

Kidder, Peabody International Limited Union Bank of Norway

May, 1989.

Creditanstalt-Bankverein

Manufacturers Hanover Norge AS

Bergen Bank A/S

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NEC, Birmingham

Kenilworth

Electrical Products Exhibition

Personal Investment Market-

Select Investment Show (06333

Fluid Power and Transmission

Exhibition - FLUIDTRANS

International Advanced Mate-

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Exhibition and Conference

NEC, Birmingham

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#### **DIARY DATES**

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COMPANY MEET	INCO	
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Trade Fairs and Exhibitions: UK

Enterprise and the North West Opportunities for Action Conference and Exhibition, (01-642 G-MEX Centre, Manchester

Screen Print and Screen Print June 30-July 2 Wear 80 (01-340 3291) Select Investment NEC, Birmingham

Fine Art and Antiques Fair Royal Show (0203 696969) June 11-14

Business to Business Exhibition (01-729 0677) Business Design Centre.

INTERKNIT/INTERWEAVE Exhibition (0533 544017) NEC, Birmingham

**Overseas Exhibitions** 

Current State Fair (01-734 International Air Show (01-225 Nicosia Paris

Anyone wisting to attend any of the above events is advised to telephone the organisers to ensure that there have been no changes to the details published

#### FINANCIAL TIMES CONFERENCES

The following conferences are among those to be arranged by the Financial Times this Summer and Autumn:

COMMERCIAL AVIATION AND AEROSPACE - Towards the Year 2000 Paris 6 & 7 June

> **PUBLISHING IN THE 90s** London 26 & 27 June

WORLD GOLD Lugano 26 & 27 June

CAPITAL MARKETS WORKSHOP London 26, 27 & 28 June:

THE OUTLOOK FOR EUROPEAN PETROCHEMICALS London 3 & 4 July

TELECOMMUNICATIONS AND THE **EUROPEAN BUSINESS MARKET** London 10 & 11 July

> WORLD MOTOR Frankfurt 13 & 14 September

RETAIL FINANCIAL SERVICES London 2 & 3 October

EUROPE AND THE NORDIC COUNTRIES

Stockholm 9 & 10 October MOBILE COMMUNICATIONS IN THE 90s

London 11 & 12 October RE-REGULATING EUROPE'S FINANCIAL

SECTOR London 16 & 17 October

FT CITY SEMINAR London 31 October, 1 & 2 November

> BUSINESS WITH SPAIN Madrid 6 & 7 November

WORLD SHIPPING IN THE 90s Amsterdam 14 & 15 November

WORLD ELECTRICITY London 16 & 17 November

All enquiries should be addressed to: Financial Times Conference Organisation 126 Jermyn Street, London SW1Y 4UJ. Tel: 01-925 2323 (24-hour answering service) Telex: 27347 FT CONF G Fax: 01-925 2125

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Bordeaux June 20-25 International Building and Construction Exhibition

TECH-VINEXPO (01-225 5566)

International Fancy Food and

adviser (01-680 5682). IBC: International securities

June 5-6 Business Research International: Structuring and financ-ing acquisitions (01-637 4383)

The British Institute of Energy Economics: Fourth annual North Sea conference (01:997 Whitehall

International Wine, Spirits & Equipment Exhibition - VINI-

June 27-29 International Express & Courier Services Exhibition and Conference (0420 87303)

**Business and management conferences** 

Tolley Conferences: Capital Gains Tax for the 1989 tax

settlement - what is the future? Hotel International, Zurich

Cafe Royal, London

for trainers (0533 627062) June 5-6 Acquisitions Monthly: Strate-

Financial Times Conferences: Commercial aviation and aero-

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Rabsead (James) Group 3.75p
Humbros Inv. Tel. 31 % Prl. 1.225p
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Legal & Germanic Group 8-7p.
Levis (Lobat) Partnership 8-% Prl. 1.75p.
Do. 71-2 % Prl. 2.625p.
Liberty 10p.
Do. NV 10p.
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Do. 4-% Deb. Red. 2pc.
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BOARD MEETINGS-American Corp of S.A.

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Union Carbide 25cts
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FRIDAY JUNE 2 Confection Show (01-940 3777)

International Professional Broadcasting Recording Public Address Exhibition - PRO AUDIOASIA (0494 729406) Hong Kong

June 5-9 Management Training Consul-tants; Techniques of supervisory and management training

gic alliances - an alternative way ahead (01-823 8740) Inn on the Park, London

space - Towards the year 2000 Paris IBC: Spain - the new benefit environment (01-235 4080)

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N.M.W. Computers 0.25p
North Sea & General 0.5p
Ossory Estates 0.3p
Parsingan 0.25p
Ouetro 3p
Shandwick 2.87p

SATUR DIVIDEND AND Spirax-Sarco 5.3p Toyo 6 Cq 7p DAY JUNE 3 INTEREST PAYMNETS-Hotel Melia, Madrid



#### **NESTLÉ S.A., CHAM and VEVEY** Payment of dividend

Notice is hereby given to shareholders and holders of participation certificates that following a resolution passed at the General Meeting of shareholders held on May 25, 1989 a dividend for the year 1988 will be paid to them as from May 29, 1989 as follows:

per share per participation SFr. 35.less Swiss federal withholding SFr. 61.25 SFr. 12.25 tax of 35% SFr. 113.75 SFr. 22.75

This dividend is payable against delivery of coupon No. 7 for all bearer shares and participation certificates.

On the other hand, all dividends payable on registered share certificates without coupons will be paid by bank transfer to the shareholder's account or by way of an assignment in accordance with the instructions received from the shareholder.

The dividends are payable in Swiss Francs, free of cherge for the beneficiary. Outside Switzerland Paying Agents will pay against coupons and assignments in local currency at the rate of exchange prevailing on the day of presentation; bank transfers will be affected value May 29, 1989 in local currency at the rate of exchange prevailing on that date.

Coupon No.7 and assignment may be presented as from May 29, 1989 to the following Paying Agents of the Company:

in England:

in France:

in Austria:

Credit Suisse, Zurich, and its branch offices, Swiss Bank Corporation, Basie, and its branch offices, Union Bank of Switzerland, Zurich, and its branch offices, Swiss Volksbank, Bern, and its branch offices, Bank Leu Ltd., Zurich, and its branch offices, Banque Cantonale Vaudoise, Lausanne, and its branch

Banque Cantonale Vaucoise, Lausanire, and its branch offices, Zurcher Kantonalbank, Zurich, and its branch offices, Berner Kantonalbank, Bern, and its branch offices, Zuger Kantonalbank, Zug, and its branch offices, Banque de l'Etat de Fribourg, Fribourg, and its agencies, Control & Cia Ganava Darrier & Cie, Geneva, Lombard, Odier & Cie, Geneva, Pictet & Cie, Geneva, Hendelsbank Natt Vest, Zurich, and its branch office,

Credit Suisse, London, Swiss Bank Corporation, London, Union Bank of Switzerland, London,

in the United Morgan Guaranty Trust Company of New York, New York, Credit Suisse, New York, of America:

Swiss Bank Corporation, New York, Union Bank of Switzerland, New York, Crédit Commercial de France, Paris, Banque de Paris et des Pays-Bas, Paris,

Dresdner Bank AG, Frankfurt/Main and Düsseldorf, in Germany: is: Pierson, Heldring & Pierson, Amsterdam, in the Netherlan Girozentrale und Bank der österreichischen

Sparkassen AG, Vienna, Nomura Securities Co. Ltd., Tokyo, Yamaichi Securities Co. Ltd., Tokyo, īn Jepan: in Belgium: Banque Bruxelles Lambert, Brussels.

Cham and Vevey, May 25, 1989

The Board of Directors

**NOTICE TO HOLDERS** 



U.S.\$155,000,000

**Credit for Exports PLC** 

(incorporated in England with limited liability) Unsecured Floating Rate Notes due 1985 to 1992

NOTICE IS HEREBY GIVEN that pursuant to Condition 7(a) of the abova mentioned Notes (the NOTICE IS HEREBY GIVEN that pursuant to Condition 7(a) of the abova mentioned Notes (the "Notes") Credit for Exports PLC will, on 3rd July, 1989, redeem U.S.\$2,250,000 in principal amount of the Notes at par (U.S.\$15,080,000 in principal amount of the Notes having been purchased on behalf of Credit for Exports PLC in the open market, in compliance with the provisions of Condition 7(b) of the Notes, and having been credited at their principal amount against the mandatory redemption instalment of U.S.\$17,330,000 in principal emount of the Notes due on 3rd July, 1989) and that the following Notes, identified by sarial number, heve been drawn by Orion Royal Bank Limited as Principal Paying Agent on behalf of The Law Debenture Trust Corporation p.l.c., the Trustae for the holders of the Notes, for redemption on such detains.

10485 10528 10566 10689 10742 10769 44591 44649 44649 44649 44649 44643 4770 4770 4938 4938 4938 55134 55134 55136 13514 13534 13554 13564 13693 13699 13791 13819 13819 13835 14017 14012 14017 1402 14017 1402 14112 14142 14142 14142 14143 14453 14463 14463 14463 11984 12011 12043 12070 12175 12311 12343 12383 12493 12550 12578 12552 12558 12558 12558 12559 12578 12798 12798 12798 12830 12593 10825 10969 11024 11071 11138 11140 11161 11236 11264 11300

Notes not listed above are not affected by this redemption.

The Notes specified above should be presented and surrendered on 3rd July, 1989 for redemption together with all unmatured coupons at the specified office of any of the Peying Agents listed below. On such presentation and surrender payment of the full principal amount of such Notes will be made by U.S. Dollar cheque drawn on a New York City bank or by transfer to a U.S. Doller Account meintained by the payee with a New York City bank.

Coupons due for payment on 3rd July, 1989 should be detached before presentation end surrender of the Notes specified above and presented for payment in the usual mannar.

**PAYING AGENTS** 

**Orion Royal Bank Limited** 71 Oueen Victoria Street, London EC4V 4DE, England

The Royal Bank of Canada (France) S.A. 75440 Paris, France

The Royal Bank of Canada (Belgium) S.A. Rue de Ligne 1, B-1000 Bruxelles,

The Royal Bank of Canada (Suisse), Rue Oiday 6, 1204 Ganeva The Royal Bank of Canada A.G., Gutiautstrasse 85, Federal Republic of Germany

Kredietbank S.A. Luxembourge 43 Boulevard Royal, 2955 Luxembourg Paying Agent as to Principal only: erstate Trust Company of New York 2 Broadway, 29th Floor

U.S.A. Interest shall cease to accrue on the Notes specified above with effect from end including 3rd July, 1989 and all Coupons (whether or not attached to such Notes) relating to any interest payment date falling due after 3rd July, 1989 shall thereupon become vold.

New York, NY 10004

By:

Credit for Exports PLC and The Law Debenture Trust Corporation p.l.c., Trustee

ORION ROYAL BANK LIMITED A member of The Royal Bank of Canada Group PRINCIPAL PAYING AGENT

A member of The Securities Association Payments of principal made upon surrender of the Notes specified above at the office of the Paying Agent in the United States of America and payments of principal or interest made upon surrender of Notes or Coupons outside the United States of America but by transfer to an account maintained by the payee with an office of the payor within the United States of America may be subject to certain information reporting requirements and to a United States of America back up withholding tax unless holders certify that they are not U.S. persons (as defined in the United States Internal Revenue Code; and, in tha case of payments of principal, as to certain

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#### J.P. Morgan & Co. Incorporated

DM 400,000,000

Floating Rate Subordinated Notes of 1985/1995 - Stock Index No. 476 966 -

In accordance with § 2 (9) of the Terms and Conditions of the Notes, notice is hereby given that the Rate of Interest has been fixed at 7%% p.a. for the Interest Period May 30, 1989 to August 30, 1989 (92 days). Interest accrued for this Interest Period and payable on August 30, 1989 will amount to DM 188.47 per OM 10,000 Note and OM 4,711.81 per DM 250,000 Note.

May 1989

Interest Determination Bank: J.P. Morgan GmbH Frankfurt am Main

U.S. \$125,000,000

European American Bancorp (Incorporated in the State of New York, U.S.A.)

Floating Rate Notes Due 1992

Notice is hereby given
pursuant to the Terms and Conditions of the Notes that
for the three months from
30th May 1989 to 30th August 1989
tha Notes will carry an interest rata of 911/16% per annum,
On 30th August 1989, interest of U.S.\$247.57 will be
due per U.S.\$10,000 Note for Coupon No. 15.

**EBC Amro Bank Limited** (Agent Bank)

30th May 1989

I.G INDEX LTD, 9-11 GROSVENOR GARDENS, LONDON SW1W OBD Tel: 01-828 7233/5699 An AFBO member Reuters Code: IGIN, IGIO FT 30 FTSE 100 WALL STREET
May. 1775/1784 +3 May. 2135/2145 +2 Jun. 2494/2506 +7
Jun. 1783/1792 +1 Jun. 2145/2155 +1 Sep. 2529/2541 +8

Prices taken at 5pm and change is from previous close at 9pm

#### UK COMPANY NEWS

# Jeremy Bond backs the revised bid for Ketson

By Andrew Hill

Mr JEREMY BOND, the deputy chairman of Ketson. has decided to favour the hostile consortium bid for the public relations and marketing group. The consortium has also altered the terms of its offer after discussions with Ketson

shareholders. City and Westminster Finan-cial, a private merchant bank and investment group. Broad Street Group, the USM advertising, marketing and PR com-pany, and Summer International, the training and education group, will now sub-scribe for 3.33m of the new shares in Moneytab, the company being set up for the hid, at 15p each.

Widney selling

Continuing activities contributed £210,000, an "encouraging improvement" after the

disappointing second half of last year. Order book for the

current half year had already substantially exceeded total sales for the opening period. The sale of Francis and Lewis, for £1.08m plus some £125,000 stock at valuation, will

improve profitability and liquidity, and free senior man-

agement to spend more time on internally generated growth. The purchaser is Mr Archie Stevenson, its present

Group turnover in the half

year rose to £10m (£8.43m).

Earnings were nil (2.2p) while the interim dividend is held at

FT Share Service

The following securities were added to the Share Information Service in Saturday's edition:

Linked 2005 (Section: Invest-

ment Trusts). CSR Limited (Industrials).

Quiligotti (Buildings). Try Group (Buildings).

British Assets Trust Index-

Enterprise Finance Units

(Reg) (Oil & Gas), Fleming High Income Investment Trust (Investment

managing director.

loss-maker

for over £1m

The consortium is investing

the same amount - £500,000 - but Ketson shareholders who accept the offer and the ensuing rights issue, also at 15p a share, will be left with 86.7 per cent of the new company, as opposed to 70.3 per cent under

the previous proposals.
In a letter to Ketson share-holders distributed by the consortium, Mr Bond said he had taken independent financial advice and decided that the consortium's revised offer was "significantly more attractive than the refinancing package proposed by the company".

Ketson, which is advised by Morgan Grenfell, will ask shareholders to oust Mr Bond from the board at today's from the hoard at today's extraordinary meeeting called

to approve the radical restruct uring of the group's finances. Mr Bond is the founder, for mer chairman and chief execu-tive of Moorgate, the group's financial PR subsidiary which has been at the root of Ket-son's financial problems. He is also the largest shareholder in Ketson with a 12.14 per cent

The consortium, advised by City and Westminster, is offering Ketson shareholders one new Moneytab share for each

existing Ketson share.

Moorgate and IETC, Ketson's training company, would he sold to Broad Street and Summer respectively, and £1m would be raised through the

#### Eastern Produce ahead £969.000 (£1.48m) and invest-

AN INCREASE of £886,000 to £8,14m in pre-tax profit was achieved by Eastern Produce (Holdings) in 1988. The divi-Widney general engineer, saw its profit slide from £319,000 to £24,000 in the half year ended March 31 1989, but that included £177,000 losses of Francis and Lewis, which is dend is lifted 1p to 11p. with a

final of 8.5p.

The group runs plantations, and is engaged in engineering and fishing. Turnover jumped to £163.67m (£93.14m) and operating profit to £7.82m (£4.45m).
Associates' contribution was

#### REA terms for Wigglesworth

REA Holdings, the commodity trader, announced details of its £3.75m recommended offer for Wigglesworth, a natural-fibres trading company with interests in Africa. The cash terms are funded in part with a £2.52m issue of shares, underwritten

For every 105 Wigglesworth ordinary, REA hids 400 shares, or £840 in cash, loan notes of convertible loan stock. For every 42 deferred units, the offer is 100 shares, or £210 in cash, notes or convertibles.

#### (subsidiary for six months). There was an extraordinary profit of £3.92m (£3.4m).

Kelsey nears

ment income came to £1.35m (£2.54m). Interest charges rose to £2m (£1.21m).

Results included Associated Fisheries as a subsidiary for 15

months (seven months) and

East African Coffee Plantations as an associate for six months

£1.4m midway Kelsey Industries, the Hertfordshire-hased maker of solder and audio and video accessories, lifted pre-tax profits nearly 15 per cent from £1.18m to £1.35m in the six months to March 31.

Turnover for the company, which is also an engineer and roofing and insulation contractor, advanced by 8 per cent to £18.12m (£16.76m).

An interim dividend of 4.125p (3.75p) is heing paid

from earnings per share of 22.9p (18.3p).

#### Juliana's receives bid approach By John Thornhill

The share price of Juliana's Holdings, the disco and hospitality services group, climbed by 16p to 83p on Friday, when the company announced it had received an approach which might, or might not, lead to an offer being made. At Friday's closing price, Juliana's market value was

The founders of the business Mr Oliver Vaughan, chief executive, and his brother and fellow director, Mr Tom Vaughan

between them own over 50 per cent of the company's equity.

Last month, Juliana's reported 1988 pre-tax profits increased from £1.43m to £1.75m, on turnover of £11.85m

#### Wembley expands via £15.5m acquisition

By Philip Coggan

WEMBLEY, the property and leisure group which owns the eponymous stadium, is buying Meridian Holdings, an interior contracting group, for a maximum of £15.5m.

Meridian is the holding com pany for the Styles and Wood group of businesses which are involved in the refit of aports arenas, project management, specialist joinery manufacturing and interior con-

tracting.
Meridian's pre-tax profits for the year to March 31 1989 are estimated at £1.4m on turnover of £35m. The consideration, which is payable in cash, is based on a multiple of eight times earnings.
The initial consideration is

hased on the lower of the earnings for the years 1968-89 and 1989-90 and further payments will be made based on the years 1969-90 to 1991-92.

#### Yale and Valor to dispose of cooker division

By John Ridding

Yale and Valor, the locks and domestic appliances group, is to sell its cooker division to Stoves, a newly-formed management company in return for a 20 per cent stake in the

new set-up.

The management team comprises Mr John Crathorne, formerly chief executive of Thorn EMTs domestic appliance divislon, and includes two members of Valor Cooker's existing management. They will contribute around £10m in investment for the project which has been raised by Candover Investments.

The sale, which comprises Yale and Valor's Rainhill cooker factory, reflects the group's focus on core husi-

Mr Anthony Marson, finance director, said Yale and Valor was not principally involved in white goods although the potential of the new company and its management prompted them to retain a 20 per cent stake.

Each of the two companies will be responsible for its own sumer relations, sales marketing and design functions. During an initial period, however, there will be some com-

# OFT to investigate SIS link with Racecourse Association

By John Ridding

SATELLITE Information Services, which provides live television racing coverage to bookmakers, yesterday con-firmed that its link with the Racecourse Association is to be investigated by the Office of Fair Trading.

Fair Trading.

Mr Jeramy Bridge, finance director, said the company's solicitors had been approached at the end of last week. He declined to give details of the investigation but it is expected to centre on clauses in the confederal BOA SIS a recommendation. fidential RCA-SIS agreement concerning the terms on which new entrants are allowed to

ISOPAD International lifted pre-tax profit by 25 per cent from £2m to £2.5m for the year

ended January 31 1939, its first full year on the main market.

The group makes tempera-ture control equipment for

pipes and vessels.

Although trading conditions remained difficult, mainly because of over production by

BRITISH AND American Film

Holdings: For 1988 pre-tax

profit was £715,000 (£620,000), of which the holding company

scored £628,000 (£527,000).

Group earnings were 19.58p (16.41n) and the final dividend is 5.05p, to make 7.425p (6.625p).

Net asset value per share, axcluding film rights, was 580.7p at December 31 (489.3p) and increased to 724.3p at April

SCOTTISH Investment Trust:

Net asset value per 25p share at April 30 stood at 185.8p (166.5p at October 31 1988). Available income for the six months to end April totalled £4.01m (£2.9m). Earnings were

1.58p (1.14p) and the interim dividend 1.15p (1p). THORNTON (GW) Holdings,

USM-quoted precision engineer

and forgings maker: turnover

The following companies have notified dates of beard resettings to the Sectic Exchange. Such seasings are usually held for the perpose of considering dividends. Official indicators are not averagely as to whether the dividends are interface, or Eintia and the sub-

TODAY

31.

Isopad profit rises 25%

**COMPANY NEWS IN BRIEF** 

hroadcast race meetings.
A consortium headed by British Aerospace is currently attempting to enter the market and the OFT is reportedly examining barriers to entry.
Under its agreement with
the RCA which was reached in

October 1987, and which was examined at the time by the OFT, SIS undertook to pay a £25m fee over five years in return for the right to broadcast certain race meetings to bookmakers' premises.

Additional payments depend on the number of chemis which take the service. Currently, an

other makers of lowest priced tapes, Isopad was not seriously affected.

Bulk of group sales related to higher value-added applica-tions of its products in engi-

neering systems. Turnover rose to £13.32m (£12.7m).

Earnings came to 14.2p (12.5p) and a final dividend of 3.5p makes a total of 5p.

for half year ended March 31

1989 was £10.11m (£6.68m) and pre-tax profit £721,000 (£615,000). Earnings 7p (6.7p) and interim dividend 2p on-increased capital (1.75p).

TR PROPERTY Investment

Trust: Total income £9.23m for year ended March 31 1989

(£5.42m) and net taxed revenue

(55.42m) and not taxed revenue £4.34m (£2.68m). Earnings 1.67p (1.03p) and final dividend 0.85p to make 1.2p (0.8p). Not asset value per share 65.78p (54.63p). WARNER ESTATES: For six months ended March: 31 1989 turnover was £4.1m (£6.34m) and pro-tax world: £2.62m

and pre-tax profit £3.02m (£2.39m) Interim dividend 2.5p

(2p). Rental income expected to

increase from rent reviews,

lease renewals, and new prop-erties. Sales of surplus dwell-

ings produced net taxed surplus of £2.08m (£2.08m).

## estimated 10,000 bookmakers

receive the live broadcasts.

Mr Bridge said there were considerable start up costs and only recently has the company broken even. He said while the agreement with the RCA was on a non-exclusive basis, SIS would obviously be disap-

would obviously be disappointed if new entrants were encouraged at a lower cost.

The holding companies of the large bookmaking chains currently own over 60 per cent of SIS. However, following a private share placing, currently underway, this will be rently underway, this will be reduced to around 45 per cent.

#### Eadie to buy truck wheels distributor

By John Ridding

Eadie Holdings, the transport equipment and wire products group, is to acquire Cambria (Wheels Division), a stock-holder and distributor of truck inder and distributor of truck wheels, for a maximum of £6m.
Cambria, based in Cardiff, also supplies specialist wheels for agricultural, earth-moving and industrial users. In the year to February 28, it reported pastax profits of £965,465 on sales of £7.05m. The acquisition master a further step in Endic's marks a further step in Eadle's strategy of abandoning its tra-ditional high volume, low mar-gin products in favour of a move into higher value added light engineering products. Initial consideration of

55.48m will be raised through a vendor rights issue of 9.5m ordinary shares. They will be offered to existing shareholders at 62p on a one-for-two

#### Hawtal cuts loss despite shortfall in volume

HAWTAL Whiting Holdings showed an improvement in 1968 but still incurred a loss of £1.22m. The dividend is limited to 0.1p, against 4p previously.

Mr John Whitecross, chairman of this motor industry man of this motor industry design and engineering consultancy, said the result was disappointing. Following the optimistic outlook forecast in the interim statement, the group failed to maintain its increased

activity. The shortfall in volume, experienced since the latter part of 1987, continued with the unforeseen slippage of two major programmes into 1989. Turnover was slightly ahead at £80.88m (£80.05m) and at the

at £30.83m (£30.05m) and at the operating level the group almost reached break-even, cutting the loss from from £362,000 to £11,000.

Interest charges, however, were up to £335,000 (£550,000), reflecting monies borrowed for the refurbishment of the new head office at Basildon, Essex, and there was an exceptional charge this time of £276,000. That left the loss at £1.22m (£1.53m) pre-tax, and £1.07m (£1.65m) at the attributable level equal to losses of 14.69 (23p) per share.

On the outlook, Mr Whitecross said he looked for a much improved performance in 1989.

improved performance in 1989, as 85 per cent of the projected business was now secured. Efforts to diversify the cus-

tomer base were bearing fruit. This year 40 per cent of business in the UK was expected to come from countries other than the US, mainly in Europe and south-east Asia; that was equivalent to 24 per cent of the worldwide business, compared to 13 per cent last year.

#### ¥6,000,000,000

Floating Rate Depositary Receipts
Due 1993

issued by the Law Debenture
Trust Corporation p.L.c.
Evidencing entitlement to
payment of principal and
interest in respect of deposits
with

ISTITUTO BANCARIO SAN PAOLO DITORINO

(incorporated in the Republic of Italy as a Credit Instituti of Public Law) London Branch

Notice is hereby given that the Rate of Interest for the Interest Period from 26th May, 1989 to 26th November, 1989 is . 5.15% per annum. :

Interest psyable on 2/th November, 1989 will amount to ¥2,596,164, per ¥100,000,000 principal amount

Agenf Bank
The Long-Term Credit Bank
of Japan, Limited
Tokyo

#### C. ITOH FINANCE (EUROPE) PLC (Incorporated in England under the Companies Acts 1948 to 1983)

¥5,500,000,000 **Guaranteed Floating** Rate Notes Due 1993

Unconditionally and irrevocably guaranteed as to payment of principal and -С. HOH-& CO.,

LTD.

(incorporated with limited liability in Japan) Notice is hereby given that the Rate of Interest for the Interest M ADUC ON

30th November, 1989 is 5.08% per annum. Interest payable on 30th November, 1989 will amou to ¥2.560,877 per ¥100,000,000 principal amou of the Notes.

Agent Bank
The Long-Term Credit Bank
of Japan, Limited
Tokyo

International investors in commercial property Extracts from the Statement by the Chairman, Harry Axton

eel am pleased to report that the Group has had another excellent year with substantial increases in terms of both profit and net asset value.

Particularly encouraging is the rise of 58.3% in the net asset value per share, which increased from 302p at the end of 1987 to 478p at the

Our development programme which, when completed and let, is expected to be worth around £300 million.

We enter 1989 from a position of strength and I am confident of our ability to make further progress. 99

#### **HIGHLIGHTS OF 1988**

- ☐ 58.3% increase in net assets to £393 million.
- 22.4% increase in profit before tax to £16,157,000.
- Proposed final dividend of 6.25p per ordinary share making an increase of 25.0% for the year.

☐ Value of investment properties -

- £589 million. ☐ Capitalisation issue of 1 for 1 proposed.
- If you would like a copy of the Annual Report and Accounts 1988, complete this coupon and send it to The Secretary, Brixton Estate plc, 22-24 Ely Place, London EC1N 6TQ.

The Annual General Meeting of the Company

will he held in London on 27th June 1989.

FT 30/5

## U.S. \$100,000,000 Robert Fleming Netherlands B.V.

**BOARD MEETINGS** 

Primary Capital Undated **Guaranteed Floating Rate Notes** quaranteed by

#### Robert Fleming Holdings Limited

101/16% per annum 30th May 1989 30th November 1989

Interest Period

Interest Amount due 30th November 1989 U.S.\$ 514.31

per U.S. \$10,000 Note

per U.S. \$50,000 Note

Credit Suisse First Boston Limited

Agent Bank

U.S. \$2,571,56

Lloyds Eurofinance N.V. £200,000,000

Guaranteed Ficeting Rote
Notes due 1996
For the three mounts May 26, 1989 to August 25, 1989 the Notes will carry an interest rate of 14% p.a. with a Coupon Amount of £174.52 in respect of £5,000 nominal of the Notes and £372.60 in respect of £25,000 nominal of the Notes payable on August 25, 1989.

Euro-dollar Repackaged Assets of the Republic of Italy due 1993 F.E.R.A.R.L. II Usdol 330,000,000.

Second Series Floating

For the period from May 30, 1989 to August 30, 1989 the notes will carry an interest rate of 912% per annum with an interest amount of USdol 2.507,64 per USdol 100.000 note. The relevant interest payment date will be August 30, 1989.

TRIPS LIMITED Series A U.S.\$23,600,000 Secured Floating Rate Notes due 1982

Banque Paribas Luxembourg Agent Bank

LAVORO BANK OVERSEAS N.V. (Incorporated with limited liability in the Netherlands Antilles)

¥6,300,000,000 Floating Rate Guaranteed Notes

due 1993

payment of principal and interest by BANCA

NAZIONALE DEL LAVORO (Incorporated as an Istituto di Credito di Dizitto Pubblico in the Republic of Italy)

Notice is hereby given that the Rate of Interest for the Interest Period from 29th May, 1989 to 29th November, 1989 is 5.15% per annum: Interest payable on 29th November, 1989-will amount to ¥2,596,164 per ¥100,003,000 principal amount of the Notes.

Agent Bank
The Long-Term Credit Bank of Japan, Line Tokyo



#### **Commonwealth of Australia**

Floating Rate Notes Due 1998 97/16% per annum Interest Rate

30th May 1989

30th November 1989 Interest Amount due 30th November 1989 per U.S. \$ 10,000 Note U.S. \$ 482.36 per U.S. \$500,000 Note U.S. \$24,118.06

Interest Period

Credit Suisse First Boston Limited Agent Bank

BANQUE PARIRAG

Tranche A Bonde bearing interest at 10% per annum Tranche & Bonde bearing interest at 8% per

ds will be payable at the offices of BANQUE PARIBAS LLDCENGS

FINANCIAL TIMES STOCK INDICES													
	May 26	May 25	May 24	May 23	May May 23		14.7		Since Compilation				
Government Secs	86.20	86.06	85.96	86.12	86,42	May 19 86,70	High	LOW	High	109			
Fixed leterest	96,91	96.87	96.89	97.33	97.30	97.31	89.29	85.84	127.4	49.18			
Ordinary	1778.8	1777.3	1774.0	1787.A	1803.6		99.59	95,93	105.4	50.5			
Gold Mines	171.2	170.4	168.1	168.6	166.3	1837.5	1837.5	1447.8	1926.2	49.4			
FT-Act All Share	1103.81	1100:44	1097.76			168.8	196.1	154.7	734.7	43.5			
FT-SE 100	2140.3	2136.6	2132.7	- 2751A				9212	1230.07	6)1.92			
			- Labour 1	KAN-	2069.0	2254.7	2204.7	1782.8	2443.4	986.4			

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# Hawtal of FINANCIAL TIMES



Cairo's readmission to the Arab League after 10 years has been a diplomatic triumph for President

Hosni Mubarak. But, as Andrew Gowers writes, the President will be keeping an eye on its impact at home, where he has been walking a political and economic tightrope

# **Back into the** Arab fold

WITH A minimum of fiss and a modicum of predictability, Presi-dent Mohammed Hosni Muharak of Egypt made history last week by representing his country at a summit meeting of Arab leaders for the first time. His presence in the Moroccan port of Casablanca symbolised the formal conclusion of a chapter which had all hut ended several years ago: the attempt by other Arab states to ostracise Egypt over its peace treaty with Israel But Cairo's readmission to the Arah League, an organisation it once dominated and then derided, was more than a formality. In notching up his latest diplomatic success, Mr Muharak will also have had an eye to its impact at home, where he has been performing a political and economic balancing

President Mubarak has steered Egypt back to a position of real weight in a variety of fora, from the Non-Aligned Movement to the Organisation of **African Unity** 

act that becomes more delicate by the month. Egypt's political estab-lishment, while freer to speak and write than at any time in recent memory is confused and frag-mented; its populace seems more than usually alienated from the sys-tem; more important, its financial circumstances have dramatically worsested in the past year, and the Covernment's attempts at economic

reform still seem faitering at best. This combination of political drift and economic deterioration gives Egyptian political pundits a sense of impending crisis that was not apparent even a year ago; and even in some cases a fear that conditions could become politically combusti-ble, with economic hardship providing a potential spark.

In the circumstances, it is scarcely surprising that the Govern-ment attaches such singular importance to securing diplomatic gains
—in the hope that an enhanced
standing abroad will help to offset
its difficulties at home. "Given the intensity of our domestic problems the question is whether external success can help us get through our economic situation," says Mr Tah-sin Bashir, a senior diplomat and shrewd observer of the local scene.

This is not in any way to belittle Mr Mubarak's diplomatic achievements in the eight years since he took the helm after the assassination of President Anwar Sadat. By dint of persistence and a great deal of tact, the President and his For-eign Minister of the last four years, Dr Esmat Abdel-Meguid, have steered Egypt back to a position of real weight in a variety of fora, from the Organisation of African Unity (Egypt becomes chairman in July) to the Non-Aligned Movement.

An impressive procession of Arab leaders has been through Cairo in recent months, and President Mubarak has demonstrated his support for a key Arab cause by closely co-ordinating policy with Mr Yassir



Arafat, the Palestine Liberation Organisation leader. Mr Mnharak s normalised relations with the Soviet Union, maintained the 10-year-old peace (albeit a cold one) with Israel, and nurtured Egypt's close ties with the US. Once again, it is being said with confidence in Camo that Egypt is uniquely placed to play a central role in the clusive Middle East peace process, as the only Arah country on speaking terms with other Arab states and with Israel. The weight it is being win Israel. The weight it is being accorded was graphically underlined earlier this year, when Mr Eduard Shevardnadze, the Soviet Foreign Minister, met both his Israeli counterpart, Mr Moshe Arens, and Mr Arafat during a visit to Cairo.

to Cairo. Set all this against Egypt's economic troubles, however, and you begin to see the limits to what can be achieved through diplomacy. What the world saw last week in Casablanca was a weakened Egypt joining a mncb weakened Arah League; in the light of the Arab world's fatigue after the Gulf war and Arab regimes' fears over the Palestinian uprising in the Israeli-occupied territories, the two parties need each other, perhaps as never

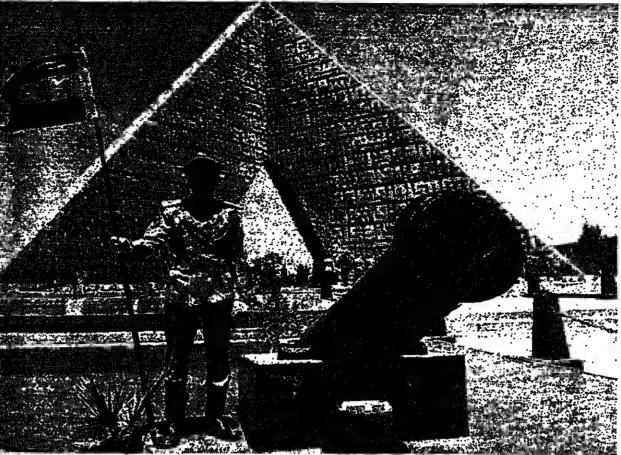
Moreover, Egypt's straitened economic circumstances — in particular its dependence on US and other financial assistance and its crippling foreign debt — are bound to ping foreign debt — are bound to constrain its ability to carve out a strong or independent foreign policy. Its characteristic diplomatic mature these days involves lending support to the initiatives of others: plugging away at the theme of moderation, seeking to here the US into a high-profile effort at Middle East peace-making or to prod the PLO peace making or to prod the PLO into further clarifying its position.

At the same time, President Mubarak constantly reminds his Western interlocutors that the maintenance of moderation comes with a price: continuing financial assistance to ensure political stability. Dr Mohammed Abdellah, chairman of the Foreign Affairs Commit-tee of the People's Assembly and a confident of Mr Mubarak, describes this process as "using the interna-tional weight of Egypt to serve the country's economic purpose ... We say to the international community: do you want peace in this area? If the answer is yes, you have to help us assume this role."

Every time he presents his political "cost-benefit analysis" to West-ern governments these days, Mr Mubarak finds himself confronted with sympathetic but increasingly frustrated complaints about his country's performance in servicing its foreign debt or about the slow pace of economic reform.

Of necessity, then, the President's main preoccupation remains the economy. And here, the problems have been crowding in on him thick and fast in the past year. They

Rising inflation, estimated officially at 25 per cent and unofficially within the Government at between 30 per cent and 35 per cent. Although the Government has maintained its guaranteed supplies of staple foodstuffs at highly-subsi-dised prices, the population's living



ruler whose treaty with Israel led to Egypt's ostracism in the Arab world

# EGYP

standards have probably been sig-nificantly eroded in the past two years. Especially hard hit are the vast numbers of poorly-paid public sector employees.

Rapidly increasing unemployment. This is impossible to assess with any degree of precision, given the large size of the black economy. But senior Government officials reckon that between 20 per cent and 22 per cent of the workforce may now be jobless. The figure is bound to rise further since Egypt's spiralling population brings an estimated 450,000 new job-seekers on to the market every year. Already, a queue of several million graduates has built up for supposedly guaran-teed jobs in the public sector.

A financial squeeze which became

increasingly severe last year and which is now close to crisis-point. Once again, Egypt has been building up heavy arrears on its \$43bn foreign debt, and these are likely to grow further in the absence of another Paris Club rescheduling. Its access to new inter-governmental, let alone commercial, credit is almost completely blocked. Creditor countries are attaching conditions even to soft loans for the purchase of vital commodities like wheat; foreign exchange reserves are as low as they have ever been.

The balance of payments is ailing again, as a result of increased international commodity prices, sagging remittances from Egyptian workers

Cairo recognises it will have to strike another deal with the IMF on terms almost certainly stiffer than It will find comfortable, probably by the end of this year

abroad and patchy oil revenues. The current account deficit was cut to "only" \$544m in the last fiscal year, thanks mainly to a drastic reining in of imports. But that did not include overdna debt payments, which would have inflated the deficit considerably. And Dr Yousri Moustapha, the Economy Minister, believes the deficit will show renewed slippage in the current year, ending June 30, perhaps reaching \$700m.

Moreover, capital flight is believed to be continuing, contribut-ing to a further slide in the value of the Egyptian pound and starving the country of investment. The col-lapsa of a number of so-called Islamic investment houses in Egypt last year - in which tens of thou-sands of ordinary Egyptians stand to lose their savings - is said to have shattered what confidence was left in the economy. Remittances from workers in the Gulf and elsewhere, the country's main source of

foreign exchange earnings, appear to have fallen sharply as a result. Egypt is, of course, no stranger to debt service problems, but there is reason to believe that the issue will be brought to a head later this year over the question of the \$4.6bn military debt to the US. In the absence of a second Paris Club rescheduling, Cairo has to find increasing amounts of extra money every month from July to resume pay-ments on this debt, service of which will cost more than \$500m in fiscal 1989-90. If it does not, it risks trig-gering a cut-off of US financial

Cairo now recognises it will have to strike another deal with the International Monetary Fund on terms almost certainly stiffer than it will find comfortable, probably by the end of this year. The breathing space the Government has until it does so is bound to be constricted, but ministers reckon that they can hold out at least until October. Although the situation is only

now becoming critical, the rot in fact set in as early as 1987 with the collapse of a previous Economic Stabilisation Programme agreed with the IMF. Within only a few months of the signing of that accord, and of a May 1987 Paris Club agreement to reschedule \$6.5hn of its debt, Egypt started backsliding on its reform commitments. Partly as a result, the expec-ted wave of new credit from the international community did not pour in and by last year relations between the two sides had reached a fresh nadir, with President Mnbarak indulging in petulant attacks on the Fund as a "quack

doctor." The rhetoric has now died away, and serious bargaining has begun again between Egypt and Fund representatives over a timetable for economic reform. President Mubarak has nudged the process along with a number of policy adjustments - a jump in subsidised energy prices here, a modest rise in interest rates there, a promise of new measures to promote invest-

ment in the near future. But as the negotiations enter a decisive phase, there is still a sense that Egypt is running to stand still. The IMF, now at least twice bitten and thrice shy in its dealings with Egypt, is determined to avoid a rerun of 1987; the Egyptian anthori-ties are equally determined to prevent something worse, namely the sort of violent protests which they fear could be unleashed by any

abrupt move on the economy.

Meanwhile, Western officials continue to puzzle over the more fundamental question of how to draw the Government into the sort of sustained, rather than piecemeal, pro-cess of reform without which the country will simply muddle along from one crisis to another for the

Egyptian officials understand why the IMF is maintaining a tough line. After all, the terms of the collapsed 1987 standby credit were among the most lenient ever agreed among the most lement ever agreed with a debtor country, "We have a saying in Arabic: he who gets scalded by the soup is likely to blow on the yoghurt," said one Government adviser. "The trouble is that the IMF could easily get scalded again because what we are offering again because what we are offering another soup.

But it goes deeper than that. In its report on the failure of the 1987 programme, the Fund warned that Egypt would continue to face severe payments problems well into the 1990s - even if it agreed to the pace of reform being suggested. This is not very encouraging for those who believe the international commnnity can and should do more than

keep a finger in the dyke. Nevertheless, the omens for an eventual deal this year are not bad. In recent weeks, the outlines of a possible compromise have begun to

Senior Egyptian officials and their Western counterparts are focusing their attention on possible measures to stimulate the supply side of the economy, in order to compensate for the shock which an the demand side. The US, as Egypt's main paymaster, now appears to accept that the West put insuffi-

The Government finds itself confronted with sympathetic but increasingly frustrated complaints about the country's slow pace of economic reform

clent effort into this aspect of

reform in 1987.
Discussions are still at the preliminary stage, but the outcome may be an agreement to speed up dis-bursement of Western aid in return for specific measures to deregulate sectors of industry or agriculture, and to permit the proper functioning of a capital market: not a comprehensive reform, but a start in dealing with the welter of official controls stifling the economy.

It is widely accepted in govern-ment circles that the key to revitalising economic activity lies in attracting back some of the Egyp-tian money - conservatively estimated at \$40bn - that has flowed abroad, or has not flowed home, over the decades since the late President Gamal Abdel Nasser nationalised the country's industry and banks. It is also acknowledged that doing so will require the Govern-

#### **KEY FACTS**

Area: 997.738 sq km President: Mohammed Hosni Mubarak Life expectancy at birth (1986): 61 yeers Birth rate per 1,000 populations 1965: 43%; 1988: 34%

Population per doctor: 1965: 2,300; 1986: 760 % of 11-18 year-olds to econdary education: 1965: 26%; 1986 62% GDP at market prices:

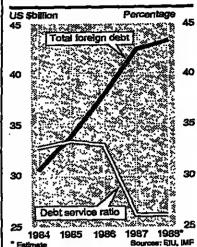
£E61,382m (1988)
Reet growth in GDP: 2.7% (1988)
Average ennual growth in GDP
(1984-88): 3% GDP per capita: \$1,240 Infletion: 25% (1988) Average annual inflation Average annuat (1980-87): 16.3% Currency: Egyptien pound (SE) Average annual exchange rates (1988): Official rate: \$= £E0.7

Secondary rate: \$≈ £E2.2129; £=3.9421 Current exchange rate: \$=2.5586; E=4.0440 (May 1989) Merchandise exports:

\$3,050m (1988) of which cruda petrolaum 41.7% refined patroleum 15.7% cotton 14.4% Average annual growth rate in export volume 1980-86: 7.4%

erchandise imports: \$8,020m (1988) Average annual growth rate in import volume 1980-86: 5.2%

Trade balance as % of GDP: -18.8% (1988) stroleum production: 850,000 b/d (Sept 1988) Current account bai -\$554m (FY87/88) Current account b GDP: -3.4% (1988)



Reserves axc. gold: \$1,025m (1988) Stock of debt: \$40,369 Debt service: \$1,927m Debt service ratio: 12.7% Total debt as % of GNP: 117.6% All data 1987 unless atated

ment to take decisive steps to boost ousiness confidence, involving some

form of deregulation.

The problem lies in translating this general awareness into a precise course of action - the more so since any effective remedies are likely to strike at the core of Egypt's unwieldy centralised system of economic management. It all seems something of a tall order, raising a number of overtly political

First, does President Mubarak have the requisite authority, deter-mination and competent support to carry such a programme through? Second, how does he sell it to a population that is by turns deeply divided and apathetic without provoking riots or another type of challenge to the system? As might be expected, the answers to these ques-

tions are far from easy.

As far as authority is concerned, the normally timid Mr Mubarak has recently been asserting himself in unaccustomed fashion. In April, he summarily removed Field Marshal Abdel Halim Abu Ghazala, the powerful Defence Minister who was widely seen as his main rival, and placed him in the "non-job" of consultant to the President, The reasons for the move remain something of a mystery. One theory attributes it to Mr Mubarak's embarrassment over Mr Abu Gha-zala's alleged role in an Egyptian plot to smuggle high-tech materials for missile construction from the US; another to a desire to curb military expenditure, a task for which Mr Ahu Ghazala's successor, Mr Youssel Abu Taaleb, a former governor of Cairo with a reputation for

efficiency, would be well suited. Whatever the motive, the important fact is that the transfer was apparently accomplished without ructions in the armed forces - still the ultimate guarantors of the regime - and that it leaves Mr Mubarak in undisputed control of

the Government. Nor can there be said to exist an organised alternative outside the regime. The opposition left is in almost total disarray, and the religious right divided between the semi-legitimate Moslem Brotherhood and a proliferation of extraparliamentary groups which are currently on the receiving end of a serious crackdown by Gen Zaki Badr, the tough-talking Interior Minister. Egyptian experts reckon that the Islamic trend, while still influential, has suffered a number of setbacks in recent months - not least the collapse of the investment houses that had been operating in the name of Islam.

It is a token of Mr Mnbarak's confidence that he has shown no sign of retreating from his commitment to a form of pluralism. Egyptian intellectuals say that freedom of the press and of expression is now greater than at any time since the Free Officers' coup of 1952. While many of them regret that this is not accompanied by freedom to organise, or a genuine hroadening of political participation from the lacklustre National Democratic Party, the regime's relative liberalism does provide an important safety valve for discontent.

What is still not clear, after eight years of his rule, is precisely what, if anything, Mr Mubarak aims to do with his power. The President is hy nature a cautious consensus-builder. His Government is a broad church that contains a range of opinion from free-market enthusiasts to old-school corporatists. The two strains co-exist uneasily.

The educated public appears to realise that the present situation is not sustainable indefinitely, but people bave no clear idea what should replace it, and they fear the unknown. They perceive the hureaucracy's shortcomings, hut would fiercely resist any attempt to tamper with an institution which Egyptians still regard as a vital part of the social compact between them

Egypt's political establishment, while freer than at any time in recent memory, is confused and fragmented; its populace seems more than usually alienated from the system

and their rulers. As Mr Mikhail Gorbacbev has discovered, perestroika is by definition divisive.

The real danger, of course, is that economic hardship will eventually provoke violent disturbances among those who have no stake in the sys-

"In Egyptian cities, you have a lumpen proletariat of young unemployed and new migrants from the countryside who are not incorporated into any sector of society," says Dr Saad Eddin Ibrahim, a political science professor at the American University of Cairo. "This is the social group that has been responsible for riots in Algeria, Morocco. Venezuela and Egypt 12 years ago. The state could contain such a challenge, hut the destruction it could caose and the danger of frequently calling in the army would be very dangerous for the stability and credibility of the regime."

This is the fear that haunts even the most progressive-minded ministers, and reinforces the Government's in-built inertia. Although Egyptian society has proved resilient over the years, outsiders are chary of trying to second-guess the Government's calculations about its room for manoeuvre.

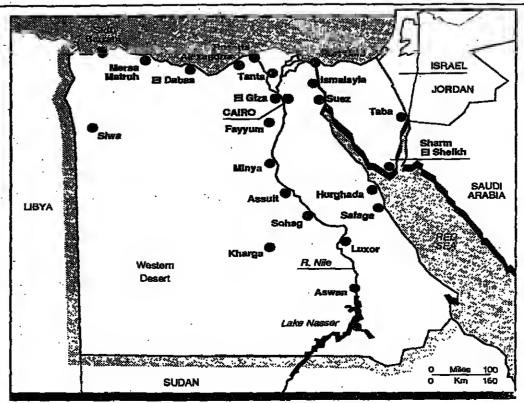
By exhortation and explanation. President Mubarak can at least claim to have propagated a general awareness among Egypt's political elite that a somewhat holder approach is needed to address the short-term and much more serious medium-term challenges confronting the country: a population rising at the rate of 1m every seven months; deteriorating public services; and rapidly rising local consumption of energy which could mean it ceases to be a net oil exporter by the mid-1990s. It is not yet clear that he has the sense of purpose equal to the task.





Faces of Industry: worker at a Calro textile plant (left); craftsman making alabastes (above); sugar cane plantation, Luxor





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M ENERGY Prassura on the Govarnment to find new oilfields as the prospect looms of Egypt becoming a net importer has prompted a flurry of

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■ AGRIÇULTURE The question contronting planners is whether eelf sufficiency will evar be possible in e country



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Dr Esmet Abdel-Maguid, Egypt's Foreign Minieter ■ TOURISM

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# A flurry of activity

IF THE number of agreements signed this year by foreign oil companies in Egypt is an indication, then oil and gas exploration is about to rebound strongly after being in the dol-

drums for several years. Since January 1, aboot 35 agreements have heen initialled, with more to follow in the next few months as the Egyptian Petroleum Corporation (EGPC) seeks to clear a backlog of applications, some of which date from 1986.

A number of factors have contributed to the latest flurry of activity, locluding the appointment of a new chairman at EGPC, the unveiling of a gas clause offering additional incentives to explore for hydrocarbons and growing pressure on the government to find oew oilfields as reserves are depleted and the prospect of becoming a net importer

If consumption goes on increasing at the present rete, and there are no large new finds, Egypt will be forced to import oil by early next cen-tury. It is an unpalatable prosect for a deht-burdened country which eveo now bas trouble finding foreign exchange for essectial imports such as wheat.

The lowering "horizoo" on Egypt's oil self-sufficiency is an important factor in the calculations being made hy for-eign oil companies seeking to take advantage of the new gas clause which for the first time formally clears the way for the

exploitation of gas deposits.

Uoder the "take or pay" arrangement, companies will be compensated for gas utilised at a beochmark Mediterranean price for gas minus 15 per cent to cover infrastructure costs. The gas contracts specify that gas should be paid for either in cash or oil. As loog as local oil production exceeds domestic demand, companies can be reasonably certain of getting paid. However, there are few illusions among foreign oil company representatives in Cairo about the likelihood of pay-meet difficulties ooce Egypt

becomes a net oil importer. "Their ability to pay is the biggest question in everyone's minds," said a US oil company representative. "That and the absence until now of a gas clause is one of the things that have deterred people (from investing in the search for

Total Assets & Liabilities......

Capital.....

Total Loans.....

Investments.....

Net Profits.....

1. Nile Co. for Agricultural Industrias

2. Nile Co. for Printing and Packaging

6. Nile Co. for Metal Industrias (SAMY)

11. Cairo Investment & Development Co.

14. Nile Co. for Chemical Industries and

15. Nile Co. for Investment & Development

7. Nile Co. for Fodders and Chickens

6. Nile Co. for Projects and Trade

3. Nile Co. for Reconstruction

average 20% share are:

9, Nile Co. for Tourism

12. Mansoura Poultry Co.

13. Cairo Radiology Centre

Modern Packaging

gas). If the day comes when consumption of oil in Egypt stops exports, then everyone's in trouble. On most gas projects you're going to have to look at getting it back quicker

Shell has been the most adventurous invester in the development of gas deposits, it signed the first "model" gas contract for its Bed-3 field in the Western Desert. But there are signs that Shell, which is committed to investing some \$600m in exploration and development for both oil and gas over the next few years, has decided to pull in its horns for now. Mr Tarek Heggy, chair-man of Shell Winning, Royal Dutch Shell's Egyptian subsidiary, said be was looking three

Oil and gas exploration is about to rebound strongly after being in the doldrums for several years

or four years ahead when his company would be ready for new commitments.

"Let us carry on and see some dollars first," be said. Most oil company representatives discount the possibility of large oil finds like Amoco's discoveries in the Gulf of Suez in the past several decades. But they are confident there is more oil in the Western Desert, and possibly in the Sinai where Amoco has taken a lease on 19,000 sq km.

An Amoco executive said the company planned to drill two wells initially, and also to conduct seismic research. Esso drilled a couple of sballow wells in the Sinai in the 1940s, but there has been almost no activity since.

Oil company representatives say their latest negotiatioos with EGPC have been some of the toughest in their experience. They noted that Egypt was squeezing them harder than ever before on cost recovery terms and on share of profit oil. "It's a sign of the times. They are desperately short of cash," said an oil company representative.

So far, though, there has been no slackening of interest among foreign oil companies in new acreage. With the excep-

Authorised and paid up capital US\$40,000,000 fully

subscribed by Egyptian individuals. The Bank deals in

foreign currencies as well as Egyptian pounds.

BALANCE SHEET AS AT DECEMBER 31st, 1988

(in L.E.)

NB Dec 1987 US\$ = 187 P.T./June 1988 US\$ = 235 P.T.

10. Modarn Arah Co. for Timber Industriee (MATIN) ● AIRPORT OFFICE

THE NILE BANK COMPANIES

The Nile Bank Companias, with a total capital of 150.7m E. Pounds, in which the bank holds an

4. Nila Co. for Agricultural and Food Industries

5. Nile Co. for Manufacturing Building Materials

31/12/88

213,178,131

24,898,648

13,641,853

in US\$ 40,000,000

656,939,538 557,095,888

**BANK BRANCHES** 

**BEL HEGAZ BRANCH** 

SHOUBRA BRANCH

ALEXANDRIA BRANCH

**● EL MANSOURAH BRANCH** 

MAADI BRANCH

SOUHAG BRANCH

DAMIETTA BRANCH

(Alex. Harbour Office)

ISLAMIC BRANCHES

HELWAN BRANCH

(15 MAY CITY)

GIZA BRANCH

TANTA

HEAD OFFICE

 CAIRO BRANCH HELIOPOLIS BRANCH

tion of offsbore deepwater Mediterranean areas, new concessions attract spirited hiddiog among more than a dozen foreign oil companies active in

Egypt.
Most loterest has focused recently oo the Western Desert, where Conoco has been particularly active. It domi-nated the latest bid round in an area adjacent to where it already has several producing wells. But in the past year or so, initial optimism about the Western Desert's potential has given way to disappointment. Oil reservoirs discovered thus far are small, and it seems unrealistic to expect any alteration to this pattern. "We hoped it would be Lihya all over again," said a representative whose company is exploring in the Western Desert, "but

it's no Sirte basin." Other areas of interest include the relatively under-explored Nile Delta, where structures for gas are promising. There is also interest in offshore Delta areas.

Egypt is producing on average about 870,000 barrels a day, about half of which is used domestically. Amoco through Gupco, its joint venture with EGPC, accounts for 50-55 per cect of Egypt's production, mainly from its Gulf of Suez fields which reached "maturation" five years ago when pro-duction peaked at 600,000 h/d. About 80 per cent of Egypt's oil comes from the Gulf of Suez, and all these wells are mature. Oil company representatives said the husiness climate for the oil sector had improved in the past year, although there is widespread concern about the lack of guidelines on Egypt's demand for gas.

Companies are reluctant to invest in new fields if they cannot be sure that the infrastructure will be in place so they can deliver their product. But company representatives praised the new EGPC admin-istration which had substantially reduced delays in granting new exploration agreements. There was also praise for Egypt's more realistic pricing policies — previously it was slow to adjust its price in line with movements in the market. The increase in the oil price from \$14 a barrel nine months ago to \$17 today

has also improved the outlook.

**Tony Walker** 

31/12/87

40,000,000

222,211,032

17,814,011

12,045,933

# Businesses face big debts and a lack of foreign exchange, writes Andrew Gowers

# Industry struggles to stay afloat

EGYPTIAN businessmen have devised a joke to describe the travails of the country's private sector since the Free Officers' comp of 1952. Anyone, it says, who didn't go to jail under Nasser will never go to jall; anyone who didn't make money under Sadat will never make money; anyone who hasn't gone hankrupt under Muharak will never go bank-

Like most Egyptian jokes it is a caricature with a kernel of truth. Times are indeed hard for privately-owned husinesses, probably harder than at any time since the late Pres-ident Anwar Sadat created his famous "open door" policy to encourage foreign and local private investment in 1974. Many of the import-depen

dent businesses set up in the subsequent decade are now in serious trouble, facing the prospect of reduced production or even closure. Leaving aside tourism, which is established as the Egyptian economy's success story, the bright spots - such as thriving exports in some areas – are overshad-owed by other sectors' prob-lems with foreign exchange, debt and what is at best a stagnant domestic economy.

For the past year, we have been feeling a clear recession," says Dr Adel Gazarine, chairman of the Federation of Bgyp-

tion Industries. It is not just a matter of the entrepreneurial classes' old bugbears persisting, or getting worse. To be sure, the vast and notoriously inefficient public sector continues to dominate industry, leaving private bustness on the margins, compet-ing with powerful entitles which have no incentive to make a profit and which can sell at fixed prices. Government-owned enterprises con trol 70 per cent of industrial ontpnt; half of them are helieved hy independent observers to make losses, and the other half probably would prices fixed absurdly low by

Then there is the legendary bureaucracy. Despite frequent government promises to lighten the burden on private enterprise, red tape remains

stifling. But the direct origins of the current crisis are relatively recent. Three main factors are

First, there is a shortage of foreign exchange which is especially acute for private businesses wanting to import raw materials or semi-finished goods for further processing Foreign banks have largely frozen supplier and letter of credit facilities because of the impasse over Egypt's debt. At home, importers are once again having increasing diffi-culties with the country's cumbersome system of multiple exchange rates.

Given that the government commandeers oil, cotton and Suez Canal revenues at its artificial Central Bank rate of £E0.70 to the dollar (partly in order to disguise the cost of distributing subsidised food). importers are left to battle for a share of what is called the "commercial bank pool" supplied mainly from tourist revenues and expatriate Egyptian workers' remittance

But this pool has been encountering increased difficulty in meeting the still heavy demand for hard currency, partly because Egyptian workers have reduced the flow of remittances since the collapse of Egypt's Islamic invest-

ment houses last year. Nor is there any guaranteed solace in the grey or black market. The unofficial value of the dollar has been showing increasing divergence from the commercial bank rate in recent months, demonstrating that some businessmen have been tempted back to illegal channels in order to obtain their foreign exchange.

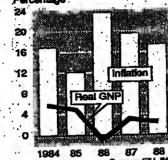
But they run the risk of being caught by a government determined to crack down on if they did not have access to the unofficial currency marenergy and raw materials at ket: a number of entreprenears are reported to have been arrested in recent swoops

on money changers. Small wonder that respectable company executives think twice before dabbling in the black market.

A second problem area is private sector hard currency debt - a hurden that has become critical with the continuing slide in the value of

the Egyptian pound.
In the early 1980s, when the dollar was quoted at £E0.84. Egyptian companies went on a dollar-denominated borrowing spree, running up debts variously estimated to total between \$1bn and \$3bn. The ag is that the dollar is now worth nearly £E3, so the com-





panies' debt burden, assessed in local currency, has more than tripled.

"Many companies have been hit hy this, and some are really in serious trouble servi-cing the debt," Dr Gazarine

Third, there are even prob-lems of liquidity in local currency. The Government is tightening the money supply to combat inflation, and banks have become ultra-cantious ahout lending in Egyptian pounds. The purchasing power of ordinary Egyptians is being squeezed further if there is an reement between Cairo and the .International Monetary

companies which rely on imported raw materials and components and which do most of their sales in the domestic market are in a douhle - in some cases, a triple -

Industrialists report that
Rgypt's four TV assembly ventures – three of which are
public sector and one private
– are suffering badly. So are
assemblers of basic household
model whose crisinal accugoods, whose original eco-nomic calculations have been thrown out of the window by the decline in the pound. Many are living on their stocks for now but may eventually have to close for lack of foreign

Most businessmen appear to believe there is no prospect of improvement until an under-standing has been reached with the IMF. They hope such a deal will focus more than in a deal will focus more than in the past on the supply side of the economy – and in particu-lar on the welter of distortions and restrictions holding back activity in both the public and

private sectors.

They say that until these controls are eased it is most unlikely that the flight of Egyptian capital will be reversed, or that significant new foreign capital will be

There are two straws in the wind which might encourage a slightly more optimistic view. One is that the Government does appear to be seized of the red tape problem - at least in intellectual if not in practical

It is preparing a new invest-uent law which is supposed to improve incentives such as tax holidays for new businesses, and perhaps more importantly to simplify approval proce-dures. The intention is that companies wishing to initiate a project should only have to approach a single government ent Anthorbody, the Investme ity, to obtain clearance.

It remains to be seen whether this makes much dif-ference. Some business representatives are sceptical. They

The upshot of all this is that say that the problem lies not so much in the existing investment law, which is quite lib-

eral, as in its implementation. Mr Taher el-Sherif, secretary general of the Egyptian Businessmen Association, believes that the red tape problem has actually been getting worse, with ill-paid and poorly-educated civil servants wary of taking any initiative.

Some businessmen reckon up to half their time is taken up filling out forms or otherwise dealing with officialdom.
Mr el-Sherif says a change in
the whole environment will be
necessary, rather than in just one law on top of an accumulation of at least 5,000 rules and regulations affecting busi-

ess over the past 30 years. The other modest ray of hope is the fresh attention now being given to exports. Precise figures are impossible to come by, but it is unani-mously reported that the pri-vate sector has been noticeahly improving its export performance over the past year, especially in such areas as ready-made garments, pro-cessed foodstuffs and leather goods. Mr Mohammed Abdel-Wahab, the Minister of Industry, reports that the public sec-tor has also boosted exports.

No donht this is partly a reflection of the cheaper Egyp-tian pound. But Mr el-Sherif believes there is also a new interest on the part of some companies in gearing themselves entirely for export. exportable surplus to arise.

Official export procedures have also been eased somewhat in recent months, thanks to a personal intervention by President Hosni Mubarak, and exporters are able to retain more of the foreign exchange they generate for their own use. This is encouraging importers who used to think in terms only of the home market to look abroad.

That is a start. The challenge now is to apply a similar commercial logic to the struc-ture of manufacturing indus-

Reclamation is one way of attaining food self-sufficiency, writes Tony Walker

# The race is on to find new land

must. We don't have any other choice," declared Dr Adel el-Beltagy, the head of Egypt's land reclamation bureau. "It's a challenge which we have to face, in order to seek self-sufficiency in major agricultural commodities except wheat."

The question for Egypt's donors, however, is wbether self-sufficiency will ever be possible in a country whose rate of population increase is potting an ever-increasing bur-den on limited arable land. To date, the relatively unsuc-

cessful land reclamation efforts
- much of the reclaimed land returns low yields - have not inspired great confidence in government claims that hy early next century it will have largely hridged the food gap with the exception of wheat.

The challenge is immense. Agricultural imports have now reached about \$4bn a year. Egypt is currently importing more than two-thirds of its wheat and vegetable oil, about one-half of its sugar and onethird of its feed-corn. Its popurate of about 1m every seven months; by 2000 it will have climbed to 75m at a present annual estimated increase of

The yearly increase in agri-cultural output is hovering at around 2.5 per cent. Egypt desperately needs to increase substantially the rate of agricul-tural production, but this is not possible from existing

between 2.7 per cent and 3 per

farmed land in the Nile valley land reclamation have recently identified 9.4m acres of virgin territory, out of 17m surveyed, that would be suitable for rec-

plan, under which these additional 3.4m acres - existing acreage totals a little less than 7m acres - will be ploneered. Some 2.8m acres would be suitable, according to the master plan, for reclamation using Nile waters. The remaining 600,000 acres would be irrigated from stocks of underground water in places like the Western Desert and the Sinal The

present target is to reclaim

high-yielding and intensively. 130,000 acres annually. If this requirements. He is scornful of rate is maintained for the next various land reclamation decade. Egypt will have studies, including one sponand Delta. The race is on to "decade;" Egypt will have find new land. The Ministry of "breadly matched in 10 years Agriculture and its bureau of the 1.52m acres reclaimed since 1952, the year that brought Gamal Abdel Nasser to power.

Dr el-Beltagi is confident of reclaiming land to be prohibited towards restoring balance to Beyon's food production, bearing in mind that in less than two decades the country has slipped from being a net agricultural exporter to an importer of more than 50 per cent of its total food

sored by the United States Agency for International Development (USAID) in the late 1970s, that found the cost

Egypt is now pressing ahead with two hig land reclamation projects that will open up farming land on the Mediterranean coast to the east and west Continued on Page 3



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the national carrier had a

monopoly of the duty free shops at the old airport - to

ensure the lease went to the most competitive tenderer. He

says of the experience: "From our side, it was a shock (when

the foreign operator withdrew), but it did not cause us finan-

Dr Sultan has clear views

public enterprises are starved of investment) and the liberal-

confident that if Egyptian pub-

ward they would become

system amounts to about 60

per cent of GNP, in Egypt it

accounts for more than 100 per cent of GNP. "In a community

like ours," he says, "finding

that (such a state of affairs

exists) represents a serious dis-tortion . . . and reflects lack

of investment opportunities."

In the case of EgyptAir's bor-

rowings, he asks, would it not be more desirable to offer

bonds rather than be depen-

dent on international syndi-

Dr Sultan has various

sector enterprises such as

suaded the national carrier, for

pany to develop tourist facili-

schemes to advance his theories and to encourage public

cates and banks?

attractive to investors.

11 13 mg

219

Tony Wax

100 mg

المحاسب المعاسبين

es ou care.

SLAVS NYSK

DR FOUAD Sultan hardly fits the image of a prize fighter. Yet the quietly proposed former investment banker has had more than his share of scrappy encounters in the four years since his appointment as Minister of Tourism and Civil Avistica.

ation.

He has used his position to take up the cudgels on behalf of a beleaguered private sector. of a beleaguered private sector.

"This is part of the penalty I have to pay to continue my fight," he says ruefully of the frequent criticism he suffers at the hands of Egypt's broad left.

"It's not an easy thing the "it's not an easy thing to change people's attitudes, but you have to continue to try." In a country where old dog-mas die hard, 58-year-old Dr Sultan stands out in a cabinet

One prominent businessman said: "If Fouad was to be sacked or was to resign from the government, it would send a very, very negative signal to the business community. He really is our last hope."

of cantious technocrats.

Dr Sultan, the founder and former chairman of the Misr Iran Development Bank (MIDB), would not necessarily welcome this sort of observation, but on the other hand he appears to sense that he car-ries the hopes of many Egyp-tian businessmen and not a few foreign embassies anxions to see an accelerated liberalisa-

tion of the economy.

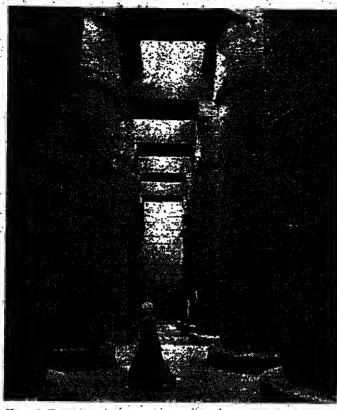
He believes that in spite of his image of being a lone fighter within the government for economic rationalisation, everyone else is becoming more oriented towards the privatisation issue."

He observes: "Whether we like it or not, there is no way we are going to get out of the economic crisis without introducing comprehensive economic reforms, not only of fiscal and monetary policy, but also of production and productivity. People are now much more convinced that the private sec-tor can play an active role."

When he was appointed to the cabinet, he set out to prove that free market principles, when applied to the hitherto government-dominated tour-ism sector, would bring quick

and beneficial results. With more than a little luck and some bold initiatives he has been proved right. One of his first actions was to "open. Egypt's skies". to charter Tony Walker meets a former banker reviving the tourism sector

# Free market's spokesman



Karnak Temple, one of Egypt's most popular attractions

the turnaround in EHC's bal-

ance sheet, but the fact that foreign companies leasing

some of Egypt's grand, historic

hotels, such as the Cataracts in Aswan, had agreed to invest a

total of £E60m on much-needed

the San Stefano on the water-

front at Alexandria has yet to

be leased to private manage-ment, and this is not for want

of trying by Dr Sultan. His efforts in 1987 to sell the

Sen Stefano to the al-Fayed brothers drew strong and emo-

tional protests from govern-ment and opposition figures, and forced the historic hotel's

For Dr Sultan it was a some-

what chastening experience and one that raised, not for the

withdrawal from sale.

Among EHC's 18 hotels, only

repovations

flights in the face of powerful opposition led by EgyptAir, the national carrier. This put Egypt within reach of the m tourism market. In 1987 the number of visitors increased by 100 per cent compared with 1986, due in part to the new policies and also to a general recovery in Middle East tour-

He also set about "divesting" the government-owned and loss-making Egyptian Hotels Company (EHC) of its 18 hotels to private, and in almost all cases, foreign management. Helped by the bourism boom. EHC turned an operating loss of £E6.5m in 1985-86 into a

modest profit in 1987-88. Dr Soltan said that from his point of view the most impor-

first or last time, the spectre of recently of the withdrawal by a his early departure from the Cabinet. That he has stayed is a tribute to his tenacity and his sense of mission.

He admits today to having "lost partially" on the San Stefano, but he did manage to persuade the government to allow him to sell a half share in the batal to interest the state of the sta hotel to investors. So far, there have been no takers.

Another of Dr Sultan's mis-

sions has been to liberalise the management of EgyptAir, a government-owned dinosaur which had built up an unenvia-ble reputation for poor service

and delays. His initial efforts have been focused on introducing some new private sector blood on to the board of EgyptAir – it is not a "one-man show," he declares pointedly – and on encouraging the airline to embark on an aggressive programme of acquiring new air-

craft. The national carrier has committed itself to purchase and lease arrangements total-ling about \$1bn financed, Dr Sultan says proudly, from its own resources and borrowings. There has been no assistance from the government or cen-tral bank. He sees EgyptAir as an important test of his privatisation theories.
"Liberalisation is not just a

word," he says, "but it needs to have a very detailed action programme." In the case of EgyptAir this has meant, apart from changing the complexion of the board, ensuring the airline becomes totally responsible for its own commitments.

He has also pushed aggressively for a much-needed improvement in ground catering services in Cairo in spite of EgyptAir's early opposition. The Ministry of Civil Aviation recently signed an agreement with six foreign airlines to establish a catering operation in competition with EgyptAir which itself, curiously, has taken a 20 per cent stake in the

Not all his "privatisation ventures" have proceeded smoothly. There was the case

He is also talking about pri-vatising part of the Misr Iran Development Bank (MIDB), presently owned 75 per cent by the public sector Bank of Alex-andria and the Misr Insurance Company, and 25 per cent by Iran. The Egyptian partners have agreed to divest them-selves of 25 per cent of their boldings to be offered to the foreign company from its lease of the duty free shops at the new Cairo airport terminal after it found that it could not "deliver" agreed minimum revenues to the government. This was something of a blow to Dr Sultan as he had fought hard against EgyptAir's objections

Employees of Bank of Alex-andria, Misr Insurance, EgyptAir and the tourism and civil aviation ministries will be offered up to 10 per cent of the shares. The other 15 per cent will be reserved for EgyptAir itself and for public sector organisations under the tour ism ministry.

Dr Sultan wants to see his former investment bank develop as the "tourism bank," sponsoring development proects in tourism, and helping EgyptAir to continue with its modernisation programme. Dr Sultan has clear views about the path to privatisation, but he would be among the first to acknowledge the difficulties. His prescription involves the separation of the budget from government control (as has been done in the case of EgyptAir), raising additional capital (most Egyptian public enterprises are starved The good news for the minister and for Egypt in an otherwise fairly bleak financial picture is that tourism revenues continue to be buoyant.

In the first four months of 1989, the number of visitors were up 11 per cent on the corresponding period last year. This compares with growth rates in other comparable markets of 4-5 per cent.

isation of management.
You cannot sell a losing Dr Sultan has some reason for satisfaction. After nearly four years in the job, he has company," he says. "You have to make it a success before offering it to the public." He is seen tourism revenues grow lic sector companies, most of which are unprofitable, were from less than \$1bn annually to \$2.2bn in 1988 (it is now by far Egypt's biggest hard cur-rency earner with the excep-tion of expatriate remittances). moved from the intensive care He points out that unlike In spite of his numerous critmost developed and developing countries where "liquid money" – bank notes and deposits – within the banking ics, it would appear that Dr Sultan is doing something

TRADE BALANCE

SERVICES BALANCE

of which Suez Canal dues

of which interest payments

Current account balance

Long term capital balance

Additions to debt service arrears

Exports (f.o.b)

of which netro

Imports (c.i.f)

Tourism

TRANSFERS

Government

tian and Saudi investors assembling one-toune Isuzu pick-ups from kits imported from Japan. The company, which started up three and a

BALANCE OF PAYMENTS (\$m)

4.978

3,480

-1,653

1,300

-5.059

3.357

turned out 8,000 trucks last year against a design capacity

#### MOTOR SECTOR

## **Assemble here**

WHATEVER problems the foreign exchange shortage has caused for companies in Egypt, not everybody is complaining. For employees, dealers and suppliers of General Motors worldwide, it has brought an unexpected perk: the chance to go on a specially-priced pack-

age holiday.
In recent months, GM people have been flocking to Egypt from Europe, the US and Aus-tralia under a deal between GM's truck-assembly operation in Egypt and the government under which the GM subsidiary is allowed to retain a pro-portion of the foreign exchange generated by its tourism pro-motion efforts.

It is expected eventually to raise between \$2m and \$3m towards GM's total annual foreign exchange requirement of between \$80m and \$90m, and is one of the more ingenious stratagems dreamed up by companies hungry for hard currency to keep import-depen-dent operations in Egypt tick-

ing over. GM's chairman in Egypt, Mr Mohammad Razaq, says the company does not yet have a critical foreign exchange problem. In fact, 1988 was a relatively successful year for the Egyptian operation, a GMsuzu joint venture with Egyphalf years ago, may only have

of 25,000 and a licensed capac ity of 18,200, but its profits rose 12-fold thanks to tight controls on spending and inventory and to reduced production shifts.
Output from the plant at 6th October City outside Cairo is as low as it is, says Mr Razaq, mainly because demand for trucks is depressed. He is desperately anxious to use his idle capacity to assemble luxury ment has yet to approve such a project and may well be reluc-tant to do so in the present atmosphere of ostensible aus-

GM is probably the largest foreign investor in Egyptian industry, however, and it is certainly not immune from the foreign exchange crisis. Apart from offering cnt-price holidays, it has been forced to consider varioos ways of circumventing the squeeze, including barter of aluminium or cotton. It has also put effort into build ing up local suppliers of basic components such as doors, seats and windscreens, taking the local content of GM Egypt's products up to a current level

of 40 per cent. But the company may not be able to take that process much further, and Mr Razaq admits he is worried about keeping things going in the next couple of years. "We are coping with the situation, but it's getting worse every month," he says.
"For most business people who have to import raw materials. the future is a matter of grave concern.'

**Andrew Gowers** 

FY87/88

-5,905

3,274

1.563

9,179

1,937

4,571

623

-2,634

-783

3,424

3,385

-544

1,521

4,310

Source: Official statistics

# Race to find new land

Continued from Page 2 of the Nile Delta. One impor-tant criteria is that land to be near el-Arish and along the reclaimed should not rise more than 100 feet above the Nile

results as the Nasr canal, utilising Nile waters, pushes out towards el Alamein on the coast. Land is being opened up in previously desert areas to the west of the main Cairo-Alexandria desert road.

m The North Sinzi Project to the east of the Delta, which is proceeding slowly but plans are afoot to speed it up. A canal has been constructed that connects the east Nile tributary below the coastal town of Damietta with a point Suez Canal 90 km away. The pumping system are being pumping system are being being sold at a little cotton and sugar or risk penal-next stage will be to build a livited.

satellite,

tunnel under the canal to carry water to the northern Sinai east bank of the canal.

Dr el-Beltagi believes that these two projects, once com-pleted, will make a big differlest pumping costs make such land use meconomic pleted, will make a big difference to the west of the Delta which is already yielding canal project, 90,000 acres out of \$50,000 acres out. canal project, 90,000 acres out of 450,000 acres has already been reclaimed in a project that is expected to be completed by 1993.
The North Sinai project

envisages reclaiming 450,000 acres in two stages. The first stage of 250,000 acres is expected to take four years with the entire project being completed in a further two years. Total cost would reach \$1.5bm. Egypt is considering various "siphon systems" to transport water systems" to transport water under the canal. Tenders for a \$40m highly sophisticated

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Egypt also has to resolve whether the tunnel under the Suez caual south of Port Said will be simply a water carrier, or whether it will be extended to accommodate road and rail transport as well: Dr el-Beltagi "said organisations such as the World Bank had expressed interest in funding the North

tunnel project.

The reclamation programme is aimed at providing jobs for the young unemployed, and at attracting local and foreign investors. Twenty per cent of land reclaimed is offered in small lots of up to five acres on generous credit terms to young "ploneers." The remaining 80 per cent is divided hetween in the statement of the state individuals whose maximum holding can be 300 acres and companies with an upper limit

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BANKING BUSINESS IN EGYPT

EgyptAir to begin thinking commercially. He has perexample, to take a 35 per cent stake in an investment comhorticulture, agro-industrial complexes and dairy farms. Dr el-Beltagi said results

from land recently opened up along the Nasr canal indicated that spectacular returns were possible, although he admitted there had been failures. The authorities are trying to stimu-Sinai irrigation scheme and and hope to accelerate the process by giving quick approvals for land purchases and minimising bureancratic interference However, investors are still likely to approach these pro-

One attraction for investors in new land schemes is that

between £E2,500 and £E5,000 per acre. Land reclaimed can be used for a variety of purposes, including fish farming,

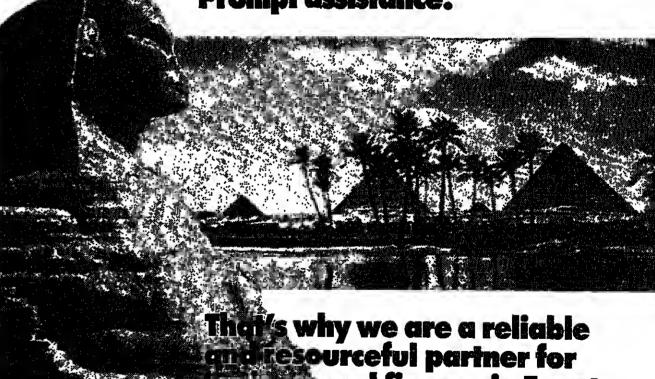
jects cantiously.

the Government has pledged not to impose quotas or crop-ping requirements on pioneer farmers, unlike in the Delta and Nile Valley where farmers are obliged to grow so-called "government crops" such as

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icles on Friday May 26, 1989. . In some cases the rate is nominal, Market rates are the average of buying and selling rates parket rates have been calculated from those of foreign correncies to which they are tied. £ STG US \$ COUNTRY £ STG 5.440 1.913 4.761 0.707 6.7353 124.4808 (Kwanza) (E Carr S) (Austral) (Florin) (Aus S) 4.30 302.875 2.8524 2.1115 22.145 260.70 2,7061 190,6073 1,7950 1,3288 13,9364 164,0654 1.8393 2.5862 (Rivat) 5.8125 3.6579 Honduras Hong Kor Hungary 5t Caristoph St. Helena St. Lincia St. Pierre St. Vincent. San Marino San Tome Saudi Arabia Senggal Senggal Senggal Senggal Solomon is. Solomon is. 2,7061 0,6293 2,7061 6,7353 2,7061 1436,7524 105,2767 3,7882 336,7652 5,7520 64,1913 1,9694 2,2620 411,1611 16.9918 2.5973 2.1853 1.1334 5,4216 141,4411 0.5395 (S) 3.1295 (S) 3.5944 (Shiffing) 653.335 ipain Spanish Port M Africa Sri Lanka Sedan Rep Surinam Swaziland Sweden Switzerlar Syria 336.7652 1.2057 124.4808 82.2873 0.8323 (CFA Fr) (Shiffing (Saht) (CFA Fr) (Pa Aega) 111\_3908 56.0126 78.7541 1436.7526 722.4683 1015.7953 1.1550 1.6240 Yemen Yemen PDR Yeocslayla 0.3867 0.2734 0.1944 Oman (Riai OmanO 0.6145

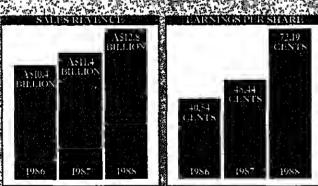
Special Drawing Rights May 25, 1989 United Kingdom £0.788442 United States \$1.24085 Germany West 0 Mark N/A Japan Yen175.953 European Currency Unit Rates May 26, 1989 United Kingdom £0.659911 United States \$1.06312 Germany West 0 Mark 2.07999 Japan Yen148.730 (a) Free rate; (b) Banknote rate; (c) Commercial rate; (d) Controlled rate; (e) Essential Imports; (g) Financial vate; (d) Exports; (i) Non of Buying rate; (ii) Luxury goods; (m) Market rate; (o) Official rate; (p) preferential rate; (d) convertible rate; (r) parallel rate; (s) Selling Some data supplied by Bank of America, Economics Department, London Trading Centre, Enguiries; (d) 634-4360/5, Minnday May 26, 1989.

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#### HUMBERSIDE

The Financial Times proposes to publish this survey on:

7th July, 1989

For a full editorial synopsis and advertisement details, please contact:

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**FINANCIAL TIMES** 

RAND MINES Durban Roodepoort Deep, Limited (Incorporated in the Republic of South Africa) East Rand Proprietary Mines, Limited ated in the Republic of South A pstrainon Number 01/00773/08 ohe of South Africa)

Possible discontinuance of mining operations

At prevailing gold prices:

- the underground operations at the mine owned by Durban Roodepoort Deep, familed are generating substantial losses, and

- the mine owned by East Rand Proprietary Mines, familed continues to mout

- the mane owned by East Rand Prophetary Mines, Limited continues to most losses. Alternative operating strategies to avoid further losses have been evaluated. An early improvement in the gold price to levels which would enable these mines to operate profitably in not foreseeen. The respective boards of directors have concluded, after careful considerance of all the facts, that financial assistance from the Covernment of the Republic of South Africa will be necessary if each of these names is to commus its operations. Approaches for such assistance were made to the Covernment by each company just over a week ago.
Discussions with the Covernment have continued on an urgent beaus and no final decision has been taken. A further announcement will be made as accountinued.

preciocane.

Meanwhile to protect shareholders' micrests, the listing of the shares of each company will remain suspended on The Johannesburg Stock Exchange, the International Stock Exchange in London and the Paris Bourse.

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Landon office 40 Holbern Viaduct



### APPOINTMENTS

## Exco board posts

■ EXCO INTERNATIONAL has appointed the following to the board: Mr Peter Edge, managing director, Godsell, Astley & Pearce (Eurocurrency Deposits), London; Mr Goh Say Jim, managing director, Astley & Pearce (Pte), Singapore; Mr Anthony Sciametta, executive vice president, Noonan, Astley i Pearce Inc, New York; and Mr Wilson Wong, managing director, Astley & Pearce (Hong Kong), Hong Kong.

- Mr Alan Pedder, managing director of ICI Fibres, has been elected president of the BRITISH TEXTILE CONFEDERATION.
- Mr Anthony Pedley has been appointed head of the global custody services unit based in London for BANK OF AMERICA NT & SA. He succeeds Mr Robert Darmanin who transfers to the bank's headquarters in San Francisco headquarters in San Francisco.
- THE SPRING RAM CORPORATION has appointed to the group main board: Mr. David Riley, responsible for all bathroom product operations; Mr Martin Croxes managing director of Ramfield property and financial services subsidiary; and Mr Mark Raven, company secretary.
- Mr Peter K. Wilde has been appointed to the board of VIKING RESOURCES TRUST following the resignation of Mr James C. Grundy. Mr Grundy has also resigned from the board of Aviva Petroleum, following the characterists. following the sale of his interest in Ferris Investments
- Dr Klaus Gerlach has succeeded Mr Helge Wehmeir as AGFA-GEVAERT'S UK board member, based in European headquarters in Germany. Dr Gerlach is chairman of the group, a Bayer subsidiary. Mr Adrian Day has been appointed director of finance and administration on the board of Agfa-Gavaert, UK.
- Mr John Lutterloch has been appointed sales director of WESTERN INDUSTRIAL FINANCE COMPANY. He was managing director of Baltic
- EASTERN COUNTIES **NEWSPAPERS** has appointed Mr Martin Bennett as financial director. He remains company. secretary Mr. Lawrence Sear. becomes editorial director, and remains editor of the Eastern Daily Press. Mr Peter Keel, business development manager, is promoted to marketing director. Mr Ken Hustier is made director of operations, and Mr Jim Duncan director of information: systems.

Mr Tony King-Smith has joined LSI LOGIC EUROPE as technical director at Sidcup.

#### He was with Niche Technology.

FENCHURCH INSURANCE BROKERS has appointed Mr Jeff Davies as managing director of Fenchurch North Western, the company's Manchester office. This follows acquisition of his company, Davies and Perfect (Northern), and its merger with the Fenchurch Manchester office. His partner, Mr George Perfect, becomes a director of Fenchurch North Western.

■ PROTEUS GROUP has appointed Mr Graham rgeison as chairman. Mr Margetson as chairman. Mr
David Gray Secones managing
director of the largest
subsidiary, Computer Business
Centres (CBC). Mr Chris Butler
is made technical director, and
Mr Michael Wright financial
director of CBC. Three regional
directors, Mr Joe Commity,
Mr Alastair Mathewson and
Mr Kevin McChri, have been
appointed to the hoard of CBC.
Mr Margetson also Secones Mr. Margetson also becomes managing director of another subsidiary, Proteus Suftware, with Mr Charles Bademock as finance director, Mr Shaun McCarthy as marketing director, Mr Howard Turvey as divisional director, and Mr obert Davison as director

Captain David Richards chief pilot of ELLAN-VANNIN AIRLINES, Bournemouth, has en appointed to the main

of software development.

Mr Barry Norris has been appointed director of personnel and training for the DUTTON-FORSHAW MOTOR GROUP. He was personnel manager, Lancer Boss Group.

Mr John Clement, service director of IVECO FORD



H.P. BULMER HOLDINGS ha appointed Mr Michael Ward bove) as group financial director from June 19. He was group finance director of Bassett Foods.

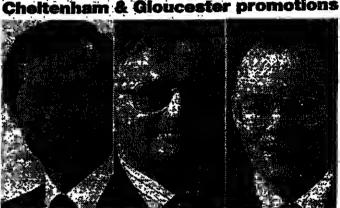
TRUCK, is due to retire in 1990 and until then will undertake special assignments. Mr las Esland, southern district sales manager, has been appointed to succeed Mr Clement as service director.

10

■ PHNACLE INSURANCE COMPANY, a subsidiary of Woodchester Investments, has appointed Mr Christopher Schwick and Mr Norman Shuker as joint managing directors; Mr Anthony Claytor as general manager -operations; Mr John McGivern as sales manager, and Mr Stephen Williams as training manager.

Dr Andrew Bevan has been appointed director, fixed interest research, at WestLB UK. Previously a first vice president with Drexel Burnham Lambert in London, he will be responsible for international bond strategy.

#### Cheltenham & Gloucester promotions



CHELTENHAM & GLOUCESTER BUILDING SOCIETY has promoted Mr Roger Burden, (left) general manager (information systems), to information systems director; and Mr David Barnes, (centre) general manager (finance), becomes finance director, Mr David Bennett (right) has been appointed treasurer. He was assistant treasurer.

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("Gences")

PROPOSED RIGHTS OFFERS AND LAST DAY TO REGISTER

Central Merchant Bank Limited is authorised to announce that:

the directors of Gencor have decided to proceed with a rights offer of 20 new ordinary shares in Gencor for every 100 capital units in issue; and

the directors of Federale Mynbou Beperk ("Fedmyn"), the controlling shareholder of Gencor, have decided to proceed with a simultaneous rights offer of 22 new ordinary shares in Fedmyn for every 100 capital units in issue to enable Fedmyn to follow its rights in the Gencor rights offer.

Holders of ordinary shares, 8.5% variable compulsorily convertible cumulative preference shares and 12.5% unsecured subordinated compulsorily convertible debentures in Gencor and Fedmyn registered as such at the close of business on Friday, 23 June 1989 will be entitled to participate in their respective rights offers.

The proceeds arising out of the Gencor rights offer will be utilised primarily to finance Gencor's growth programmes and to enable it to accelerate the development of its existing businesses. The Gencor group has in recent years been successful with a member of major projects and acquisitions. There are further projects which are currently being worked on throughout the group. The rights offer will thus enable Gencor to maintain the momentum of its growth and will place the group in a favourable position to exploit new investment opportunities.

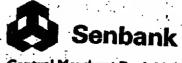
Application will be made to:

The Johannesburg Stock Exchange for the granting of a listing of the renounceable (nil paid) letters of allocation and the new ordinary shares in Gencor and Fedmyn to be issued in terms of the

The Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited for admission to the Official List of the new ordinary shares in Gencor to be issued

In order to implement the rights offer in Geneor, ordinary shareholders of Geneor will be asked to approve a special resolution converting the issued and unissued authorised S ordinary shares into ordinary shares in the share capital of Geneor. A notice convening a general meeting to be held on 19 June 1989 was posted to shareholders on Friday, 26 May 1989. Fedmyn has sufficient unissued authorised ordinary shares to allow for its right offer.

Shareholders and debentureholders of Gencor and Fedmyn will be advised of further details including the terms regarding the proposed rights offers through the medium of the press. Circulars setting out details regarding the proposed rights offers are in the process of preparation and will be mailed to shareholders and debentureholders in due course.



Central Merchant Bank Limited (Registered Bank) (Registration number 55/01742/06)

Johannesburg, 29 May 1989

# **FINANCIAL TIMES**



The region's industry suffered in the recession of the early 1980s. Even the

prospering chemical

sector is not the source of jobs that it once was. The need to innovate is clear, says **Hazel Duffy**, and the area's natural beauty is proving a spur to investment in tourism.





# The periphery fights back

CENTRAL REGION is the wedge in the middle that was left over after Scotland had been carved up into adminis-trative areas. It does not have the population and the spend-ing power of neighbouring Strathclyde and West Lothian which are centred on the cities of Glasgow and Edinburgh:

It does, however, sit conve niently at the confluence of Scotland's motorway system. The west of the region boasts fine scenery over to Loch Lomond. In Grangemouth, on the River Forth, it has the largest port on the east coast of Scotland. And it has a tradition of industrial activity which, in microcosm, reflects the devel-opment of industry in Scot-land.

ourester proble

mited

The impressively-sited town of Stirling, at the centre of the region, is dominated by its cas-tle, which still serves to emphasise the strategic location of the town between the lowlands and highlands of

The castle and the old town put Sticking firmly on the tour-ist map. Sticking council drew up an ambitious programme which would have included contracting out the manage-ment of the castle (a national ment of the castle (a national monument) and making it more accessible to the main part of the town. The plan is being assessed by the Scottish Development Agency, following certain objections, to the scheme by the Scottish Office.

But the initiative by the

But the initiative by the council. virtue of its medieval past, Illustrates the way in which the public authorities, increasingly working with the private sector, are trying to find a more secure base for the econ-

the recession of the early 1980s. Few companies were immune. The decline in engineering jobs hit a region which had already suffered the pit closures. Now, the chemicals industry, situated at Grangemouth, is enjoying the upside of the demand

#### THE REGION AND ITS PEOPLE

Population (1988)	272,60
Population by age group:	
Working age	62 per cer
School age	15 per ce
School age	6 per cer
Over-65	
Employment:	
Total workforce	
Primary/Energy sector 6 per cent (\$	cottand 5:3 per cen

Primary/Energy sectoro	per cent (Scoueno 3.3 per cent)
Manufacturing	25.5 per cent (22.8 per cent)
Construction	6.4 per cent (7.3 per cent)
Service	62.6 per cent (64.6 per cent)
Unemployment (March 1989)	11.8 per cent
	11.5 ner cent

Salaries (1987):	
Secretary	£7,221
Personnel manager	
Accountant (book-keeper)	£9,618
Accountant (senior)	£15,381
Computer programmer	£10,839
Electronics engineer	£12,049
Hourly wage rates (1987):	

Plant labourer .... J'J --- Seurces Central Region Council; SDA

only of the region. Industry suffered severely in they offer which will compen-

cycle, and planning to invest in new capacity. But chemicals and oil refining are not the source of jobs that they were a

Semi-skilled production operator ..

Light assembler

Lathe operator (turner).

Machine tool-setter.

few years ago.
The need to innovate and adapt stares much of central Scotland in the face. It is simi-lar for all the regions of Europe which lie away from the geographical centre of the European Community, What can they do to ensure that they remain competitive in the European market? What can

sate for their location on the periphery? The natural beauty of Scotland beckons tourists. Loch Lomond, Stirling and the Trossachs have a quality of their own which cannot be repli-cated elsewhere. The challenge lies in the provision of facilities for the increasingly discerning tourist, and in good marketing.

The tourist board and local councils are concerned to maximise the revenues and employment from tourism, without damaging its attrac-

£3.69

tions.

Investment plans totalling 570m for the region are being finalised, most of them in the Loch Lomond area where top-class hotels are planned, with golf courses and conference facilities to attract the business market. Stirling will also seem hoast a per hotel.

soon boast a new hotel.

The shrinking industrial base means that the other main towns in the region -Falkirk and Alloa - cannot afford to be left out. Here,

some feature has to be high-lighted to persuade tourists to linger. Around Falkirk, it is Roman remains, in the Clackmarman district the mili trail focuses on the past and present

wool industry.

Falkirk, Stirling and Alloa were once the centre of the coal mining industry. There are still iron foundries, a reminder of the role they once played in the development of

But the future has to be different. Towns like these all around Britain can no longer afford to take second place to the industrial dominance that gave them their livelihoods in the past Image is important. They must be attractive to potential investors, and offer the sort of homes that the managers in the new techno-logical and service industries want to live in.

Falkirk is in the threes of smartening itself up. Pedes-trianisation and one-way traffic schemes are being intro-duced, to allow the central district to be revealed.

The region has not been a prime target for investment by American and Japanese com-panies, and this has been a disappointment to the authorities. Blame is scattered at the doors of various institutions, but Liv-ingston and Cumbernauld, close by, have provided stiff competition. Wang, located on the campus of Stirling University; is a notable exception. Set up five years ago, it has not, however, proved to be the cata-

follow. Service industries, apart from tourism, are not well represented in the region. The major exception is Scottish Amicable, which relocated its head office from Glasgow to a 300-year-old house about a mile outside Stirling many years

The decision was made after a senior manager who lived in the area heard of the opportunity. On the whole, it has worked well. New offices have been added in the town. But big decisions on relocation are not often made quite so simply. Others have not followed.

Office development has been minimal in the region. In Str-ling, the natural centre for such development, demand has been satisfied mainly by the conversion of Victorian houses

into offices. Now, the regional and local councils, with the support of the Scottish Development Agency, are attempting to establish an office market. A speculative business centre

#### will be built, and more conver-sions and some new developments are in the pipeline. Rents are rising, and fuelling interest from the private sec-

Central Region of Scotland

tor. But it is still early days.

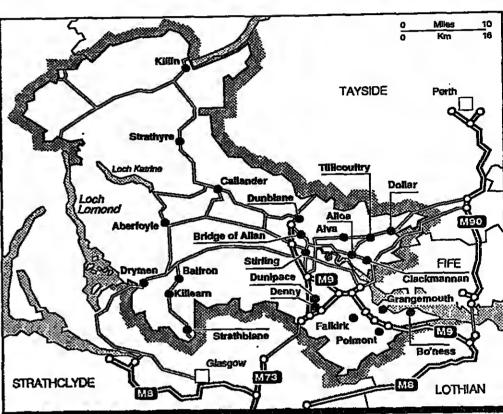
The authorities must play a major rola in sectors where developer interest has not materialised. Demand for industrial units is strong, but the impetus to meet this demand is coming from the public sector. The third phase of the innovation park based around Stirling University is planned — a measure of the success of the original venture, which now houses about 20 small companies, most of them having research links with the

university.
Stirling University is the newest and smallest in Scotland. Its short life has been highly vulnerable, and closure was threatened at one time. But it is now much closer than most universities to the sort of financial support structure that the Government will

demand as the norm.

The Scottish Enterprise Foundation, set up within the university, has established a reputation for innovation and resourcefulness in its short life, and with a relatively small

Continued on next page



■ PAGE 2: INDUSTRY; TOURISM / ■ PAGE 3: STIRLING UNIVERSITY; SCOTTISH AMICABLE

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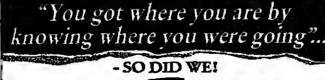
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ticularly, is expanding again, following a massive retrench-ment in the early 1980s.

The relative rohnstness is welcome in Grangemouth, site of Scotland's largest concentration of chemical companies. There, market leaders such as BP Chemicals have embarked on major capital spending programmes, adding capacity notably in the specialty chemical sector

The BP complex at Grangemouth produces a range of hydrocarbons, general chemicals, fine chamicals and solvents. Nearby, along the same stretch of industrial-park high-way, competitors such as ICI and US-owned Rohm & Haas produce similar products, many of them used in the pro-duction and treatment of plas-

with a worldwide under-supply of ethylene and other chemicals, prices have soared. As a consequence, 1988 profits in the sector were at record levels, and have convinced management it is time, once again, to expand.

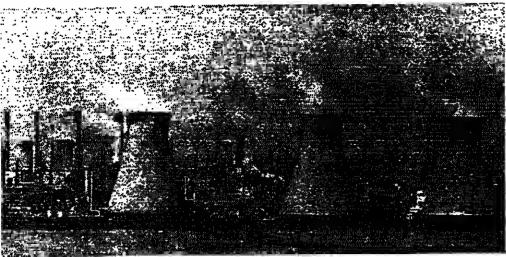
again, to expand.

"The majority of the compa-nies are speoding to grow their existing businesses," Michael Andrews, plant manager at Rohm & Haas in Grangemouth, says. "And much of it is technology-driven. We are eager to meet the customers' require-ments, to mannfacture improved versions of our exist-

ing products."
Still, the investments won't necessarily mean more jobs. The major downturn of the early 1980s, fuelled hy over-capacity and slack demand, forced chemical companies to rationalise operations. Productivity per worker has increased, through lay-offs and computerisation. Although booming, the chemicals sector is getting by with far fewer workers than it employed in

the late 1970s. The same is true in other heavy industries, such as oil refining. Meanwhile, other mainstays of Central Region, including textiles, went through similar rationalisation in the early 1980s, with a con-

sequent heavy loss of johs.
Hence an unemployment rate of nearly 12 per cent, higher than the Scottish average, despite at least three years of relatively huoyant economic growth. Regional development authorities recognise the need to encourage a shift away from the traditional, heavily cyclical industries. They hope electronics, timber processing, and spe-



#### INDUSTRY

# Chemical reaction fails to create jobs

cialty manufacturing will take up the slack. For that, workers will have to learn new skills, and it is on training that local government is placing the eatest emphasis

Not everyone believes that the future is dim for heavy industry. Optimists point out that most companies have rationalised as much as they can: there is little operational fat left to carve away. If demand continues to grow, so

should employment. But many analysts expect the boom times to end, perhaps as soon as 1990. In the chemicals sector, for example, generally slower growth in major European markets, conpled with new capacity coming on stream this year, will again

squeeze margins. Also, environmental concerns are increasing, even among those in Grangemouth whose livelihood depends directly on the helching furnaces of the industrial park. The costs of meeting ever stricter emission-controls will inevitably increase.

If there is a downturn looming, the real crunch will come in the hulk chemicals sector, which is more cyclical than speciality chemicals. That is bound to hurt Grangemouth. There are signs, however,

that smaller companies in niche sectors could give the region an alternative to heavy industry. The Scottish Develop-

ment Authority, along with the three district councils in Cen-tral Region, are providing help to an array of small local firms. Land, services, loans, and grants are variously made

available to companies likely to create or maintain jobs. At the same time, Locate in Scotland, the country's foreign investment marketing arm, hopes to attract more North American, mainland European.

Many analysts expect the boom to end, perhaps by 1990

and Japanese firms to the

region.
It points out that central Scotland is well served by motorways, has a good port at Grangemouth, and is a 30-45 minutes drive from two major airports, at Edinburgh and

A handful of foreign electronics firms have established manufacturing operations, notably Wang of the US. But the sector is still small, and overshadowed by Silicon Glen near Edinburgh. Among smaller firms, the

mood is bullish. Caberboard, a West German-owned timberprocessing company formed from the assets of bankrupt Scottish Timber Products, is

tical capacity, manufacturing chipboard at a large plant

south of Stirling.
Company management expects the workforce to expand to nearly 500, from 850 currently, once an new mannfacturing line is completed.

Tom Allison, operations director, says his main clients are furniture manufacturers and the huilding trade. He believes Caberboard can cater to their needs by producing higher valued-added products, manufactured to client specifi-

Like many smaller compa-nies, Caberboard is more interested in the UK than in continental Europe, despite the promise of an internal free market from 1992.

The company's markets are dominated by foreign exporters the North Americans and Scandinavians particularly - and Mr Allison says his goal is to minimise the market share of the foreign companies." He adds: "There is more than enough on our platter here, 1992 notwithstanding."

Caberboard, like most indigenous Central Region compamies, believes the district and regional councils are important to the development of Scottish industry. The company is get-ting support from Stirling council, for instance, in securing permits for a plant expan-

ing the factory to the main British Rail line. Robble Taylor, managing director of family castings and foundry company Robert Tayfor Holdings, agrees. "The atti-tude of the local councils is entrepreneurial, and very sup-portive of private enterprise,"

to build a rail branch-line link-

he says. His group manufactures iron castings for a range of indus-trial clients, in the UK and, to a lesser extent in the US and

mainland Europe. He, too, says business is booming. "The market is more buoyant at the top of the cycle than I can ever remember. And it is continuing for the forseeable future, which for us, based on our order books, is about six months out.'

But he believes slower growth is on its way. This time, however, he says man-agement has been careful not to over-react in good times by expanding too quickly, only to face major retrenchment when economic growth slows.

Mr Taylor, as a supporter of the regional and district councils, has concerns about the Government's plan to combine training and regional develop-ment activities under Scottish Enterprise. Critice have warned that the move could destroy the SDA, which until now has spearheaded indus-trial policy-making in the

country.
"The plan should not inter fere with the best part of the SDA, Taylor says. "The SDA has, over 10 years, come to understand the manufacturing base of Scotland. It knows how to operate in a bureancratic environment but in an entre-preneurial fashion."

Scottish business in general and in Central Region in par-ticular, insists that regional development policies are neces sary if long-term improvement in the Scottish industrial base is to be achieved.

While good growth in chemicals, distilling, and refining is recognised as important, business and local government appear to agree that the region's future should lie in high technology, valued-added industries,

Skills are lacking in those areas, observers agree. Training schemes and selective grants for business are a solu-tion that has gained support in the region. It may not plea Mrs Thatcher, but many busi-ness people in Central Region believe there is a role for the Government in forging a blueprint for Scotland's industrial future.

Mathew Horsman

#### TOURISM

# Promoting the loch

TOURIST projects totalling around \$70m are planned for the area that includes Loch Lomond, Stirling and the

Trossachs.

Most is destined for the shores around the southern end of Loch Lomond. Although the loch is known worldwide for its outstanding beauty, the hotel industry has been slow to realise its purely tomistic potential preferring parts of Europe, where the climate is more predictable, or of Britain, where there is a marked business, as well as tourist,

demand.
The inclusion of conference facilities in the planned projects bridge the gap. The plans include a £30m 200-bedroom hotel, which will have two international class golf courses; a £19.5m country chab hotel, with golf; and the introduction of a catamaran-type cruise ship with year-round facilities, which is planned by an Anglo-Australian venture, followed by refurbishment of the Maid of the Lock introduction of a

These projects will be aimed mostly at the expensive end of the tourist market. But the tourist promoters in the region, which corresponds to the administrative Central Region, aims to attract a much wider market.

wher market.
To some extent, it has
already succeeded. Each year,
200,000 people visit Stirling
Castle alone. The promoters believe this could go up to 750,000 with the addition of other attractions to the medieval castle.

Stirling council, with the help of consultants, has drawn up an ambitious plan for a number of projects in the old town, including a funicular party to the certic This party. railway to the castle. This part of the plan was called in by the Scottish Office (the castle is a national monument) and is cirrently under review by the Scottish Development

Agency.

The plans aim to attract private sector investment, with the council funding mprovements to the infrastructure, and the environment. The management of the castle would be contracted out to the private sector. The council says that up to 500 jobs could

The statue of Robert the Bruce, at Stirling

submission to the European Regional Development Fund for financial assistance. The region, once heavily industrial, is seeking alternative strengths on which to build its economy of the future. Tourism employs around 3,500 (full-time equivalents, many of the jobs being part time), which the current investment plans for the area would boost by

another 1,000. The tourist board and the councils plan many lower-key, but potentially valuable, contributions, which will attract more visitors, and (vitally) encourage them to stay longer. The short-stay holiday has become a feature of the growth of British tourism. Many victors to the area come from adjacent the day. Many others pass

through on their way to the Highlands, stopping to sample its own particular attractions. To persuade them to linger, accommodation and general facilities need to be constantly improved. The addition of bathrooms in guestinouse and bed-and-breakfast accommodation, improvements to caravan parks (some now have swimming pools) are important in making the region attractive to families as well as to the conference

The past is being re-create to appeal to the growing leisure demands of the present. An old mil at Killin is being converted to accommodate the St Fillan "healing stones", which have a 800-year history; an old hurch will become the home of a new "Rob Roy and or a new "Rou Ruy and Trossachs" centre; a wool centre is being built up, which will demonstrate all the skills

of sheep farming. The Roman occupation of central Scotland is a theme that could be relevant in the area now covered by Falkirk, the industrial town in the east of the region. The possibility is even being explored of linking tourism to the petrochemical complex at Grangemouth.

Good-quality Considerable scope remains for the development of budget hotels, and hotels which can offer comfort all the year round, in the manner of the old coaching inns. The region has spectacular scenery in abundance. To capitalising on this, in response to the sarging demand for leisure, will require many skills. Tourism needs good marketing. The projects need financial backers. The region is moving in the right direction.

Hazel Duffy

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Fourist developments feature high on the region's Loch Lomond is known worldwide for its outstanding beauty

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# The periphery fights back

The region also has two technical colleges which provide a range of training opportunities They are the main vocational Training is a prime requirement in central Scotland. Many skills relevant to mannfacturing industry have become redundant. At the

same time, surveys have high-lighted skills shortages in many sectors, including elec-tronics and chemicals. The chamber of commerce for central Scotland, with local husinessmen, is hidding to become one of the pilot agen-cies that will combine training and economic development under the arrangements which the Government proposes for the new Scottish Enterprise: A

hudget of £16m-£18m is esti-

the project, to which economic development as now carried out by the SDA would possibly be added later.

improvement of tourist facili-ties and marketing of tourism; mated for the training side of

Central Region became eligithe European Regional Development Fund last February, when it was defined by Brus-sels as an area that had suffered industrial decline and would benefit from help in making the adjustment to a

more varied economic base. Brussels money would provide a significant boost to the efforts of the local authorities. The programme identifies a range of schemes, including resources to help the small business sector to expand, which would be carried out through enterprise trusts; the

improvements to roads, ports, public transport; and the land-scaping of industrial eyesores.

Assistance with training has to be channelled through the Social Fund, in Bro an outline was included in the submission. It it oriented towards meeting the skills shortages and providing employment for school-leavers, young people, and disadvantaged groups.

The public and private sectors in Scotland have established a new harmony in the last few years. They have come together to hid for a better future. In Central Region, there is still much to achieve. But there is also a solid base of industrial and educational strength, on which to test this partnership. It will be watched

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and Elither a commencer of the second There are successful companies in the regionthat perform well and look forward to the future with confidence. We are among them.

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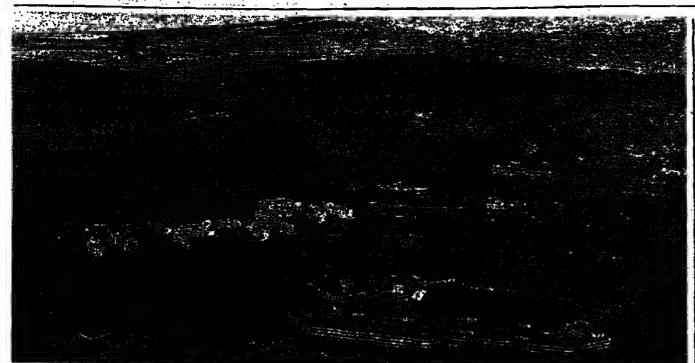
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The campus of the University of Stirling - a home of business and innovation

Mathew Horsman on the enterprise of Stirling University

# Sustained by its expertise

and trees, with a spectacular view of the historic Wallace Monumeut, the University of Stirling has made a virtue of independence and innovation.

Faced with a 25 per cent cut in its government grant in 1981, the governing hody embarked on a campaign to save the university from possible closure, tapping the private sector for research and development grants, and aggressively marketing the campus to part-time students, particularly from business.

The results have been impressive. In 1979, about 95 per cent of the university'a operating budget came from the Government's block recurring grant. By last year, the figure had fallen to 55 per cent; with the remainder coming from research grants, special fees, and from the private sec-

The university is wooing private companies to set up endowed chairs

tor companies Stirling has set up to market some of its exper-

At the same time, the miversity has secured a reputation as a major business school, with the opening last year of the Stirling Manage sion of full-time courses in sub-iects such as accounting, finance, and economics. The Management Centre, hullt with help from Stirling District Council, attracts students from around the world, and is an important resource for local companies, offering special, tallored courses on a range of top-

ics important to husiness.

The Management Centre will be expanded this year, with the addition of a new building for addition of a new building for classrooms. The university is also wooing private companies to set up endowed chairs. National Westminster Bank has already provided money for a chair in Japanese Business Studies, while Wang, the US computer company, backs a graduate student Fellow each year.

Wang is an example of the sort of synergy that Stirling's principal, Prof John Forty,

hopes to nurture. The company has established manufacturing operations on a corner of the campus, assembling and shipping \$200m worth of lap-top computers annually for the European market.

the Stirling plant, Ronnie Gil-fillan, cautions that "the University was not the deciding principle for locating here."
Wang was looking for additional manufacturing capacity in the UK, and was attracted by the low cost of setting up in Central Scotland.

"But the university has been very helpful," Mr. Gilfillan says. "We have an excellent relationship, and use each other's resources."

Local officials clearly hoped

that Wang's decision to invest in the region might lead to an explosion in electronics manufacturing. After all, Wang was one of the prime catalysts for the regeneration of ageing tex-tiles centre Lowell, Massachusetts, now a thriving high-tech centre. The regional council even invited officials from Lowell to address local business earlier this year, to explain how Central Region could duplicate the Lowell mir-

While there has been no rnsh by US and Japanese firms to establish operations in the area, the university has taken the lead in creating the conditions for new investment by

high tech companies.
An innovation park, established by the Scottish Development Agency, Central Regional Council, and the university, abuts the campus proper, and is home to 20 small firms, notably in hiotechnology and elec-tronics. Metropolitan Property built the centre.

At the same time, the Uni-

versity of Stirling has estab-lished its own private-sector operations, most of the them off-shoots of the well-respected Aquaculture department. Stir-ling Salmon and Stirling Aquatic Technology are two such companies.

The university's innovative Institute for Retail Studies also benefits from close ties with the private sector. Companies such as Marks & Spencer, Tesco, Metal Box, and United sity Grants Committee, Stirling Biscuits have provided financial help to Isunch the department, which provides useful and Software Engineering to

research for retailers at the Acquaiculture and Public Rela-

same time as it trains students. The university has been a At the same time, grants trend-setter in its traditional from both state and private courses as well. Students work groups for research and develon a semester basis, with conopment are set to grow. Last tinuons evaluation. That year, about 19m was provided to Stirling staff to fund research and development allows for a fair degree of flexi-hility in the selection of It has also added specialist studies unavailable in many

much larger institutions. These

include Film and Media and

Public Relations, Stirling offers a number of intriguing inter-

disciplinary degree pro-grammes, allowing students to mix and match. A combination

of Business and Japanese is

one example.
The range of programmes, coupled with String's aggres-

sive search for private-sector

for the university. Although

the administration is con-

The Institute for Retall

Studies benefits from

close ties with the

private sector

cerned about the Government's

underfunding of universities in general, there is little doubt

that Stirling will get even big-ger in the next three to five

Already, 3,200 students

attend, and each year about 12,000 apply for 650 fully-

funded spaces. Alan Forrester, press and alumni relations offi-

cer, believes the university

could increase that number easily, if the Government agrees to provide extra fund-ing. In anticipation, new resi-dences are planned.

Even if additional state

money is denied, the university

intends to expand its short

courses, summer courses, and special business training pro-grammes. That will insure a

steady increase in the number of students.

The short courses, particu-

larly, attract interest. With

help from the Professional, Industrial, and Commercial Updating (Pickup) programme, funded in part by the Univer-sity Grants Committee, Stirling offers short vocational courses

funds, has guaranteed a future

The university is also unlikely to lose the full backing of district and regional councils. Local officials believe a major educational institution in Central Region is a magnet for students and business. Quite simply, they view the university as a catalyst. It is a role the University of Stirling is only too pleased to take on.

WORKFOR

**RESEAR** 

Craigforth House has nestled beneath the Crag, a basalt rocky outcrop that is a minia-ture of the Stirling Castle rock about a mile away.

The house is situated amid fields, farms and the meander-

FOR OVER three centuries,

ing river Forth, with views over the Carse of Forth against background of the Ochil

It sounds an ideal setting for a Scottish stately home. But for four decades it has housed the administrative head office of one of Scotland's major life companies, Scottish Amicable

During the last 20 years, it has become common for life companies to relocate most, or all. of their head office functions. The boom conditions in the UK life assurance industry over the last few years have caused life companies to expand beyond their physical limits, and to seek additional eccommodation - a move encouraged by very high midcity rents.

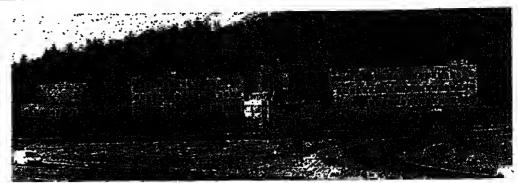
But invariably relocation has been to another city site, rarely to a rural setting. The story of Scottish Amicable's move to Craigforth is as fascinating as the rest of the house's history. Pressure on office space came early to Scottish Amicable in the years after the second world war, when the company's head office was situated at 35 St

Vincent Place, in Glasgow.
Staff numbers rose from 80 to 200 within five years; but the first consideration, that of taking over the building next door, was not available.

The next consideration is nsually to look for and sequire buildings or sites within the near vicinity. However, the assistant general manager at the time, Boh Jenkins, lived at Bridge of Allan, near Stirling, from where he commuted to Glasgow. Consequently, he learned that Craigforth was on the market, and the company bought it for £5,000.

Most life companies seeking relocation would soon have a local, pay scale.

crossed off Craigforth from their list of suitable sites. At transport obliged Scottish regional authorities, Stirling University and the local organisations. So there are no wor-



#### PROFILE: SCOTTISH AMICABLE

# Life in a stately home

the time, when the M9 motor-way had not even been consid-ered, the place was somewhat isolated, both from the local labour-force and from Glas-

Nevertheless, it was considered suitable for one immediate purpose - as a storage facility for records. The rural setting looked ideal for this purpose at a time when the wartime risk of loss was still prominent in many people's From there, the centre sim-

ply expanded; and, because the purchase included 90 acres of ground, there were uo space restrictions on development. First, the pensions department moved. Then the first computer purchased hy Scottish Amicable was installed in the old stabla block — those early models required a solid floor.

As the operation grew, staffing presented a problem. But there was no shortage of people seeking employment, par-ticularly during and since the recession years, which saw a succession of manufacturing operations closed down in the area - and the company operates on a Glasgow, rather than

transport, ensure adequate parking space, and provide lunch facilities, in order to get the staff it required.

The complex of office buildings has since grown on the area surrounding area the house, Craigforth House itself now contains the recruitment, training and staff operations - from where employees can still see rabbits playing and deer grazing on the lawn at

Other parts of the the office complex, which has grown over the years, house not only pensions and computer facili-ties, hnt also new business, premium collection, claim payments, and the group's printing requirements

Scottish Amlcahle gets almost 90 per cent of its busi-ness from south of the Tweed; and the economic success in the south has spilt over to this part of Scotland, in that there are now 850 employees at Craigforth (650 of them women), while st least 15 coaches take employees to and from work.

The company has excellent relations with the district and regional authorities, Stirling

the sort of success problem that causes sleepless nights for other Scottish life companies. Scottish Amicable knows where it will site its uext office block when it is oeeded.

The company's achieve-ments would no doubt have the approval of John Calleuder, master armourer to King James VI of Scotland. He was owed a snbstantial sum of money by the king, and had sought payment without success. When the king became
James I of England, James
Callender undertook the journey to London to pursue his

In London, a member of the retinue settled the claim, but paid out the required sum in English, not Scottisb, pounds - and English pounds were worth many times the value of

Scottish pounds. The proceeds of this mistake provided the funds to enable James Calleuder aud his descendants to buy the lands and build the first Craigforth

English money is now enabling the present owners to expand on this initial achieve-

Eric Short

# IT'S EASY TO SEE THE RENEFITS

How to meet the challenges of the 1990's a question constantly being asked by all Unfortunately, it is one not easily answered. Companies in Central Region, however, have a head start on those operating in other parts of the United Kingdom. Firstly, operating costs are relatively low.

Property rentals and land costs are highly competitive. A pool of skilled labour is readily available and an excellent transportation network allows fast and efficient sourcing of raw materials and components and markets to be easily accessed.

Secondly, companies are surrounded by outstanding R & D facilities and apportunities to utilise some of the country's finest graduates. Seven of Scotland's eight universities are within an hour's drive of the region, while at Stirling University Innovation Park sites and units are available for companies at the leading edge of technology.

And thirdly, the area's healthy mix of companies means unique opportunities to develop Just In Time manufacturing techniques and jaint venture and subcontracting contracts.

Diversity is the key to the Central economy. Traditional and indigenous businesses aperate alongside multi-national giants. Major companies such as Wang, ICI, Scottish Amicable and British Alcan all profit from the Central experience.

For further information on how Central Region can help your company expand into the 1990's call or write to David Moffat, Industrial Development Department, Central Regional Council, Stirling FK8 2NH. Tel: 0786 73111 Ext. 475. Fax: 0786 50802.



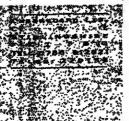
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Notice to Holders of the Warrants of the 8% US\$ Bonds with Warrants 1984-91 of Swissair Finance (B.V.I.) Limited, **British Virgin Islands** 

We refer to the capital increase of Swissair, Swiss Air Transport Company Ltd. and the corresponding notice to the warrant holders of April 7, 1989.

According to the description of the warrants the purchase price of Sfr. 958. - per bearer share of Swissair in the nominal amount of Sfr. 350 each has been reduced

The adjusted price is effective as of May 22, 1989.

May 30, 1989

#### CONSTRUCTION CONTRACTS

### Loudwater offices project

Wilson (Connolly) Properties has awarded a contract worth in excess of film to KYLE STEWART to design and construct 'Kingsmead', a development of five office buildings at Loudwater, near High Wycombe, Buckinghamshire.

The scheme comprises three two-storey and two three storey office buildings totalling 165,000 sq ft. Each will have a car park and will be in its own-landscaped surroundings.

Construction generally is of concrete frame with brick cladding and tiled structural steel roofs. All buildings will have fully accessed pedestal raised floors and suspended ceilings.

Kyle Stewart will install internal and external lighting. The buildings will be air condi-

Work has begun on site and is due for completion April

#### **Scottish** by-pass scheme

Evered Quarry Products (Scotland) subsidiary, TRAC-TOR SHOVELS TAWSE, has been awarded a 27.4m contract to construct the Inverurie by pass, on the A96 trunk road, for the Scottish Development

Department.
The works consist of 1.24 miles of dual carriageway and 4.04 miles of single carriage-way, together with two miles of side roads, a four-span bridge across the river Don, a three-span bridge across the new trunk road and four

underpasses. Evered Scotland will derive additional benefit from this contract through subsidiary John Fyfe. The hardrock quarry and blacktop plant at Toms Forest is two miles from the south end of the project and other Fyfe resources in the area, including sand and gravel at Mill of Dyce, concrete prodncts at Kemnay, and readymix concrete, will find outlets in this project.

# Muted response to roads Green Paper

By Andrew Taylor, Construction Correspondent

The construction industry has given a cool reception to Gov-ernment proposals aimed at making it easier for developers to build private toll roads in

The plans were announced last week by Mr Paul Channon, Transport Secretary, in a consultation paper "New Roads by New Means"

The Secretary of State invited hids from private sector companies to increase road capacity between Birmingham and Manchester and to construct a Rirmingham northern relief road. Tarmac is expected to be among the bidders.

Mr Channon proposes that the Transport Secretary should be given authority to approve privately financed road schemes, subject to a public inquiry. At present privately financed roads have to be epproved by acts of Parlia-

A hybrid bill was used to authorise the Channel tunnel and the privately financed road toll-bridge being built across the river Thames at Dartford. Mr Channon said parliamen-tary time was limited and alternative ways of approving

Joint developers London &

Edinburgh Trust and Balfour Beatty Developments bave

awarded phase 2 of their Glen-

gall Bridge project in the Isle of Dogs to MOWLEM-MAN-AGEMENT. Valued at £28m, it

Docklands only business vil-

Repairs to Merseybank Estate

in Manchester, an extension to Urmston Grammar School in Trafford and a new DHSS regional processing centre are among £14m worth of contracts won by LAING NORTH WEST.

similar to but larger than phase 1 and the development has been described as London

schemes should be found. Construction companies, however, say the proposals could lead to higher costs and even worse planning delays than at present, if public inquiries were to be held into most

Mr John Fletcher, a director of Trafalgar House, the con-struction, property, shipping and hotels group, said: There will have to be some changes if the private sector is going to respond effectively to this ini-

Mowlem, which unsuccessfully bid against Traflagar House to build a privately financed Dartford crossing, is concerned that companies which have invested money in innovating schemes could find the project carried out by another company.

Mr Channon says in most cases schemes will have to be open to competition to ensure value for money.

One chairman of another

leading construction company said: These proposals offer very little incentive to private companies particularly after the Government has just doubled to £12bn the money avail-

Business village in Docklands

struction of 11 blocks up to

eight storeys high facing east-wards across Millwall Dock

and opposite the new London

Arene, it will have 124,000 sq ft. of office space, 55,000 sq ft of business and retail space, 25 flats, a waterside restaurant

and car parking at basement level for 147 cars.

The buildings will princi-

pally be of in sitn reinforced

Work on the regional pro-cessing centre at Ashton in Makerfield began recently. The £5m contract to design and

construct the building was

placed by the Government's

Building regional processing centre

Property Services.

able for the public roads pro-

The Federation of Civil Engineering Contractors, which represents most of Britain's road-building companies, said the Green Paper "does not on first reading seem to increase by much the opportunities for involving private finance on involving private finance on terms that would be attractive to contractors or bankers." The consultative paper also proposes to:

•allow private developersto set their own tolls on routes other than river crossings, where there was sufficient competition from other roads. opermit government to compalsorily acquire land for developers.

Dease the rules by which individual private sectors schemes are judged on value for money against publicly funded road schemes.

Opermit developers to develop car-only toll lanes on busy motorways.

Mr Channon ruled out shadow tolls where the Government would pay an agreed sum for each car using a privately financed road.

Work on site has started

prior to paint repairs involving new doors and windows, cavity and lost insulation and point-

ing at 446 homes.

#### Oxford science

HOMES

PROPERTIES

CONSTRUCTION

021-711 1212

park WILCON CONSTRUCTION has commenced work on the 275,000 sq ft Oxford Science Park at Kidlington, Oxford Phase I involves the construction of two 16,000 sq ft two-storey blocks and one three-storey

Bryant

Group

block of 44,066 sq ft - some 76,000 sq ft in total Each block will have a steel and pre-cast concrete frame with a steep pitched tiled roof and overhanging eaves. Eleva-tions comprise detailed cavity tions comprise detailed cavity brickwork and polyester coated aluminium windows and doors with sealed double glazing. Each block is fully air conditioned, has raised modular access floors and euspended ceilings and is serviced by either one or two lifts. Work on the sea we reconstituted building the £6.5m negotiated building contract commenced in April and is scheduled for comple-tion in March 1990.

#### Regional offices in Leicester

SIR BOBERT MCALPINE AND SONS has been awarded a 26.3m contract by London and Manchester Assurance to build regional offices in Leicester. Located on a 2,500 sq metre triangular site in South Albion

clad predominantly in brick and reconstituted stone, with areas of curtain walling. Roofs will mostly be pitched with artificial slates and fitting out to developers standard. Exca-vation for the car park will be in difficult ground conditions requiring sheet steel piling. Street, the layout of the seven-storey office block is of a stepped design.
Supported on piled founda-

tions, construction of the build-ing will be of reinforced con-crete frame and floors. The external walls will be brick clad with aluminium colourcoated windows under clay tiled roofs. The ground floor will be a car park.

The contract also covers the fitting out of the office block A film contract awarded by Manchester City Council for Merseybank Estate includes

which will provide a total floor area of 5,100 metres.

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of high quality cashmere and lambswool knitwear, cloth, mohair rugs and scarves, and ladies' co-ordinated tailored clothing.

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is seeking purchases for the easets of Propetro Corp. Propetro's total proved reserves, located mainly in the province of Alberta, Canada, are approximately: Oil (MSTB). 1,502.8. Natural Gas (MMCP) 15,009.1

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wishes to acquire or merge with similar or allied businesses. Our client is a substantial designer, importer, manufacturer and distributor of sportswear, activity footwear, equipment, and specialised see shirts.

They have a national raise force, a large customer base and are first Pienne write in fluxt Instance to the Flauncial Advisor: Bex F14872, Financial Times, One Southwark lift(sp., London SEI 971L.

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#### CURRENCIES, MONEY AND CAPITAL MARKETS

#### **CURRENCIES AND MONEY REVIEW**

## Futures hedge the interest rate question

HOW DOES the market view the future of London interest rates, following last week's decision to increase base rates and Thursday's amouncement of uninspiring April UK trade figures?

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figures?

Even before the Budget back in March, Chase Investment Bank had suggested 15 per cent base rates could be required to protect sterling. Since then several City commentators, including Mr Roger Bootle, chief UK economist at Midland Montagu, and also the research team at S.G. Warburg Securi-ties, had forecast that base rates could touch this level. Mr Ian Harwood at S.G. War-

burg says: "The upside risk remains, posed by both a vul-nerable and inflation prone currency and by stubbornly buoyant wage inflation." He has, however, softened his view a little, and now suggests that 14 per cent is likely to prove the top, although noboby

will be sure for a few months

	N NEW Y	ORK	
May 26	Clear	Fredom Close	
£ Spot 1 mouth 3 mouths 12 mouths	1.5890-1.5910 0.54-0.49pm 1.61-1.56pm 5.70-5.50pm	1.5900-1.591a 0.53-0.53an 1.56-1.52an 5.58-5.43an	
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May 26	*9 [	Special* Drawton Flights	Cherency Unit.
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~~ 4LM 1905		4	

Mr Nick Parsons at Union

structure.

May 26	Short. term	7 Days notice	One-	Three Months	Six Eagths	Year
lar les	134-134 991-98 124-127 64-64 74-75 61-64 11-9 82-84 84-84 44-44 94-98	15-15-15-15-15-15-15-15-15-15-15-15-15-1	15-7-1-15-15-15-15-15-15-15-15-15-15-15-15-1	11-12-12-12-12-12-12-12-12-12-12-12-12-1	134 14 14 14 14 14 14 14 14 14 14 14 14 14	134-135 98-95 114-15 714-75 714-75 91-91 124-12 88-86 94-95 94-95 94-95 94-95 94-95

EXCHANGE CROSS RATES										
May 26	8	\$	DM .	. Yes	FFr.	ST.	H.FL.	Lien	C4.	6 Fe.
<u>£</u> \$	0,629	1.509	3.160	224.7 141.4	10.70 6.734	2.757 1.735	3.540 2.240	2283 1437	1.916 1.206	45.86 41.44
VEN .	0.316 4.450	0.503 7.072	1406	71.11 1000.	.3.306 47.62	6.872 12.27	1.227 1534	722.5 10050	8.527	20.84 293.1
F Fr. S Fr.	0.935	1.485 0.576	2953 1146	210.0 81.50	3.801	2577 1	翌	2134 828.1	1.791	61.54 23.88
HFL Sira	0.281 0.438	0.446 0.696	0.88H	63.12 48.42	3.006 4.687	0.774	1500	641.3 1000,	0.839	18.50 28.84
CS B Fr.	1519	9,829 2,413	149	373	5.585 14.25	1.439	1.856	1192 3467	2910	34.37 100,

#### MONEY MARKETS

## **Dollar remains firm** in subdued trading

THE DOLLAR was confined to a narrow range in quiet trad-ing yesterday, with volume restricted by the close of finan-cial centres in the US and UK. The US unit was fixed in Frankfurt at DM2.0101 after closing earlier in Tokyo at DM2.0130.

There was no intervention by the West German Bundesbank but the Bank of Japan was active in Tokyo, interven-ing on several occasions to sell the dollar. Nevertheless, the

UK clearing back base landing rate 14 per cent from May 24

US unit retains its firm under-In Frankfurt the Bundes-bank announced that it will not be holding a news conference after a meeting of the central council on Thursday. Recent pressure on the D-Mark has given rise to suggestions that interest rates in Germany

may be increased, but this now is seen as being less likely, at least for the time being. The dollar moved up to

The dollar moved up to DM2.0130 during the morning after comments by Mr Karl Otto-Pöhl, Bundesbank president, that the central bank is aiming to steady the D-Mark by keeping domestic prices stable. This was seen as a possible move a way from currents. move away from currency intervention as a means of sup-porting the D-Mark.

In Zurich, the Swiss National Bank set its Lombard rate at 9% per cent, up from 8% per cent on Friday. However, the Swiss franc was weaker against the dollar, the latter moving up to SFr1.7560 from

SFr1 7360. The Italian lira lost ground against the dollar in Milan. The US unit was fixed at L1,454 compared with L1,423.5 on Friday. However the weakness of the D-Mark pushed it to its lowest fixing level against the lira since October 1987 at L723.75 from L724.75.



The Hokkaido Electric Power Co., Inc.

Japanese Yen 20,000,000,000 Floating Rate Notes 1992

Interest Rate Interest Period

5.15% per annum 30th May 1989 30th November 1989

Interest Amount per ¥10,000,000 Note due 30th November 1989 ¥259,616

But the question on whether rates are likely to go higher is perhaps best addressed to the short sterling contract on the London intures market (Liffe), and the answer there is somewhat ambiguous.

Mr Simon Demyer at GNI says short sterling for September delivery is cheap to cash. He points out that the effective yield curve is flat at 13%-13% for money from those to six months, and this does not indicate any great confidence. It certainly does not recommend buying short sterling fitures.

The price of short sterling for September delivery at 86.45 certainly does not recommend buying short sterling fitures.

The price of three month interhank is 13% per cent. On the face of it this does not look particularly chean, but again it does not take into account the technicalities in the yield structure.

Mr Nick Parsons at Union Mr Parsons thinks that the market is so short that there remains scope for an uncombitable squeeze, forcing traders to cover their positions. He says this could push the contract up to 86.80, but any rally is likely to be short-lived. The rise will result in short positions being squared, enabling the market to re-establish positions and resume a hearish tions and resume a bearish tact. This could result in a test Discount believes the performance of the short sterling

of technical support at around CURREN May.26

ICY MOVEMENTS			OTHER CURRENCIES				
7	Bank of England	Morgan	May 24	£	S		
	93.4 71.9	Umps %	Argentiem Australia Brazzi Finland	21105 - 21125 1.7945 - 1.8055 7.0315 - 7.6540	159.90-190.00 1.3160-1.3190 1.1270-1.1330 4.3910-4.3930		
	105.1 106.1 106.5 102.3	49 45 45 24 197	Hong Kong - Iran Kornal Stitl	264.30-270.80 12.4640-12.4855 118.50 1058.80-1067.30	73.00° 664.00 - 669.40		
	104.8 109.5 98.6	411 427 453	Linconhoury Maleysia	0.47390 - 0.47500 65.80 - 65.90 4.3075 - 4.3195 3929.20 - 3933.25 2.6925 - 2.6975	41.40-41.50 2.6880 - 2.6910		
t 10	1421	1980- (Base Amage	Sand Ar. Singapore S. Al (Ca)	4.0165 - 6.0725 3.1256 - 3.1395 4.3615 - 4.3615 4.5650 - 6.7235 41.15 - 41.75	17500-17510 1-615-1-635 2-725-2-7275 4-1150-4-2015 25-90-26-06		
			UAE	5.8925 - 5.8980 "Selling rate	34725-34735		

POU	ND SPOT	FORWAR	ILADA CE	<b>IST</b> 1	HE POU	KD
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KY	1.5880 - 1.6055	15005-15095	0.53-0.50cm	3.99	155-1-50mm	3.0
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-	1.2010 - 1.2075	1206-12055	0.30-0.34ctis	-3.19	0.82-0.88es	-7.8
citerianis.	· 2.2030 - 2.2920	2.2395 - 2.2405	0.48-0.46qm	2.55	115-11100	2.0
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ringel	162.70 - 163.60	19742-19722	60-90cms	-5.53	170-240ds	-5.0
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·	102-1433	1466y - 1437'y	0.22-0.27 Webs	2.07	0,82-0,8761	. 23
T-07	7.015 -723	7.204-7.114	0.55-0.80mm/s	1.14	2.05-2.56b	-12
PC2	6614 674	6.73-6.74	0.52-0,47cpm	- 0.89	1.118-1.0Epot	0.6
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Strie	13,754 - 13,904		3.25-2.85g-tom	2.64	8.70-7.45pm	2.3
discland.	16990-17370	1.7355-1.7315	0.25-0.21com	LAL	Q.69-Q.640m	1.5

Partie Sarding Japan Agestria Spitter Land	6.601 - 6.67 6.601 - 6.67 137.50 - 101.30 13.753 - 13.901 1.6990 - 1.7570	6.564 - 6.664 141.35 - 141.45 13.874 - 13.834 1.7355 - 1.7365	0.52-0.47cpm 0.93-1.08cmths 0.36-0.53mpm 0.25-2.85gmpm 0.25-0.21cpm	1334 1334 134 134	1.18-1.08pm 2.80-3.05cm 1.57-1.53pm 8.70-7.45pm 0.69-0.64pm		
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BANK OF ENGLAND TREASURY BILL TEND

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#### FT-ACTUARIES WORLD INDICES

Jointly complied by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

86.25, and a fall to the region of 86.10-20.	NATIONAL AND REGIONAL MARKETS			REDAY MA	Y 26 1988			THURS	DAY MAY 25	1909	DO	LAR INDE	<u> </u>
A price of 86.00 discounts the present base rate level of 14 per cent, but this is unlikely to be	Figures in parentheees ahow number of stocks per grouping	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Day's change % local currency	Gross Div. Yleid	US Dollar Index	Pound Sterling index	Local Currency Index	1989 High	1989 Low	Year ago (appro
tested unless there is another	Australia (88)	132,70	0.9	123,61	116.28	-1.0	4.89	133.95	125.70	117,47	157,12	128.28	140.6
loss of confidence. This is sim-	Austria (19)	118.44	+2.9	110.51	121.00	+0.7	2.13	115.11	108.01	120.17	124,16	92.84	87.4
	Belglum (63)	130.20	+1.6	121.48	132.45	+0.1	4.14	128.16	120.26	132.27	137.10	126,33	120.0
ply because the cost of carry-	Сапаса (125)	138.66	+0.7	127.51	116.24	+0.3	3.32	135.68	127.31	116.83	138.05	124.67	115.5
ing a position in the futures	Denmark (38)	171.57	+0.6	160.08	179.58	-0.4	1.87	170.50	159.99	180.24	161.03	165.35	128.3
market is much smaller than	Finland (26)	144.06	+1.6	134,41	132.79	+0.3	1.58	141.84	133.09	132.34	159.16	1 <i>2</i> 5.61	133.8
in cash, and only represents a	France (128)	116.99	+0.7	109.16	123,60	+0.3	3.07	116.20	109.04	123.22	122.79	112.57	92.7
	West Germany (100)	61.69	+0.6	76.22	84.47	+0.3	2.40	61.24	76.23	84.26	90.40	79.56	74.4
percentage of the total posi-	Hong Kong (49)	118.31	+0.5	108.52	116,17	+0.5	4.65	115.70	108.57	115.58	140.33	111.80	99.8
tion, known as the margin	Ireland (17)	138.22	+0.5	128.97	144.88	+0.2	2.91	137.47	128.99	144,50	151.38	125.00	128.4
cost. This advantage is worth	ttaly (97)	76.19	+1.0	71.09	61.77	+0.4	2.63	75.45	70.80	61.42	86.38	74.97	69.1
about 10 to 15 basis points on	Japan (455)	180.66	+ 0.6	168.58	161.47	+0.2	0.47	179.54	188,47	161.10	200.11	177.72	168.
the price of the contract and	Malayeia (95)	177.61	+1.5	165.71	183.97	+1.3	2.59	174.94	164.16	181.58	184.26	143.35	136.
	Mexico (13)	216.83	0.8	204.16	589.89	-0.8	0.85	220.49	206.90	594.36	220.49	153.32	148.
should insure that if there is	Netherland (42)	114.62	+0.3	106.94	117.16	+0.0	4.39	114.29	107.24	117.24	122,22	110.63	101.
no further threat of higher	New Zealand (24)	85.97	1.5	61.56	58.84	1.3	6.27	87.00	62.87	59.61	76.02	65.97	61.
base rates the contract remains	Norwey (26)	161,51	+0.7	169,35	175.23	-0.4	1.52	180.31	169.19	175.90	198.39	139.92	119.3
above 86.10.	Singapore (25)	157.17	+1.5	146.65	141.42	+1.4	1.91	154.88	145.33	139.53	180.35	124.57	112.
TOTAL TOTAL CONTRACTOR OF THE PARTY OF THE P	South Africa (60)	132.84	+2.6	123.94	120.73	+1.7	4.37	129.47	121.49	118.67	144.86	115.35	130.
The price of short sterling	Spain (43)	149.23	+0.4	139.24	140.47	+0.1	3.56	148.67	139.51	140.28	156.17	143.14	150.1
will remain a good barometer	Sweden (35)	159.31	+0.6	148.64	157,19	+8.0	2.19	158.42	148.66	157, 19	162.00	138.45	123.9
of the City's interest rate view,	Switzerland (57)	69.45	+0.8	64.80	74.74	-0.6	2.49	68.87	64.88	74.98	79.76	67.81	75.
but it would be wise to let the	United Kingdom (\$14)	141.35	+0.9	161.88	131.88	+0.3	4.36	140.14	131,50	131.50	153,33	134.53	137.7
	USA (558)	131.09	+0.7	122.31	131.09	+0.7	3.41	130,14	122.12	130.14	131.21	112.13	103.
the present technicalities of											404.70	112.65	106.9
overwhelmingly short posi-	Europe (1005)	114.87	+0.6	107.18	113.38	+0.2	3.59	114.00	106.97	113.13	121.70		116.0
tions unwind before deciding	Nordic (125)	151.40	+0.7	141.26	146.40	0.1	1.95	150.35	141.08	146.59	155.61	137.95	164.3
whether 14 per cent will hold.	Pacific Basin (678)	176.20	+0.6	164.40	157.79	+0.2	0.70	178.19	164.39	157.46	194.72	173.87	141.4
	Euro-Pacific (1683)	151.69	+ 0.6	141.53	140.07	+0.2	1.59	150.73	141.44	139.76	184.22	146.40	
C 11 3 2000	North America (688)	131.33	+0.7	122.54	130.35	+0.7	3.41	130.38	122.35	129.44	131.50	112.79	104.9
Colin Millham	Europe Ex. UK (691)	98.39	+0.7	91.80	101.93	+0.2	2.96	97.71	91.69	101.76	105.29	96.30	67.9
	Pacific Ex. Japan (223)	122.73	0.2	114.51 -	111.63	··· 0.3	4.58	123.02	115.44	111.95	137.65	122.73	119.
	World Ex. US (1881)	151.02	+0.7	140.93	139.38	+0.2	1.87	150.04	140.79	139.05	162.77	148.80	140.4
ACTION ATTENDED	World Ex. UK (2125)	143.05	+0.7	133.47	135.99	+0.4	2.04	142.12	133.36	136.44	146.04	138.05	125.0
OTHER CURRENCIES	World Ex. So. AL (2379).	142.85	+0.7	133.38	138.61	+0,4	2.23	142.00	133.25	136.09	146.65	138.82	126.0
He M L	World Ex. Japan (1984)	124.95	+0.7	116.58	123.66	+0.5	3.53	124.06	116.41	123.04	126.02	114.51	105.
May 26 £ 5	The Media Index (0490)	140.00	107	183.32	136,50	104	2.24	141.93	133,18	135.97	146.51	138.83	126,1
Argentina _ 302,70-303,05   189.90-190,00	The World Index (2439)	142.89	+0.7	183.32	136.50	+0.4	2.24	141,93	133.10	100,07	140.01	100.00	

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mer C	FL 150 FL 50 FL 55 FL 50	57		242	3.30	-	-	F1. 49.80
met P	F1.55	129	2	15	5.50	12	5.70 b	FI. 49.80
agra C	F1. 80	60	l 1	18	2,30	12	3.20	FL 76.40
Det P	PL DU	-	-	15	5.50	-	- 1	F1. 76.40
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V. DSM P	FI. 135	33 24 24	280 230 150	333	4,50	•-	400	FI. 136.50 FI. 67.50
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DOSONERS C	FL 105	232	320	40	750	55	10.50	·F1, 100,80
sogoras P	71.95	263	2	103	4 10 2	-		FI. 100.80
LMC	F1.45	670	430	259	9	222	1 6 1	F1. 49.50
LM P NP C	F1.45	200	2.30	15B	3.80	7	4.20 11.20 a	F1. 48.50
NP C	長器	136	7.20	120	9.50	25	11.20 a	F1, 56.90
MPP	FL 55	232 263 670 200 136 55 62	1.10	120	2.20	-	- 1	FI, 56.90
EDLLDYDC	F1.460	62	6.50	6	17	-	- 1	FI. 427
EDILLOYO P	F1, 420	透	16.50	~~3	3.90	4.	4.80 b	FL 427
at Ned, E	F1.60	200	2.50 4.70	140	5.80	40	4.00	FI. 60,20
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roal Duints P	FL 130	421	0.70	198	2	17.	3.70	FL 141.80
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Haver P	FI. 140	86	2.90 3.20	103	5 b	~	1	FL 139.20
an Commeren C	F1.55	-		192	2.30	5	3.80 a	FI. 49
as Comerce P	FL 45	-	-	140	2.30	-	_	FI. 49
remaies C	F1.85	36	2.30	140	4_	_1_	6.20	FI, 83.50
	77	TAL YO	LUME PI	CONTRA		364		
	A-Ask	R-	Bid	C-Cal	D.	Pot		

LONDON RECENT ISSUES

List

100 jibbrost New Daws Ins. 1st.
50 Do. Warrants
108 (Hommer and 100 ins.
108 (Hommer and 100 ins.
100 Claff Packanging SA FF15
5550 (Do 14, '89 Div Reg) FF15
115 jiCaptus Jernay
115 Househalty Noop, Sep E1
115 Househalty Noop, Sep E1
116 September 1 year 100
117 jiCaptus Ins.
118 Do. Warrants
12 Do. Warrants
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12 Do. Warrants
13 Eartsore Valor Ins. 10p
115 September 10p
116 Group
117 jiHer Holgs, 10p
118 jiCaptus 10p
119 JiCaptus 10p
110 JiC

FIXED INTEREST STOCKS

2g Achier Erp. 8 kg Dietz Can Ref. C Pf.
2 Denjer 7 25 pc Cev. Cass. Red. Prf.
3 Evote 7 Dietz Can. Red. Prf.
5 Evote 8 1 June 1 Pf.
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Closing Price £

#25 R4.5 ILIJ

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Wd 38 N7.5

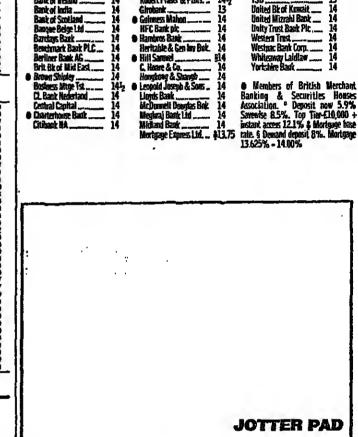
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EQUITIES

1100

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Date



BASE LENDING RATES

City Merchants Bank ...... Ciydesdale Baok ........ Comm.Bk.R. East ......

Doncas Lawrie

Equatorial Bank plc

Exeter Trust Ltd

Financial & Gen. Bank

First Hatlonal Bank Plc.

Robert Fleming & Co. \_
Robert Frace & Ptors. \_
Ghobank \_

 Galances Mahon \_\_\_\_\_\_

Adam & Company \_\_\_\_\_ AAB - Altied Arah Bk \_\_\_

ARIS - Alled Arish Bark

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Henry Anshacher

Associates Cap Corp

Authority Bank

B & C Merchant Bank

Bank of Baroda Banc, Bilbao Vizcaya Bank Happarlim

Bank Credit & Cours
Bank of Cyprus
Bank of Lights
Bank of Ireland
Bank of India

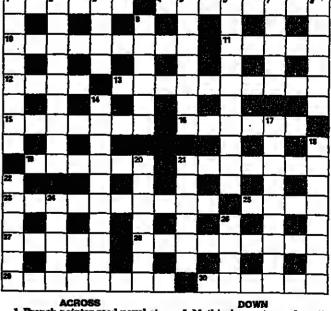
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Provincial Bank PLC...
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R. Ropbiael & Sons .....
Roxburghe G rantee ....
Royal Bk of Scotland ....
Royal Trust Bank .....
• Smith & Williams Sees ...
Seadland Charlesad

Standard Chartered ....

#### **CROSSWORD**

No.6,946 Set by TANTALUS .



14 Two gars acquired (10)
17 It improves delivery (9)
18 It provides 13 against heat

nental fish (8)

2 Rap minder getting confused? (9)

S Herriot always included a small amount (4)
5 Female call could be a catch

(7) 6 A sign of being possessive?

(10)
7 I go into farm building to collect child (5)
6 Nurse upset about offer (6)
9 Going up to get a chie (6)
14 Two girls acquire organ stop (10)

ACROSS

home (6) 4 Scott's senior monk (3,5) 4 Scott's senior monk (3,5)
10 Cooked pie -- repast before another meal? (9)
11 Vegetable head (5)
12 Leave out nothing with Ger-

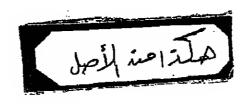
man (4) 13 Opposition to Second World

13 Opposition to Second World War movement (10)
18 Oriental father exchanges lute for shoulder-piece (7)
16 According to Chesterton, a wicked shopkeeper (6)
18 Loves new road to the east – starts striding (6)
21 Trains swimmers? (7)
23 I dread boss moving pieces of furniture (10)

23 I dread boss moving pieces of furniture (10)
25 Certain to meet bridge player by river (4)
27 Horrify a gentle friend (5)
28 Before writing there is a rule (9)
29 Gives up hope when spread is ruined (6)
20 Run to see son with tent dweller (7)
21 "Jealous in honour, — and quick in quarrel" (Shake-speare) (6)
22 Holy for example (6)
23 Orugs fools (5)
24 Orugs fools (5)
25 A short tale so to speak (4)
27 The solution to last Saturday's prize puzzle will be published with names of winners on Saturday June 10.

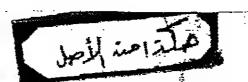
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6 156 45 154 15 169 29 153 4084 569 TT (John) Unit Marit	12   26   67   26   26   27   26   27   26   27   27	in American		R. S. Callabrate BTZ 2022  R. S. Callabrate BTZ 2022  R. S. Callabrate BTZ 2022  R. S. Callabrate BTZ 2023  R. S. Callabrate BTZ
L Law Unit Tst Mingrs (1200)H  WK Sec Carry 54, 167, 72 167, 172 1	60 60 21.17 (april 19 to the state of the st	The manufacture of the second	### 150   57   67   58   59   62   164   62   164   60   60   60   60   60   60   60	1 Acc. 5160 30 50.18 53.32 -4 Acc. 5160 50.18 53.32 -4 Acc. 5160 50.18 50.32 -4 Acc. 5160 50.18 50.32 -4 Acc. 5160 50.18 50.32 50.10 50.18 50.32 50.10
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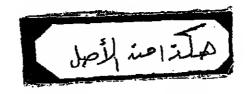


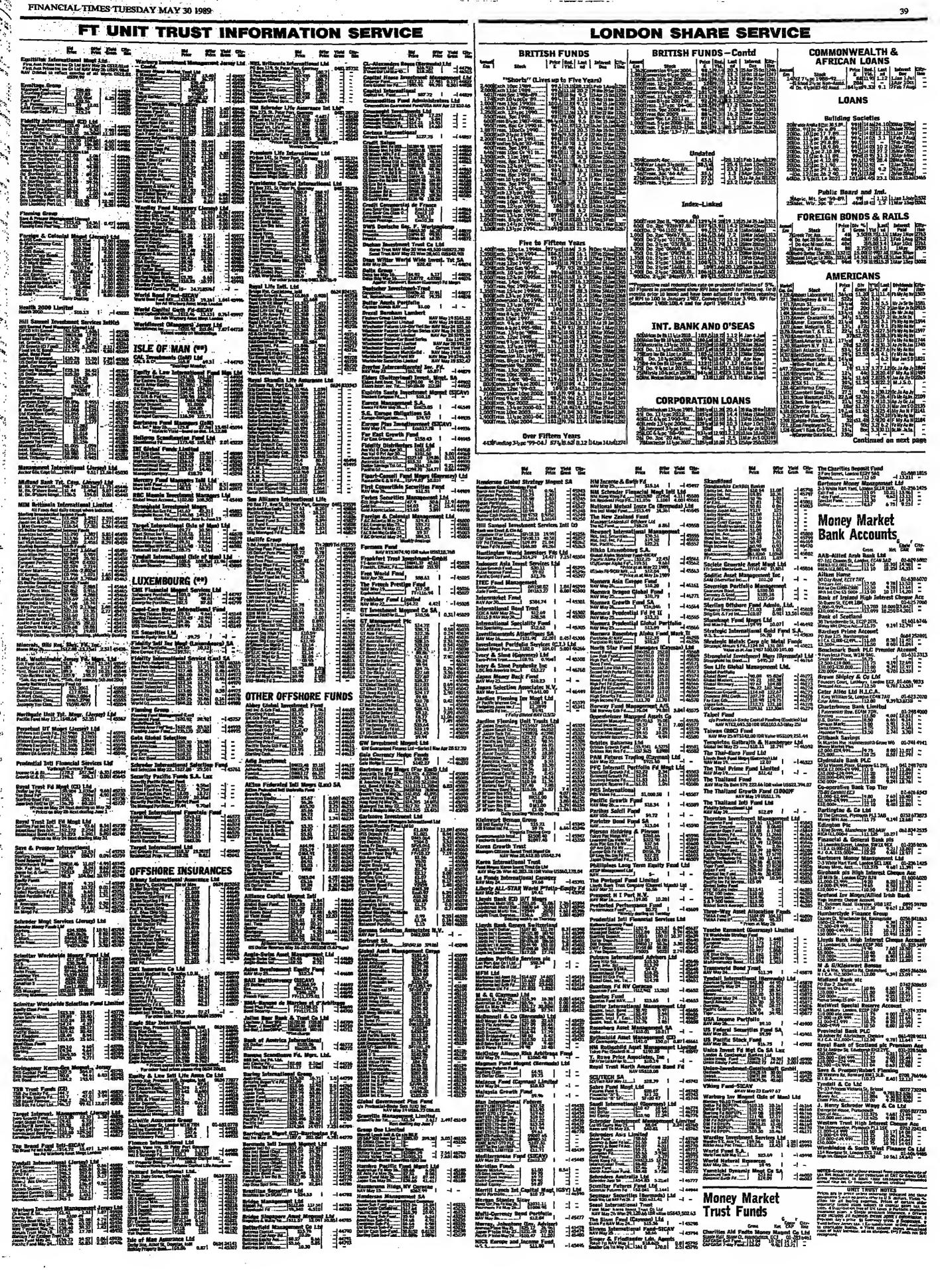
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38	FINANCIAL TIMES TUESDAY MAY	
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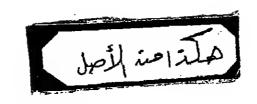


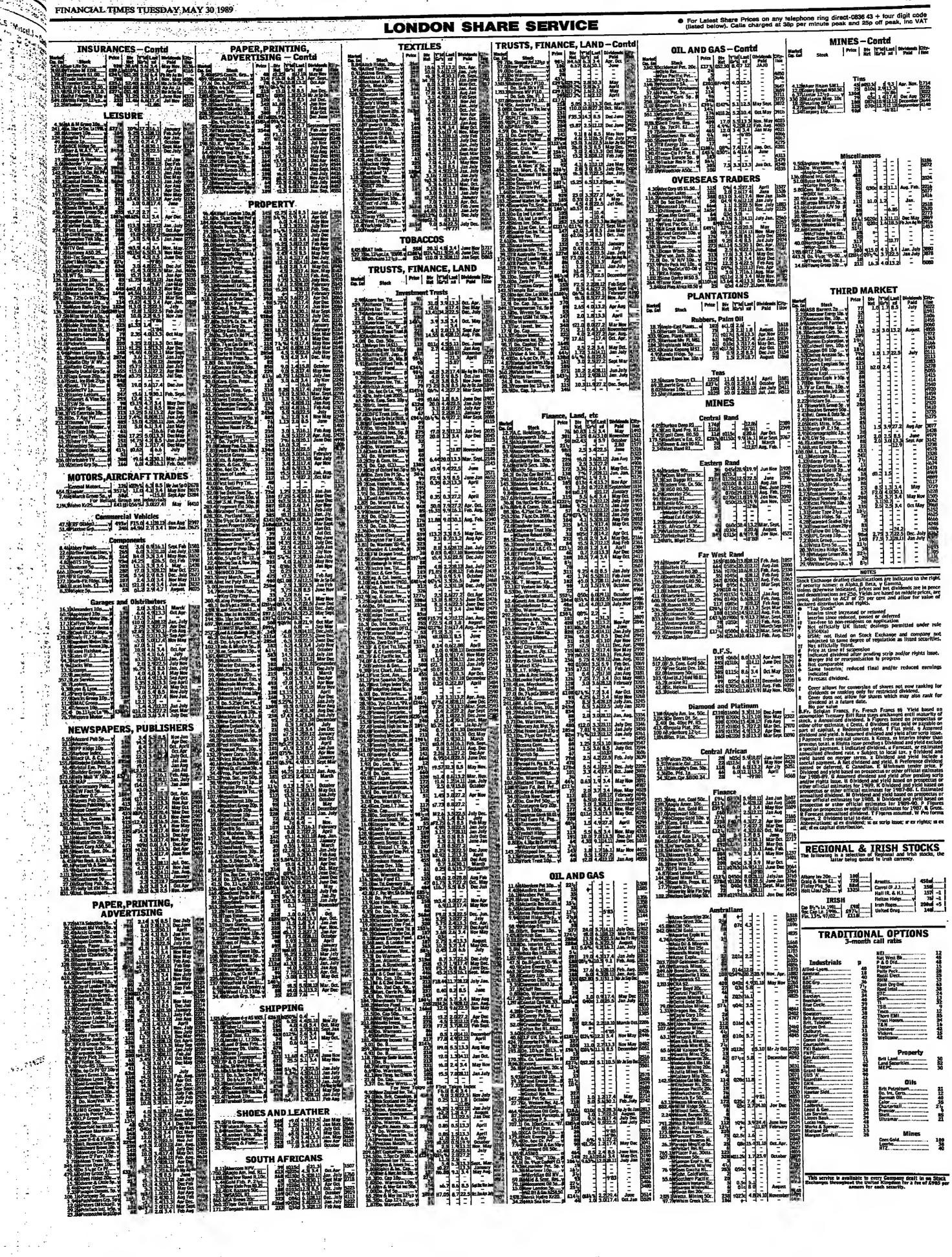
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LONDON SHARE SERVICE

● For Latest Share Prices on any telephone ring direct-083643 + four digit code (listed below). Calls charged at 38p per minute peak and 25p off peak, Inc VAY

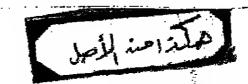
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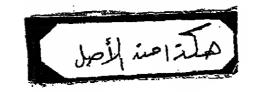




WORLD STOCK MARKETS

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#### **WORLD STOCK MARKETS**

**ASIA PACIFIC** 

# Dollar strength depresses Nikkei

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THE STRENGTH of the dollar against the yen pushed share prices to a weaker close after an early bout of buying had lifted the Nikkel average to a record high, agencies report from Tokyo.

The market index ended lower despite the removal of uncertainties over who will be the next prime minister and over prospects for an increase in the Japanese discount rate. The Nikkei closed 30.79 easier at 34,160.83 after reaching a high of 34,337.94 near the opening on the first day of trade for June delivery. The derivations June delivery. The day's low was 34,102.28.

Volume rose to 334m shares from Friday's 730m as brokers dealt actively on their own accounts. The Topix index of all listed stocks edged up 0.11 to 2,531.27. Rising stocks led falls by 469 to 408, with 204 issues unchanged.

"Investors don't have confi-dence," said Mr Takahide Furuhashi, analyst for DB Capital Markets (Asia) Ltd. The dollar is up and there's no consensus on e theme."

According to government sources, the Bank of Japan will decide today to raise its dis-count rate by 0.75 of a percent-age point to 3.25 per cent, effec-tive from tomorrow. The Bank of Japan had no comment. Mr Furuhashi said this would have no effect. "The market won't rise or fall on the

THE US market was closed yesterday for Memorial Day. In Canada, at mid-session the market was alongish and mixed with the composite index falling 3.8 to 3,679.70. Cincplex Odeon jumped C\$\frac{1}{2}\$ to C\$16 in active trading.

rate rise this week. It's used to the idea of a 0.75-point rise."

One reason for a discount rate rise is to curb the dollar's surge against the yen. But shares yesterday fell back as the yen dropped sharply to the Y143 level against the dollar. Some dealers said the expected 0.75 point rise has already been discounted in currency mardiscounted in currency mar-

Meanwhile, Mr Sosuke Uno. the foreign minister, is now widely forecast to succeed to the premierahip later this week. This relieved some marweel in relieves some market uncertainty over who would succeed Mr Noboru Takeshits, the prime minister, who announced his resignation on April 25 following the Recruit

"It'e good news for the mar-ket. Political concerns have dissipated," said Mr James Tregear, manager of Japanese equities for S.G. Warburg Secu-

rities (Japan). Heavy electric stocks such as Hitachi, Toshiba and Mitsubishi Electric began trading higher but eased towards the close of the morning session. Toshiba topped the list of most active stocks, closing Y10

lower at Y1,390 on 66.89m shares traded. The Hang Seng index climbed 79.34 to 2,845.01 after Leading steel stocks were also weaker, with Kawasaki Steel off Y20 at Y1,030 as reaching a five-month low on Friday. Turnover fell to HK\$2.04bn from HK\$2.52bn. 20.85m shares changed hands.
Shipping Issues, on the other hand, attracted demand, and Kawasaki Kisen rose Y64 to Y970 in the third most active trading of 32.66m shares.
The market was helped ini-

Blue chips were busy, with Hongkong Land rising 25 cents to HK\$9.50 in the day's most active trading. Hutchison Whanpoa added 30 cents to

Hopewell and Trafalgar Housing were suspended, fuel-ling speculation that Hopew-ell's one-for-one HK\$3.7bn rights issue had fallen through and that Trafalgar would be sold to raise cash. The Wu family has stakes in both the com-

AUSTRALIA saw demand for resource stocks and currency-related issues as the Austra-lian dollar weakened. The All Ordinaries index added 5.1 to 1,585.9 and turnover reached 89.8m shares worth A\$221.7m. BHP jumped 26 cents to A\$8.54, News Corp rose 20 cents to A\$14.30 and CRA climbed 12 cents to A\$9.

SINGAPORE was con-

strained by the closure of stock markets in the UK and the US and lost ground in quiet trad-ing. The Straits Times indus-trial index eased 4.09 to 1,265.49, with institutional investors staying on the side-lines as individuals took prof-

TAIWAN rebounded sharply, lifting the weighted index by 323.23 to a record high of 9,695.67 in the biggest single-day rise this year.

# Chemicals and cars boost lively Frankfurt

Roundup

TRADING was mixed in Europe as some bourses ignored holidays in the US and UK and rose actively while others succumbed to an absence of foreign interest, writes Our

Markets Staff.
FRANKFURT picked up from a weak start as the strength of the dollar fuelled buying by overseas as well as domestic investors in the chemical and

The FAZ index was up 1.21 at 576.57, and the closing DAX showed a gain of 9.63 to. ,385.57 in active volume worth DM4.6bm

The rise was also based on optimism that the Bundesbank would not raise interest rates

OF THE HOLDERS

BANK OF HELSINKI LTD. (UNION BANK OF FINLAND LTD.) HELSINKI ECU 38.500.000 9% Subordinated Bonds Duc 1996

A meeting of the holders of BANK OF HELSINKI LTD. (UNION BANK OF FINLAND Ltd.), ECU 38.500.000.- 9% Subordinated Boads Due 1996 (the "Boads") will be hold at the office of UNION BANK OF FINLAND INTERNATIONAL S.A., 189 avenue de la Psimoreire, Luxembourg, on 6th June 1989, at 200 p.m. to deliberate on the following agends:

AGENDA: Amendment of the torus and conditions of the Bonds, article "Acceleration of Maturity".

"(3) in the event of default by the Bank or any Principal Subsidiary of the Bank in the doe and practical payment of the principal of, or premium or prepayment charge (if any) or interest or any indebtedness of or assumed or guaranteed by the Bank or such Principal Subsidiary when and as the same shall become due and payable, if such default shall continue for more than any period of grace applicable thereto and the time for payment of such interest, principal, premium or prepayment charge has not been effectively extended, or in the event that any such indebtedness of or assumed or guaranteed by the Bank or any such Principal, Subsidiary shall have become repayable before the due date thereof as a result of societation of maturity by reason of the occurrence of an event of default thereunder."

to delete in paragraph (4) the words "or any Principal Subsidiary of the Bank";

to delete in paragraph (7) the words "or any Principal Subsidiary of the Bank", "or any of its Principal Subsidiaries"; and "or of any of its Principal Subsidiaries";

to delete the last paragraph which reads at present time as follows:

"Principal Subsidiary" shall mean (a) any subsidiary of the Bank the total assets of which constitute (or have within the previous three years constituted) more than 15% in value of the total assets of the Bank and all its subsidiaries, or (b) any subsidiary of the Bank the not income of which constitutes (or has within the previous three years constituted) more than 15% of the aggregate ast income of the Bank and all its subsidiaries."

Resolutions on the agends of the Meeting will require that at least 50 per cent of the total outstanding Boads are present or represented at the meeting. Should such quorum not be reached, a second meeting would then be convened. At such adjourned Meeting no quorum will be required.

For the purpose of obtaining voting cartificates or appointing presses the helders are required to deposit their Beads at the latest two husbase days prior to the meeting at the office of KREDIETBANK S.A. LUXEMBOURGEOISE, Luxembourg, (attantion: Mr. Basie SCHMITZ) or at the above mentioned office of UNION BANK OF FINLAND INTERNATIONAL S.A., Luxembourg, (attention: Mr. Bernard LANCIN).

The Board of Management

Fiduciary Trust (International) S.A., Geneva, which opened in 1969 as a wholly-owned subsidiary of Fiduciary Trust Company International, New York, has announced the acquisition of C.F.E.G. - Compagnie Financier d'Etudes et de Gestion S.A., Geneva founded in 1973. Both companies have specialised in the management, on a customised basis, of securities' portfolios for internationally.

Both CFEG, which has been renamed "Fiduciary Trust International (Suisse); S.A.," and Fiduciary Trust (International) S.A. have office at 8, rue Saint-Leger, Geneva. Michel de Selys Longchamps and Philippe Dubois have been appointed appointed directors of Fiduciary Trust International (Suisse)

S.A. and are serving as general manager and manager

Fiduciary Trust Company International and its subsidiaries have responsibilities for client investment assets approaching \$18 billion equivalent in value and act as custodian for investment assets valued at over \$40 billion equivalent. It is known as one of the pioneers of global investment management.

This notice is issued by Fiduciary Trust (International) S.A., a member of the Financial Intermediaries, Managers and Brokers

private clients investing internationally.

In the Meeting, a majority of two thirds will be required for realizems of the appears.

to delete paragraph (3) which reads at prosent time as follows'

again at its council meeting on Thursday. This followed comments by Mr Rari Otto Pöhl, Bundesbank president, that monetary tightening in the past 12 months was beginning to have the desired effect.

Car stock Porsche, which has large exports to the US, benefited from the dollar effect, advancing DM19.50 to DM756.50, while in chemicals BASP gained DM6 to DM313.50.

BASF gained DM6 to DM313.50.

PARIS saw profit-taking after reaching an all-time high on Friday, with activity restrained by the absence of trading in the US and UK. The CAC General index ensed 6.7 to CAC General index eased 0.7 to 477.8 while the CAC 40 lost 1.65 to 1,719.27. The OMF 50 index

slipped 0.13 to 494.12. Haves rose FFr12 to FFr981 on both speculative and funda-

mental demand.

AMSTERDAM had a quiet day, with turnover of only Fi 405m. The CBS tendency index edged up 0.4 to 179.4 as interest focused on dollar earners. Internationals were mostly firm, with Royal Dutch up F1 1.30 at F1 141.80 and KLM up 80

The market was helped initially by expectations that June will see higher prices prompted by new buying by investment trusts and public patients.

institutions. Investors were rotating through laggard

issues most of the day. A large number of investment trust

funds are expected to be set up in June, parity to catch a flood of employee bonness.

Investors shopped for har-gains below the market aver-

age of Y1,504, which was one eason shipping stocks rose. In Osaka, share prices ended

higher, with the OSE average rising 104.45 to 83,119.19 as some 85m chares changed

DEVELOPMENTS in China

helped Hong Kong recoup come of last week's losses, while Australia benefited from

an easing in the local currency. Singapore saw profit-taking. HONG KONG benefited from

bargain-hunting as political

events in China appeared more settled, and share prices jumped by almost 3 per cent.

cents at F1 48.50. ZURICH sew selective demand in late trading but finished little changed amid interest rate concerns. The Crédit Suisse index eased 0.2 to 550.3.

MADRID kept climbing as investors sought utility stocks

and the general index rose 2.56

to 312.69. Volume was some what restricted by uncon-firmed reports of a possible strike at the exchange today. MILAN was boosted by enthusiasm for Flat, whose car division reported e 15 per cent

rise in 1968 profits. The group is due to report today. The Comit index rose 5.78 to 609.18 and Fiat moved up L160 to L9.300.

STOCKHOLM had a thin day's trading with turnover reaching only SKr179m in value. The Affarsvärlden index added 2.8 to 1,180.2. South African shares closed

lower in quiet trading as the bullion price eased in line with the dollar's rebound.

#### THE THARSIS PUBLIC LIMITED COMPANY

NOTICE IS HEREBY GIVEN that the ANNUAL GENERAL MEETING of THE THARSIS PUBLIC LIMITED COMPANY will be held at Nursez de Balboa. 120 Madrid 28006 on Friday, 23rd June 1889 at 12.00 noon for the following purposes:

1. To consider and adopt the Report of the Directors and the Accounts for the

year ended 31st December 1986 with the Report of the Auditors there on and declare a final dividend (Resolution No. 2-5)
2. To re-elect Directors (Resolution Nos. 2-5)
3. To re-elect Directors (Resolution Nos. 2-5)
4. To re-expoint the Auditors and to authorise the Directors to determine the resourceration of the Auditors (Resolution No. 6)

The dividend is suchorised at the Aurital General Meeting will be payable on or after 25th June, 1989 as follows:

(1) By dividend Warrent to Registered Shareholders on the Register at 2nd June, 1989.

(1) By dividend Warrant to Registered Shareholders on the Hingster at 2nd June, 1999.

(2) To Holders of Share Warranta to Baster on presentation of their warrants at any of the following offices:
Bank of Sootland, 85 Old Broad Street, London EC2P 2HL
Lezard Freres et Cle, 121 Boulevard Hausamann, Paris
Benque Cenerale de Locambourg S.A., 4 rue Aldringer, Liceambourg
Banco Santander, 10 Moorgets, London EC2R SLD,
Banco Santander, 30 evenue de l'Opera, Paris 75002.
Banco Bithao Vizcaya, 100 Canno Street, London EC4N SEH.
Banco Bithao Vizcaya, 29 evenue de l'Opera, Paris 75002.
Having regard to the considerable suplance which will be involved in the issue of new coupon electe to incidera of Share Warrants to Begrer, the Directors think it right to bring to shareholders attention the advantage of having their holding converted to registered form A conversion will resture that dividends and any securities which may be allotted on a capitalication or rights issue are received on the due date and without incurring collection or handling charges which can be considerable and, to the case of small haldings can exceed the amount of dividend optiented.

stareholders to consider seriously the conversion of their ared form. A "Conversion Form" can be obtained from: The Otreators urge shareholde holding into registered form. A Registrare and Transfer Office, BANK OF SCOTLAND.

By order of the Board R N PETERS, Secretary

Registered Office: 136 West George Street GLASGOW G2 2NF. Istored Offices

1. Any member of the Company entitled to stlend and vote at the Annual General Meeting conversed by the foregoing Notice is entitled to expolet one or more protes to attend and, on a poll, vote on his behalf. A proxy need not be a Member of the Company. To be effective, forms of proxy must be deposited at the Bank of Scotland, Registrar Department, 25s York Piece, Edinburgh, not less than 48 hours before the time appointed for the meeting.

Holders of Share Warrants to Bearer who wish to be present at the Meeting or yone by proxy may obtain instructions from the Registered Office of the Company or from the following appointed deposits/les:

Legard France et Cie., 121 Bouleverd Haussmann Paris 6e; Banque de Paris et des Paye-Bas, 8 pue d'Antin, Paris, 2e; Banque de Paris et des Paye-Bas, 8 pue d'Antin, Paris, 2e; Credit Suisse Lausanne, Switzerland. Lloyds Bank (Beigique) S.A., 2 Av. de Tervuerene, Brussels 1040. Banque Generale du Luxembourg S.A., 14 rue Aldringer, Luxembo

3. There are no contracts of survice between the Directors and the Company the date of this notice.

#### THE ROYAL BANK OF CANADA U88350,000,000

tions of the Debenbures, the interest rate for the period 31st May 1989 to 30th June 1989 has been fixed at 9\*% 8,177083 per US\$1,000 amount of the debentures will be due for payment. The rate of interest for the period

ORION ROYAL BANK LIMITED Agent Bank and Principal Paying Agent

> HOLIDAYS & TRAVEL

PRINT AND CLUB Class bargains to and from the USA Also Economy Specials each vest, filing Traval Nation's on 01-727 3051 But 7 or 01-352-445.

CLUBS

EVE has quilted the others because of a policy on fair play and value for money, Supper from 10-230 sm. Disco and top musicians, glamorous hostesses, acciding thoughous\_01-734 0557. 189, Regent

PANTHER LTD

secured by first charge over
Yea 10,000,000,000 aggregate
principal amount of ASLK-CGER
Finance N.V.
5½ per cent. Variable Redemption
Amount Notes due 1995 gaustanteed
by Algemene Spaar-en Liffrenteites/
Caisse Générale d'Epargin et de
Retraite.

For the six months May 24, 1989 to November 24, 1989 the Notes will carry an interest rate of 9.72% p.s. The coupon pertaining to each Note of US\$100,000 for this interest period will be US\$4.968 and will be payable on November 24, 1989.

18J International Limited Agent Bunk

**ART GALLERIES** 

#### **East Rand Gold and Uranium Company Limited**

(Incorporated in the Republic of South Africa) Registration No. 71/07001/06

#### Profit available for distribution increases by 32 per cent Review by the Chairman Mr E P Gush

The company recorded another good year with profit available for distribution increasing by 32 per cent to R65.5 million. Dividends of R61.4 million or 135 cents per share were declared compared with 115 cents per share in the previous year and retained earnings increa by R4.0 million to a more appropriate level.

Record levels in the production of both gold and acid were achieved at 11 982 kilograms and 542 000 tons respectively, while uranium oxide production was 10 per cent higher than the previous year at 180 tons. This increased production, coupled with an 6 per cent increase in the gold price to R32 148 per kilogram, resulted in tumover rising by 21 per cent to R451.3 million. However, the gold price increase was, for the second successive year, lower than the general rise in working costs. Despite this further narrowing of profit margins, the higher production levels resulted in operating profit increasing by R24.3 million to R133.4 million. After adding net sundry income of R12.0 million, profit before tax improved by 33 per cent to R145.4 million. Taxation at R41.4 million was significantly higher than in previous year largely because of the higher profit and 16 per cent lower capital expenditure of R38.5 million. The low and erratic grades of the underground ore-reclamation section at Simmergo, coupled with increasing labour cost, led to the closure of this operation in August 1988. The majority of the workforce opted for a eeverance package rather than re-employment with associated companies. The closure of the underground operation has led to lower overall grades at the Simmergo Division, although unit costs have

In order to ensure a quicker return on the Initial investment and because most of the higher grade reserves were located closer to the plant, the company has followed the policy, established at the start of operations, of treating the higher grade reserves first. As e result of the policy, the in situ gold value of slimes delivered to the Ergo Division has declined steadily from 0.80 grams per ton at the start of operations in 1979 to the present 0.56 grams per ton and 0.53 grams per ton expected next year. This decrease in grade will continue at all divisions in the future as higher grade reserves are depleted, and efforts will continue to be made to counter the effect of the lower grades by improving gold recoveries. At Ergo Division, recoveries have Improved from 39 per cent at the start of the operation in 1979 to 58 per cent at present and residue grades have declined from 0.57 grams per ton to 0.24 grams per ton. This is a significant achievement especially in view of the decline in head grades.

Tax reform

declined by 10 per cent.

Following the publication of the findings of the Margo Commission of inquiry into Taxation, a Technical Committee was appointed to investigate all aspects of mining tax. The most importent of the recommendations made by this Committee is that the average effective tax rate applicable to gold mines should be equivalent to that imposed in other industries. The government has indicated a broad acceptance of the Technical Committee's proposals, and the first step towards reducing the high marginal tax rates on all mines has been taken. Unfortunately, the lack of a clearly-defined timetable for phasing in the proposals, including the abolition of lease payments and surcharges, and the continuing inflexibility regarding 'ring-fencing', will hinder the long-term planning process inherent in mining-investment decisions, it is hoped that these problems will be remedied soon.

If accepted in toto, the recommendations should benefit most existing mines and provide a more favourable climate for investment in new gold mines. Provided profit margins do not deteriorate significantly, the implication for Ergo is that the rate of taxation should be slightly lower.

The three-year-old rally in the gold market faltered in 1988; the gold price corrected to \$410 per ounce at the end of 1988 and traded between \$395 per ounce and \$385 per ounce for most of the first quarter of 1989. The combination of a weaker gold price and e stronger dollar during the period covered by this review caused the rand to lose ground rapidly from its opening level of R2.12 against the dollar, to close the year at R2.55. This allowed a higher rand realisation for gold but unfortunately not enough to compensate for inflation. o record demand for pold in the Far East, the

eased under the pressures of continually increasing supply and a dull investment market in the West. In 1988 official imports of gold into

Taiwan exceeded 330 tons compared with only 57 tons in 1987. These higher imports resulted from a combination of official purchases of higher impores resulted from a combination of official purchases of bullion aimed at improving trade with the USA and a liberalising of regulations controlling private purchases of bullion. Imports of gold into Japan reached 319 tons, compared with 239 tons in 1987. However, these record levels of demand in the Far East served only to compensate for the reduced interest shown by Western investors in the metal. New production of gold continued to increase in 1988, and similar growth in production is forecast in 1989 and 1990. Supply of gold to the market could be further increased by the continuing use of gold loans which, in 1988, saw as much as 200 tons of gold borrowed from bank reserves and sold to the market, to finance certain gold mine capital projects. However, at some stage, these loans will have to be repaid and this should reduce the supply of newly mined gold to the

During 1988, the US/Canadian Free Trade Treaty was signed and the US uranium producers' lawsuit to secure an embargo on non-US uranium into the USA was finally quashed. With no further likelihood of political preference in favour of US uranium, the premium paid in the market-place for US uranium disappeared, and holders of US uranium inventories released this material into the spot market. This has kept the market under pressure, and the spot price fell to a record low of US\$10.70 per pound in March 1989. This weakness in the price has caused several South African producers to withdraw from the market.

The continuing high rate of cost inflation is of great concern to the whole mining industry and every endeavour is being made to contain costs and develop improved systems and technology to combat inflationary pressures. The reduction in the high level of inflation must surely rank as one of the government's highest priorities. No matter how unpalatable this may be it is vital that government commits itself to curtailing its high level of expenditure, limits itself to essentials and avoids duplication of structures as tar as possible. Discipline is required at all levels of the economy and if the authorities do not take the lead the danger of accelerated inflation, with all its repercussions, will

Industrial relations

In contrast to 1987 when most of the company's black workforce staged e 16-day wage-related stride, the industrial climate during the past year improved significantly. Agreement was reached in wage and salary negotiations with all employee-representative organisations without recourse to strike ballots or strike action. Although several minor disputes with some of the unions occurred, there was little industrial action at any of the divisions during the year compared with a loss of approximately 22 000 man-deys in the previous year. The company is still engaged in discussions with the National Union of Mineworkers (NUM) following the events of the 1987 negotiations.

Since the 1987 strike the industrial Court has ruled in Ergo's favour on a number of ections involving unfair labour practices by the NUM. However, during the year the Industrial Court ruled in favour of the NUM in a dispute regarding refusal by the company to back-date wage increases in 1987 to workers who participated in strike action. The ruling was, however, referred to the Labour Appeal Court which found in favour of the company.

The response to the Anglo American Group Employee Shareholder Scheme mentioned last year was most gratifying. Of e total of 1 470 eligible employees at Ergo, 1 400 or 95 per cent accepted the offer of five shares in Anglo American Corporation free of consideration. Ergo is to participate in the scheme for a second year and we expect that many of the eligible employees who declined the first offer will accept the current offer.

Appreciation I wish to thank management and all employees at the plants and at head office for their considerable efforts and commitment which continue to make Ergo a profitable operation.

erno

London Office: 40 Holborn Vladuct London EC1P 1AJ

#### MERCURY SELECTED TRUST (SICAV)

Registered Office: (0, boulevard Roosevelt, Botte Postale 408, L-2014 Luxembourg, Grand-Duchy of Luxembourg, R.C., Luxembourg No. B.6317

NOTICE OF ANNUAL GENERAL MEETING AND OF EXTRAORDINARY GENERAL MEETING

The Annual General Meeting and an Extraordinary General Meeting of Share-holders of Morcury Selected Trust will be held at 10, boulevard Roosevek, notiging of windows and 11.10 a.m. (or as soon as practicable thereat-ter) respectively on 15th June, 1989 for the purposes of considering and

Agenda of the Annual General Meeting of Shareholders To accept the Directors' and Auditors' reports and to approve the financial statements for the year anded 31st December, 1988. To declare such dividends for the year to 31st December, 1986 as may be

ecommended by the Board in accordance with the dividend policy of the company, and to fix their date of payment. To discharge the Directors and the Auditors from their responsibilities for all actions taken within their mandates during the year to 31st December,

Agenda of the Extraordinary General Meeting of Shareh To resolve that consent is given so far as necessary under Article 27 of the Articles of Association to the reorganisation of the fee structure of the Company as described in the Explanatory Note sent to Registered Stare-holders with this Notice with such modifications as may be required by

To resolve that Article 4 of the Articles of Association be amended: (a) by amending paragraph (3) to read as follows:

by amending paragraph (3) to read as losows:

"The Company may invest in transferable securities admitted to official listing on stock exchanges, or dealt in on regulated markets which operate regularly and are recognised and open to the public, in member countries of the O.E.C.D., member countries of the European Community ("Member States"), Brazil, Hong Kong, Melaysia, Mexico, Philippines, Singapore, South Korea, Telwan and Thalland and may, subject to the Law, invest in recently issued transferable securities the terms of issue of which provide that application be made for admission to official listing on any such stock exchange, or one such requisited market.": to any such regulated market.";

(b) amending paragraph (4) to read as follows: "The Company may, if the Directors so determine, and subject to the Law, invest 35 per cent. or more of its net assets in transferable securities issued or gueranteed by any Member State, any local authority of any Member State, any member country of the O.E.C.D. or any public international body of which at least one Member State

by adding the following additional paragraph:

(5) The Company may, subject to and to the circumstances permitted by the Law, invest in other investment funds recognised by the Law es UCTS provided that in the case of a UCTS linked to the Company by common management or control or by a substantial direct or indirect holding or managed by the Manager or another management company linked in like manner to the Menager, such UCITS has specialised in investment in a specific geographical area or economic

in each case with such modifications as may be required by any To resolve that:

(a) Articles 1, 2, 6, 7, 12, 13, 14, 15, 16, 17, 21, 27, 28, 31, 34, 35, 37 and 38 be amended; (b) Article 32 be deleted, Article 33 be renumbered as Article 32 and Article 34 be divided into two Articles numbered 33 and 34;

(c) a new Article 38 be added and the remaining Articles (as amended) be renumbered in sequence such amendments involving primarity the changes described in the Explan-atory Note sent to Registered Shareholders with this Notice and by making such other amendments to the Articles of Association as may be neces-

Resolutions on the Agenda of the Annual General Meeting of Shareholders and Resolution Number 5 on the Agenda of the Extraordinary General Meeting of Shareholders may be passed by a simple majority of the votes east thereon at the Meeting with no requirement as to quorum. Resolutions Numbers 6 and 7 on the Agenda of the Extraordinary General Meeting of Shareholders may be passed with a quorum of 50 per cent. of the issued Shares by a majority of 75

in order to vote at the Meetings:

the holders of bearer Shares must deposit their Shares not later than 9th June, 1989 either at the registered office of the Company, or with any bank or financial institution acceptable to the Com-pany, and the relative Deposit Receipts (which may be obtained pany, and the reserve Deposit receipts (which may be obtained from the registered office of the Company) must be forwarded to the registered office of the Company to arrive not later than 9th June, 1989. The Sheres so deposited will remain blocked until the day after the Meeting or any adjournment thereof;

the holders of registered Sharas need not deposit their certificates but can be present in person or represented by a duly appointed

Shareholders who cannot attend the Meeting in person are invis Shareholders who cannot attend the Meeting in person are invited to send a duly completed and signed proxy form to the registered office of the Company to arrive not later then 8th June, 1989. Proxy forms will be sent to registered Shareholders with a copy of this Notice and can also be obtained from the registered office. A person appointed a proxy need not be a holder of Shares in the Company; lodging of a proxy form will not prevent a Shareholder from attending the Meeting if he subsequently decides to do so.

If a quorum is not present at the Extraordinary General Meeting of Shareholders for the purposes of considering and voting on Resolutions Numbers 6 and 7, a further Extraordinary General Meeting will be convened and held at the same address on 24th July, 1989 at 11.00 a.m. to consider and votic on such Resolutions. At such Meeting there will be no quorum requirement and the Resolutions on the Agenda will be passed by a majority of two thirds of the votes cast thereon at the Meeting.

Shareholders are solvised that a draft (which is subject to modification, Inter-alia, to comply with the requirements of the competent authority and listing authorities) of the detailed changes proposed to the Articles of Association of the Company is available for inspection at the registered office of the Company

Sanque Internationale à Luxembourg S.A.,

Commerceank AG. FRANKFURT/MAIN, DUSSELDORF, HAMBURG

A dreft of the Articles of Association as amended will be available for inspec-tion at the Meeting. None of the directors has a service contract with the

In the opinion of the Directors the alterations to the Articles of Association proposed in Resolution Numbers 6 and 7 are in the interests of the Company and its Sharsholders and the proposed new changing structure is justifiable. Accordingly, the Directors recommend that all Sharsholders vote in favour of the Resolutions set out above.

The Board of Directors

Regulatory Association (FIMBRA) in the UK. Fiduciary Trust Company International is also a member of FIMBRA. The rules made by FIMBRA and the rules and regulations made under the UK Financial Services Act 1986 for the protection of investors do not generally apply to investment business carried on outside



#### A Japanese lesson in the limits of finance

he quest to unravel the secrets of Japanese macofacturing and apply them on the other side of the world has become one of the most popular pastimes of management consultants.

What is more controversial is whether Western managers have anything to learn from

have anything to learn from Japanese finance and its financial services industry.

The positive view is beld not only by entbusiasts for the wholesale imitation of everything Japanese but also by many academics and politically in the property of the prop clans of the new make-capital-ism-work-better left. They argue that the obsession of the City and Wall Street with quarterly results, dealing profits and takeover bids, has pushed Western managers into a narrow, myopic approach towards investment projects. By contrast, the involvement of Japanese banks in industrial management and their network of long-term relation-ships bas allowed Japanese corporate management to sac-rifice sbort-term profit for long-term market share.

At the other end of the spectrum are those who pour scorn on the lack of sophistication and the blunders of the Japanese financial system. They point to the trillions of yen that Japanese corporate treaers have lost from their invest-ment in US Treasury bonds.

The critics also highlight the rush since 1984 by Japanese companies to issue Eurobondwarrants, worth more than \$100bn, usually ou generous terms to investors. This, they say, is a classic example of bow wily Western bankers have exploited their unive

belief in a free lunch. The third focus of criticism is on the internal management and low service standards of the supposedly all-powerful Japanese banks: customers are Japanese banks: customers are typically kept waiting for 30 minutes or more while all the paper involved in a simple transaction is processed on the spot and even small decisions are referred up the hierarchy.

#### Equal obsession with the short term

Both views are seriously flawed. Japanese companies are just as interested as Western companies in short-term results and performance although they often focus more on the monthly sales fig-ures and market shares of themselves and their competitors than on profits. And the banks' influence has waned, as companies' borrowings fall and the vaine of their cash, land and securities rise.

ate. The US T-bond losses of the Japanese are small in relation to their enormous assets which could have found few other overseas ontiets of sufficient depth and liquidity.

The Japanese bave been learning Western financial techniques fast. Five years ago it was difficult to find senior financial officers or investment managers who were even aware of discounted cash flow (DCF) or risk analysis. Today they talk about betas, deitas, bedge ratios and volatility with as much finency as Wall Street investment bankers.

However, crucial differences remain. Japanese companies have many more eogineers and many fewer specialist accountants than British companies. In a few decentralised Japanese companies such as Matsushita, the finance director wields comparable power and employs teams of accountants (albeit with much broader training in marketing and production) to watch over and "navigate" for subsidiaries. But even Matsushita eschews formal DCF capital budgeting procedures. Information on markets, technology and competitors appears to be collected with remorse-less energy before investment decisions are made - but there is no attempt to reduce it

all to figures. In other large Japanese com-panies, the finance director has little role in vetting or vetoing investment decisions. He just has to find the finance to implement decisions made on broader strategic grounds.

A study last year hy the London Business School of UK companies' strategic invest-ment decisions concluded that they were only "about 2 per cent to do with finance." Then why do these companies pay so much for advisers and intermediaries from their overgrown financial sectors?

Clive Wolman | perform the task.

not seem to be a man who is easily irritated. To the press, at least, he appears unfailingly polite and willing to accept criticism — even of a hostile kind. "It's a point of view," he says. Or "yon've got to take the rough with the

smooth. When he talks, as he fre-quently does, about matters of grand strategy, he punctuates his remarks with self-depreca-tory asides in case anyone thinks he is getting too pomp-ous. It is not at all easy to pin him down.

him down.

These qualities have served him well during the past few weeks, during which his company, WPP Group, made a takeover bid for the world's fifth largest advertising agency, the Ogilvy Group. Although it has all ended in sweet agreement, it started off as a hostile hattle and Sorrell himself was subject to an extraordinary stream of perextraordinary stream of per-sonal abuse from the Madison Avenne establishment. "Odious little jerk" was not the most offensive of the insults.

Was he upset or angered by all this? "Naither." Has he been annoyed by anything at all in the last four weeks? "Yes but nothing to do with the

How did he aquare things with David Ogilvy, founder of the US firm and a main source of virulent anti-Sorrell diatribes only days before he agreed to become chairman of WPP itself if the bid went through? "I'm sure he was mis-quoted," Sorrell answers with an impenetrable smile, "That is what I said to him, and he said 'Yes, I was. I said even worse things about you'."

The relationship between the volcanic Mr Ogilvy and the disarming Mr Sorrell need not be too testing. WPP's formal board meetings are infrequent affairs, and Ogilvy retired to his French chateau years ago. But be still peppers people with memos: Sorrell admits to having received a couple

What Ogilvy and everybody else must want to know is why Sorrell decided to mount a secoud enormous bid only two years after acquiring the J. Walter Thompson agency, and what he will do with the business now he has got it. Sorrell rehearses his arguments in the manner of one who has been through it all many times before. WPP's idea since he moved in just four years ago has been to build a business where the creative people can look after their clients and the

*Interview* 

# A crisply laundered takeover victor

Richard Lambert talks to Martin Sorrell, chief executive of WPP

chores of running the business are left to professional admin-

istrators like Sorrell. The business opportunities, he says, arise from the fact that the big clients of advertising and marketing services companies have become much more complex in terms of function and more diverse in terms of geography. WPP wants to be

#### PERSONAL FILE

1963-68 aducated Cambridga University and Harvard Graduata School of Business Administration 1968-69 Consultant Glandinning Associates, Westport. Connecticut

1970-74 Vice president Mark McCormack Organisa-1975-77 Director James Gullivar Associates

1977-86 Group financial direc-tor Seatchi & Seatchi 1986- Group chiaf axecutiva 1988 Non-executiva director

Budgens

able to meet their needs by offering a top quality service in the areas where it is needed. Although they try to pretend therwise, even the largest advertising agencies are quite small in comparison with their main customers. This matters, because they have to meet the needs of clients that have much larger resources than they have themselves. In other

words, if the customer pops up in south-east Asia, the agency has to do the same or risk los-

has to do the same or risk los-ing the business.

However, Sorrell shows a rare spark of displeasure in dismissing the thought that WPP is trying to set up a one-stop shop. That is not the idea at all. The group is deliberately set up in such a way that all its husinesses are true on an its businesses are run on an iudapeudent, autonomous basis, and client companies can pick and choose whatever can pick and choose whatever service they want, wherever and whenever they like. He also admits that there are no economies of scale in this busi-ness — rather the opposite — and that arguments about the development of global market-ing are often overdone. So why own two big agencies, rather than just one?

Here the argument gets a lit-tle siry fairy. Just as major manufacturers in the con-sumer goods sector have developed different brands to compete in the marketplace, so there are different segments in the advertising market which have to be attacked with differeut "brands" like JWT or Ogllvy and Mather. They are not just businesses: their names represent a certain culture and a particular set of val-ues which have a value in their own right.

You may think this is a little insubstantial, but WPP's anditors don't: the JWT brand names have been revalued in the current set of accounts,

'A business where creative people can look after their clients and the chores of running the business are left to professional administrators

turning shareholders' funds from a negative to a roundly positive figure. No doubt the Ogllvy "brands" will eventu-ally get the same treatment. In any event, the main job now is to get ahead with run-ning the business and making the concepts work. Although there are still some areas of weakness, Sorrell says that, by and large. WPP now has the coverage It needs. Little is given away about what he isactually going to do with Oglvy: it seems that it will be run as an independent business under existing manage ment, and kept quite separate from J. Walter Thompson. But Sorrell believes that the sequisition's profit margins can be

gaining new business by way of cross-referrals from one part of the group to another. Ogilvy and JWT, he adds. have a complementary client base, which should minimise the potential conflicts of interest arising from common ownership, and they fit well together geographically. Ogilvy is relatively strong in Europe

and Australasia, which are

boosted significantly, from

their current levels, and he says there is clear scope for

both seen as attractive growth: although Sorrell says he does areas.

not want to draw direct paralin the manner of the busi-lels between Scatchi and WPP. In the manner of the business school graduate that he is, Sorrell talks without a blush Sorrell talks without a blush about things like "excellence" ing the differences and of being leaner and meature groups.

Thus "our strategy is more sprinkled with references to focused; we don't have a consoling operation." The way splitting operation." The way the businesses are run is differenced.

or David Maister. The best-firms, it seems, are divided into hunters and farmers, and you must decide yourself, whether you wish to be a streetfighter or a high priest. Or something like that, Sorrell's choice of business haves is intriguing the list. Sorrell's choice of business heroes is intriguing: the list includes the Lords Weinstock and Hanson, Sir Jules Thorn, and Warren Buffett, the sage of Omaha, who is one of America's most successful investors. He also speaks with admiration of James Gulliver, one of his early employers, whom he describes as one of the few people able to combine entreme.

What about Saatchi & Saatchi, where he served as finance director for nine years before striking off on his own tioned in the list of heroes, and

ple able to combine entrepre-

neurial vigour with manage-

he does some delicate knife

sulting operation." The way
the businesses are run is different, too. "We are a hit more
involved ... by which I mean
there is less absentee landlordism." He also says that
so-called "earn-outs" — future
payments for peat acquisitions
— represent a much bigger
part of Sastchi's business than
of WPP's. of WPP's.

Seatchi has been right out of favour inside City lately, and ... Sorrell himself is no longer Sorrell himself is no longer everyone's favourite pin-up. WPP's shares reacted badly to the Ogilvy bid, which represents an enormous mouthful for the UK group and which is being partly financed by a substantial issue of preference shares and subscription warrants. But Sorrell is philosophic He is not pleased about sophic. He is not pleased about the recent share price perfor-mance, but then he is not in ess on a three, four or

five year view: he is going for

the long haul. "It would be churlish of me to complain about it (the share price) now, having benefited from it two years ago," he says. "If you believe this is right for the company and right for the clients, you have to go ahead and do it."

A lot of City favourites have come unstuck lately, sometimes by going for a deal too.
far, Despite the recent weakness of the shares, Sorrell is
still held in high regard and he
says he does not lie awake at says he does not he awake at night worrying about the examples of the fallen heroes. But in the same breath, he refers to some research that was done on what made partic-ular arthetes successful. The most common-factor was fear of failure.

After an hour of more or less impertinent questions (which follows an overnight flight from New York) Sorrell remains totally unruffied, not a hair out of place, shirt sleeves crisply laundered. You can see why he gets them so het up on Madison Avenue: anyone less like the stereotype figure of a creative adman it would be difficult to imagine.

# One in the eye for au newspapers

Restitution is the under-lying principle of awards damages in English law. So far as money can possibly secure it, the law intends that the victim of a wrongdoing should be restored to the state be or she would have been in had the wrong not been committed.

In only a few instances does the law sanction an award that is intended not merely to compensate the victim but to punisb, and thereby mark the socially unacceptable nature of the wrongdoer's conduct.
That exceptional rule indis-

amount of £600,000 awarded to Mrs Sonia Sutcliffe against the publishers of Private Eye. No one could pretend that the astronomic award is nothing more than commensurate

with Mrs Sutcliffe's loss of rep-utation. A large slice of the 2500,000 represented one in the eye for all newspapers (indis-criminately lumped together in public perception) that nowa-days attract much poblic Yet the volume of protest

should have been stifled a long time ago. For nearly two decades, judges and lawyers have urged that the right of juries in libel actions to give punitive damages to plaintiffs in certain circumstances - a right which is embedded peculiarly in English law - ought to be removed.

Broadly speaking, juries are told that if they think that the publisher of a libel has know-ingly and wilfully peddled untruths for his own profit. punitive damages over and above an amount appropriate to compensate for injury to reputation may be added for good measure. Once a jury is properly told when they may inflict punishment ou a defa-

mer the sky is almost the limit. Juries, lacking experience of the law and the proper boundaries of punishment, not infrequently are swayed by emo-tional considerations which a judge is trained to put out of his mind. And there is no effective appeal against the punish-

All that a reviewing court can do is to quash the jury's verdict if it thinks that the punishment is more than 12 reasonable people could possi-bly have awarded. The Court of Appeal is powerless to substitute its own award. Another jury has to be empanelled to



#### JUSTINIAN

It is not as if the wrongdoer, quite apart from an award of exemplary damages, is free from punishment in unsuccessfully defending a libel action. A beavy, indeed often exorbitant punitive element lies in the costs system of litigation. Unlike most other systems the loser normally has to pay to the winner the latter's expenses of going to law.

in 1972, the House of Lords in a famous libel action pointed out the objections to the power of juries to award punitive damages. The power confuses the functions of the civil and of the criminal law. And it imposes a penal sanc-tion without even the safe-

The power of juries to award punitive damages confuses the functions of the civil and of the criminal law.

guards of the criminal justice

It is no answer to say that sympathy should not be wasted on people who behave outrageously. Are we wasting sympathy on dangerous criminals when we insist on proper legal safeguards before we convict and sentence them?

ages they are not making any contribution to the local rates or to the revenues of central government. The fine that they are imposing comes not to swell the coffers of the state but in the form of an unexpected windfall to the victim.

Given that the law of Scotland does not recognise puni-tive damages, and the judicial

that a departmental committee in 1975 should have firmly recommended its instant demise. Two years later, the Royal Commission on the Press noted that this was the most important recommendation about damages that the committee

distaste for its extended life in

The invitation, if not entreaty, to legislate away a provision that potentially inflicts too severe a blow on publishers of defamatory matter continues however to fall

on deaf politicians ears.

The report of the 1975 departmental committee has been inexcusably allowed to lie fal-low. In 1982, the Government announced that it had no plan for implementing the commit-tee's proposals.

For nearly four years, from 1971 to 1975, 10 experts from a range of professional disci-plines laboured over the law, practice and procedure relating to actions for defamation (one of its members is now the senior Law Lord, Lord Keith of Kinkel). The committee produced a report of nearly 200 pages and a draft bill of 41 clauses. Its verdict on the law of defamation may not have been shaped in the contemporary style of radical reform, but it certainly formed a logical progression to its predeces-sor in the laudable aim of sin-

In announcing last week that the Lord Chancellor had initi-ated a review of the law of defamation, to work in tandem with the Government's review of "privacy and related mat-ters", the Government has response to an unacceptable plece of recently discovered unreformed law. Tardiness in implementing the sensible recommendations of independent committee reports is no doubt a facet of all govern-ments. The law of libel is just one of the many casualties of political inactivism.

But instead of resisting legis-Furthermore, juries are apt lative proposals recently to forget that in awarding damtect the individual from the outcrop of irresponsible journalism, the Government would do better to ensure the proper balance between the public right to freedom of the press and the rights of the private citizen. And that means paying due attention to well-thoughtout proposals for reform of the law relating to the media.

# ONE THIRD IS COVERED BY LAND, TWO THIRDS BY WATER, AND ALL OF IT BY CIGNA.



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And if you're an international business buying insurance country by country, it can seem even bigger.

Dealing with other customs, policies and peculiarities can be more than just compilcated. It can leave you unsure of your coverage. If not completely uncovered.

Thus the need for comprehensive global coverage. The kind of coverage that the CIGNA companies can provide. As a truly global organization, CIGNA com-

panies offer a wide range of property and casualty insurance all around the world. On both land and water. With local operations in nearly 80 countries, led by experienced representatives who know local customs inside and out.

side and out. Our global coverage can also help eliminate overlapping policies and gaps in

What's more we have a network of loss control specialists to help prevent accidents. As well as a worldwide claims handling

system that can process claims quickly should any accidents occur.

And with over 48,000 employees world-wide and almost 200 years of global experience, few companies conmatch our strength. To learn more about our worldwide

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Square, Phila: PA 19103.
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